

FOSTERING EFFECTIVE MATHEMATICS TEACHING: PROFESSIONAL
COACHING AND TEACHERS' INSTRUCTIONAL PRACTICES AND BELIEFS

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A dissertation submitted to

The Graduate School of Education

Rutgers, The State University of New Jersey

in partial fulfillment of the requirements

for the degree

Doctor of Education

Graduate Program in Mathematics Education

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New Brunswick, New Jersey
January, 2010

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Abstract of the Dissertation

Fostering Effective Mathematics Teaching: Professional Coaching and Teachers' Instructional Practices and Beliefs

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Two decades ago the National Council of Teachers of Mathematics challenged the mathematics education community to promulgate a comprehensive set of learning goals for K-12 students that would guide mathematics curriculum, teaching, and assessment for the future. One consequence was an emphasis on professional development of teachers. Accordingly, in 2003, New York City's public schools started a math coaching program, whereby math education experts worked closely with math teachers for an extended period of time in the teachers' schools. This program became an opportunity for important research regarding the effectiveness of coaching

This study describes the collaboration between one coach and one teacher in the implementation of the coaching system. The researcher observed and videotaped a lesson and the subsequent debriefing between the teacher and coach; and interviewed the teacher, coach, and principal.

The benefit to the classroom teacher was supported by analysis of the data. The teacher reported that, for the first time, math was "fun," she was more confident, and more class time was devoted to mathematics. The teacher paid closer attention to student work, reflected on her own practice, grouped students more beneficially,

encouraged them to interact, and to make their thinking public. She did not view answers as just right or wrong, but rather as part of a process of making sense of ideas.

The data suggest:

1. The teacher reported that some of her beliefs about math teaching had changed due to the coaching process.
2. Teacher practices mirrored teacher beliefs. There are signs that the coaching is influencing the teacher's practice.
3. The coach helped the teacher learn mathematics and pay attention to the math learning of her students.
4. The teacher is in a state of transition in many of her emerging beliefs, suggesting that some of them are fragile.

While results of the study are promising, further research is recommended to examine long term effects of coaching with more teachers and coaches over several cycles.

Acknowledgements

The completion of this dissertation is something of a miracle. I had many obstacles to overcome, some self-imposed. One and a half years ago, I told my advisor, Carolyn Maher, that I was finally giving in to the inevitable and dropping out of the program. She would have none of it. And she was right. What I have accomplished means a great deal to me. I thank her for helping to bring that fulfillment to me and for her essential support and enthusiasm.

My late mother, Marie Salant Neuberger, had an insatiable mind and would never settle for the obvious or popular answer. She also had impeccable ideals and integrity. I would like to think that she planted some seeds in me that continue to germinate. My remarkable father, Roy R. Neuberger, who is one hundred and six years old, has always encouraged me to follow my passion. I love and owe a great debt to him.

I never liked school, nor was I good at it until, later in life, I studied at Bank Street College of Education. Bank Street was a wonderful place for me, and elicited skills and insights that were long buried. When I got there I was already taken with the idea of helping math teachers, but Hal Melnick was instrumental in guiding me to develop my ideas.

Alice Alston contributed invaluable insights. Charlene Marchese connected me to the Melville School and helped in many ways. Of course, without the cooperation of the people who go by the names Angela, Matt, and Jane at the school, this study would have been impossible. Over the years, others have assisted me in countless ways, including Liz Uptegrove, Ralph Pantozzi, and the indispensable Marjory Palius.

Lastly I want to express my profound love and gratitude to my wife, Helen Stambler Neuberger, who was always encouraging despite my resistance (and is a terrific editor); and to two old and very dear friends, the late Denis Berger, who was exuberant, insistent and persistent in his unique way; and the brilliant, supportive Mark Jacobs.

Dedication

I would like to dedicate this dissertation to the late Robert B. Davis, a superb and beloved person. He was extremely smart, but always modest. He was seemingly curious about everything. He was very generous to me. I adored him.

I first considered coming to Rutgers after reading an article written by Bob (and Carolyn Maher). Bob was brilliant, but he always wanted to hear what I was thinking. That was his way. He died suddenly and much too soon, after I had known him for only three years. But his sense of curiosity, childlike in many ways, animates this program at Rutgers. I am grateful that I was able to spend as much time with him as I did, for he taught me much. For carrying on his spirit, Carolyn deserves special kudos.

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Chapter 1 Introduction

Schoolchildren have an inadequate knowledge of mathematics in this country. The evidence for that statement is varied, from widespread self-reports of ignorance and anxiety about the subject, to the results on international tests (see, e.g., McKnight, et al., 1987) to reports on the unpreparedness of our workforce (*Everybody Counts*, 1989).

Many feel we can and must do much better (*A Nation at Risk*, 1983), especially with regard to teaching (*Before It's Too Late*, 2000).

In the last few decades we have learned a great deal about how students learn (see, e.g., Steencken and Maher, 2003) and about effective teaching practices (e.g., Hiebert, et al., 1997). Furthermore, we have articulated policy documents so that these pedagogical ideas would be incorporated into practice (e.g., *Curriculum and Evaluation Standards for School Mathematics*, 1989).

And yet, something is clearly still amiss. For the most part, knowledge about learning and teaching has not made its way into the classroom (Ball, 2001). Thus the problem becomes one of translating the theoretical changes to a deeper, more resistant, practical level. Can this be done? If so, how?

In the fall of 2003, the New York City public schools started implementing a program to support mathematics teachers deeply and on an ongoing basis. (A similar program for reading and writing was also implemented.) The schools instituted a system of universal coaching, whereby all teachers of math had an opportunity to work with coaches on a one-to-one basis to help them improve

their teaching. Relationships between coaches and schools were intended to last for an extended period, perhaps two to three years, but the system varied from region to region.¹

Coaching is a particular type of professional development strategy whereby expert coaches “provide one-on-one learning opportunities for teachers focused on improving teaching practice ... [Coaching practices] incorporate a traditional supervisory model focused on classroom observations and use a preconference-observation-postconference cycle” (Loucks-Horsley, Hewson, Love, and Stiles, 1998, p. 126). The particular model for coaching used by the coach studied here is set forth in the book *Content-Focused Coaching: Transforming Mathematics Lessons* (West and Staub, 2003).

This study examined this coaching and teaching system in one of the ten regions in New York City, focusing on one coach and one teacher. Its broad goal, of course, is to effectuate improvement in math teaching and learning. When effective methods for improving teaching are found, they must be documented and made available for the wider community. The narrower goal was and is to see what relationship there is, if any, between coaching and teaching. More specifically, what coaches and teachers can do to help teachers teach more effectively?

¹ The coaching system was changed in 2006 or 2007 and decisions whether to have a coach was largely left to schools, often to its principal. In fact many, probably most, schools still have math coaches; the nature and organization of the coaching has undergone some major changes. (S. Werner, a mathematics coach, personal communication, 10/18/09.)

Subsequently, the coaching system was removed as a mandate for each school and decisions as to what type of professional development would be used in a school was largely left to the discretion of the principal. However, it has been reported that coaching is still widely employed in both mathematics and reading and writing.

1.1. Region 9

At the time of this study Region 9 was one of ten regions in the public school system, composed of approximately 180 schools (70 elementary, 40 middle, and 70 high schools) in Manhattan and the Bronx. To implement the coaching system there were 88 coaches, composed of three levels: five Regional Instructional Supervisors (RISs), ten lead coaches and 73 coaches. In turn each coach was assigned to two schools. Some high school assistant principals were also utilized as coaches.²

1.2. Statement of the Problem

In the year 2003, virtually all of the components of a high quality mathematics education system---policy documents, textbooks, manipulative materials, pedagogical ideas, assessment tools---were available, yet the system was not functioning as it was envisioned. It was becoming increasingly clear that these components, having been developed primarily by experts in the

² The regions were abolished in 2007.

mathematics education community, had not been internalized in a way that math teachers could fully utilize them..

Thus the problem was: How to transform high quality mathematics instruction from policy into practice? With the advent of the coaching regimen in New York City, an opportunity was presented to contribute to the solution of the problem.

The problem of low quality teaching was widespread and pervasive. This research was small-scaled, looking only at a case of coaching and teaching in a large, urban school system. Yet, by shining a light on the coaching and teaching process, it carries important potential lessons. If it can be shown that certain coaching practices help teachers improve their instructional practices, then it will serve as proof of the existence of a coaching-teaching link; it can pinpoint specific coaching practices that help teachers improve, and preserve them for others to emulate.

Chapter 2 Research questions

This study addressed the following research questions.

1. What relationship, if any, is there between the teacher's beliefs and practices and the coaching process?
2. Which teacher beliefs and practices, if any, appeared to change as a consequence of the coaching?

Chapter 3 Review of the Literature

3.1 Education Woes

Problems with our educational system are not new. They exist on many levels. One problem concerns a lack of attention to children's' needs. Forty-two years ago, John Holt observed in *How Children Learn* (1967):

Children have a style of learning that fits their condition, and which they use naturally and well until we train them out of it. We like to say that we send children to school to teach them to think. What we do, all too often, is to teach them to think badly, to give up a natural and powerful way of thinking in favor of a method that does not work well for them and that we rarely use ourselves (vii).

Holt went on to recognize the need to figure out how children learn, a process that has made great strides in the intervening years, but is still ongoing:

When we better understand the ways, conditions, and spirit in which children do their best learning, and are able to make school into a place where they can use and improve the style of thinking and learning natural to them, we may be able to prevent much of the failure. School may then become a place in which all children grow, not just in size, not even in knowledge, but in curiosity, courage, confidence, independence, resourcefulness, resilience, patience, competence, and understanding (viii).

Twenty-six years ago a national spotlight was placed on the unfortunate state of our educational system and the need for reform by the report *A Nation at Risk* (1983) and the famous words:

If an unfriendly foreign power had attempted to impose on America the mediocre educational performance that exists today, we might well have viewed it as an act of war. As it stands, we have allowed this to happen to ourselves (p. 5).

3.2 Mathematics Reform and the NCTM Standards

Problems are particularly acute in mathematics. In 1989 the National Resource Council bemoaned the state of “underachievement” in mathematics education (*Everybody Counts*, p. 1). In 2000, the National Commission on Mathematics and Science Teaching for the 21st Century reported: “In an age now driven by the relentless necessity of scientific and technological advance, the preparation our students receive in mathematics and science is, in a word, unacceptable (*Before It’s Too Late*, p. 10).”

Results on international tests in the 1960s (Husen, 1967), the 1980s (McKnight et al., 1987), and the 1990s (*Pursuing Excellence*, 1996) served to reinforce and quantify this sense of failure. In 1989 the mathematics education community responded to this need with *Curriculum and Evaluation Standards for School Mathematics* (National Council of Teachers of Mathematics) setting forth a vision of K-12 mathematics and a blueprint for reform. That vision is described in the Introduction to a recent book, *Beyond Classical Pedagogy* (2001):

[The NCTM *Standards*] and the research that lay behind it created a vision of mathematics instruction that took seriously the fact that children construct their mathematical knowledge. In this view, teaching would no longer be a matter of viewing students’ minds as blank slates and getting them to internalize the correct mathematics. Rather, the work of teaching would consist of developing instructional contexts in which students could move from their own, intuitive, mathematical understandings to those of conventional mathematics. The goal of instruction also changed. Rather than aiming for content mastery alone, the goal now included having students see mathematics as a sense-making activity (Nelson, Warfield, and Wood, 2001, pp. 6-7).

With the publication of the *Standards*, the thrust of the mathematics education community was largely channeled into writing or revising textbooks and assessments and drafting state and local policies, all to comport with the *Standards*. Pedagogical guides and courses were offered to teachers.

The *Standards* movement caused a number of reactions. It was endorsed by “virtually every professional mathematical science organization in the U.S” (*Counting on You*, 1991, p. 11). There was much excitement in many segments of the math education community and several notable successes (see, e.g., Fennema and Nelson, 1997; Fosnot, Dolk, and van den Heuvel, 2001). Many commissions or other bodies were formed and reports or books published.

And there was a backlash, especially from people who thought the *Standards* gave short shrift to “traditional instruction,” “correct answers,” and to the importance of memorizing basic facts (e.g., Addington and Roitman, 1996). Textbook publishers responded by writings books emphasizing traditional mathematics approaches, e.g., Saxon Math. Parents increasingly became concerned about whether their children were learning their math facts well enough and increasingly enrolled in after-school programs like Kumon Math. And advocacy groups of educators and others formed organizations to oppose or influence the reforms, e.g., Mathematically Correct.

Yet, it might prudently be asked, what was the impact of the *Standards* on the classroom? Was the theory truly being practiced? Indeed researchers found

that the *Standards* were very difficult to implement and so not being observed in the vast majority of classrooms. Ball (2001). There were several reasons why.

One putative reason is that teachers lacked sufficient knowledge of mathematics (Ma, 1999). Another was that teachers' deeply held beliefs and attitudes undermine their good intentions (Ball, 1990; Cohen, 1990).

Furthermore, jurisdictions expected teachers to change, but failed to support teachers with sufficient training or resources (Cohen & Ball, 2001).

For example, as Schorr, Firestone, and Monfils (2003) found, a state instituted a 4th grade math test to challenge teachers to make fundamental revisions in their teaching. While teachers reported they had made changes, observers suggested the changes were minimal and adopted without having to alter their basic beliefs or practices.

Ball, Hill, and Bass (2005) felt that the "research and experience consistently reveal" that, in the process of reform, not enough attention was given to teachers (p. 14.) Ball (2001) summed up the minimal impact of the *Standards* on instruction:

Most evidence suggests that mathematics teaching that focuses on understanding as well as skill, that involves children in significant mathematical reasoning, and that strives for high standards of progress and accomplishment, is not commonplace. In most classrooms, skill practice still dominates. Teachers explain and children follow. Explanations are based on rules and steps more often than on mathematical structure and reasoning. And student learning continues to be low, distressingly stratified by race, gender, and class (pp. 11-12).

Recognizing an additional need, supporters of the Standards made some refinements. In 2000 NCTM published *Principles and Standards for School*

Mathematics (PSSM), a book that clarified some issues and streamlined the Standards. In *PSSM*, NCTM made clear that it had never intended to gloss over the importance of basic facts; instead it had wanted to stress its view that passive memorization is not sufficient, that students need to become actively engaged in thoughtful processes.

The other refinement was a much greater emphasis on the training of teachers, in terms of both research and implementation. The irony was clear: the academic community had said that students needed to make sense of their mathematical ideas in order to understand them, yet it had not given the same opportunities or respect to math teachers.

3.3 Professional Development

In 2000 the National Commission on Mathematics and Science Teaching for the 21st Century reported its number one goal was to “Establish an ongoing system to improve the quality of mathematics and science teaching in grades K-12” (*Before It’s Too Late*, 2000, p. 24). The report went on to explain:

If high-quality teaching is the leverage point for improving mathematics and science education, and if professional development is a prerequisite for a well-qualified and effective teaching force, then teachers need a focused support system and enough time to grow as professionals (p. 24).

Researchers have heeded the call. “The cry for professional development has now become a roar” (Fosnot and Dolk, 2002, p. 146). Loucks-Horsley, et al. (1998) examined the issue of professional development in mathematics from a global perspective. They proposed a set of principles

that were common to effective professional development programs, including, in simplified form:

1. Defining an image of effective learning and teaching, including an emphasis on inquiry-based learning.
2. Providing opportunities for teachers to build their knowledge and skills, including knowledge of mathematics and pedagogical content.
3. Providing models of strategies teachers will use.
4. Building a learning community and promoting ongoing self-assessment.
5. And supporting teachers to become leaders (p. 36-37).

Loucks-Horsley, et al. went on to posit fifteen strategic approaches to professional development and their characteristics. One approach was the workshop. They made clear that, while the workshop had hitherto reigned as the dominant mode of professional learning, it was to be viewed now as only one strategy on a lengthy menu, since it may be more effective at helping a teacher build knowledge than at building a learning community or encouraging reflection. Examples of other approaches given were study groups, curriculum implementation, and professional networks.

Another approach expounded in Loucks-Horsley, coaching and mentoring, is the subject of *Content-Focused Coaching: Transforming Mathematics Lessons* by West and Staub (2003) and of this study.

Content-Focused Coaching sets forth a program whereby a coach meets with a teacher one-on-one on an ongoing basis to plan, observe and reflect on actual math lessons. The transformation in instruction the authors contemplate “reflects a profound change in the definition of teaching---from teaching as mechanically implementing curriculum to teaching as mindfully making use of curriculum” (p. 5). According to *Content-Focused Coaching*, two areas the coach would be looking at are how teachers design lessons and what are their needs, in terms of knowledge, beliefs, and skills.

With regard to lesson design, the book (p. 11) sets forth some “core issues” that the teacher should be thinking about when planning lessons. Among these are: What is the mathematics in the lesson? What are students’ prior knowledge and potential difficulties? And how does the lesson help students reach the lesson goals?

Regarding teachers’ needs, West and Staub state, in a section entitled “Diagnosing Teachers’ Needs,” that coaches need to elicit “what teachers know and can do and what they need to know and be able to do ... [and] the gap between the two” (p. 19).

Specifically coaches will assess the following teachers’ needs (p. 19): content knowledge and disposition toward mathematics; pedagogical knowledge and underlying beliefs about learning; pedagogical content knowledge; diagnosis of children’s thinking and assessing prior knowledge; and habits of planning and engagement with curriculum materials.

The coaching method described in *Content-Focused Coaching* is grounded in an actual lesson, planned, taught, and reflected on by the teacher. As such it borrows from lesson study, a system whereby a teacher strives to craft a lesson with help from the whole school community and indeed a sincere outreach to a larger community. Lesson study is very popular in Japan and is receiving increased attention in the United States (Lewis, 1995; see also, Stigler and Hiebert, 1999). Yet, it is not one of the strategies set forth in Loucks-Horsley, et al.

3.4 Instructional Practices

Over the years researchers have examined instructional practices in classrooms to see what insights they could acquire into the processes of learning and teaching. In 1967 Holt told an anecdote (pp. 147-148) of his experience of taking over a class of young children for a week from the regular teacher. It had been her habit to put up some addition sentences every day on the board for the class to complete. The sums were always less than twenty, usually less than ten. One day Holt forgot to put up any problems and the children asked him if they could do so. He said “yes.” At first they wrote sentences of the same order; but soon they started writing ones with larger addends. These challenging problems stretched the students’ thinking and led directly to new learning and long conversations that Holt felt certain would never have happened without his fortuitous forgetfulness.

Recently more systematic analysis has taken place. Stigler & Hiebert (1999) compared mathematics teaching in the United States to that in Japan and Germany. They quoted from an unnamed mathematics educator who was a participant in their project:

In Japanese lessons, there is the mathematics on one hand, and the students on the other. The students engage with the mathematics, and the teacher mediates the relationship between the two. In Germany, there is the mathematics as well, but the teacher owns the mathematics and parcels it out to students as he sees fit, giving facts and explanation at just the right time. In U.S. lessons, there are the students and there is the teacher. I have trouble finding the mathematics; I just see interactions between students and teachers (pp. 25-26).

Stigler and Hiebert remarked that, “although perhaps oversimplified,” this description “captured an important aspect” of American math teaching. Could the aspect they were alluding to be similar to what Holt felt in his anecdote: students were not being challenged by the mathematics?

Hiebert, et al. (1997) also emphasized how important it was that students be provoked and expected to think:

In problem-centered learning classrooms, students are presented with computation problems that are meaningful and interesting to them, but which they cannot solve with ease using routinized procedures or drilled responses. The teacher does not demonstrate a solution method, nor does the teacher indicate a preferred method, yet she or he expects every student to attempt to solve it. Students’ own invented methods are expected and encouraged. It is expected of students to discuss, critique, explain, and when necessary justify their interpretations and solutions (p. 115).

This style of teaching necessarily places greater emphasis on the quality of discourse in the classroom. Stein, Smith, Henningsen, & Silver (2000), in analyzing mathematical tasks, paid special attention to different levels of cognitive demand placed on learners, i.e., ranging from the low demand needed to recall a previously learned fact to the high demand of exploring mathematical concepts or processes. They went on to observe how lessons evolved, often declining in cognitive demand as they moved from an introductory to an implementation phase.

Perkins (1992) talked about how the “understanding” that most students attain is very fragile and superficial, even after considerable instruction in a subject. In 1993 he proposed that schools go about teaching in a completely different way.

[U]nderstanding a topic of study is a matter of being able to perform in a variety of thought-demanding ways with the topic, for instance to: explain, muster evidence, find examples, generalize, apply concepts, analogize, represent in a new way, and so on.

Skemp (1987) realized that people have two different meanings in mind when they use the word understanding. Relational understanding occurs when a person has a constellation of knowledge that constitutes both what to do and why. Instrumental understanding is more isolated, constituting rules without reasons or what, but not why. Schools must strive for relational understanding.

One path to relational understanding relies on the exploration of ideas. Martino & Maher (1999) talk of the importance of justification and generalization and of the crucial role that teacher questioning plays in promoting them.

Generations ago John Dewey (1922) recognized the importance of debate and challenge:

Conflict is the gadfly of thought. It stirs us to observation and memory. It instigates invention. It shocks us out of sheep-like passivity, and sets us at noting and contriving ... conflict is a *sine qua non* of reflection and ingenuity (p. 275).

Reflecting on one's practice as a strategy for developing teacher thoughtfulness is gaining increased attention. Schoenfeld & Kilpatrick (2008) cite Dewey as one of the first to recommend reflection in education, not just for perspective teachers, but for teachers throughout their careers. Dewey (1933) defined reflective thinking as:

Active, persistent, and careful consideration of any belief or supposed form of knowledge in the light of the grounds that support it and the further conclusion to which it tends constitutes reflective thought (p. 9).

Mewborn (1996) elaborates: "In an educational context ... reflecting on teaching practice can assist teachers in making intelligent choices about future teaching actions (p. 14)." In a similar vein, Hiebert, Morris, Berk, & Jansen (2007) propose a framework to help teachers learn from own teaching.

As another strategy that gained increased attention in the 1960s, manipulative materials are rather widely used, especially in elementary classrooms. Yet their use is not as common as some assume. (Adding it up, p. 45.) The lesson observed in the study described herein was one where students actually *made* materials that were to be used in future lessons. The NCTM Standards advocated the increased use of manipulatives as useful concrete aids to math learning. On the other hand, many commentators warn against them

being used passively by students. Ball (1992) warned: “My main concern about the enormous faith in the power of manipulatives, in their almost magical ability to enlighten, is that it will be misled into thinking that mathematical knowledge will automatically arise from their use (p. 18).”

Nührenborger & Steinbring (2008) voice a similar concern:

A manipulative material, in order to reap that potential must be utilized at several levels by students. It should be used as a tool certainly, but its significance and structural character should also be pushed. They emphasize how difficult this goal can be for a teacher (p.158).

3.5 Knowledge Base for Teaching

What do math teachers need to know in order to teach effectively? The answer to this question has for some time been undergoing change, as researchers have achieved various insights.

To investigate what preparation teachers had for teaching, Shulman (1986) compared teacher-entry examinations from two different eras. A review of teacher certification materials from the 1870s showed a high level of breadth and depth was required. By contrast in the 1980s exams typically contained almost no mathematics and much pedagogy. Shulman judged that while in fact, both content and pedagogy are necessary for teaching, a third kind of knowledge is also needed: curricular. He described curricular knowledge as the practical repertory on which teachers draw to present content or to remediate or evaluate students' ideas; he named it “pedagogical content knowledge.”

Thus pedagogical content knowledge includes familiarity with mathematics textbooks and other writings, as well as with tools, such as calculators, computers, and manipulable materials, e.g., Unifix cubes, Geoboards. Effective teachers need to know when and how to use these resources and materials to help students develop understanding of mathematical ideas. Thus they should know when and how to introduce challenging and appropriate content, foster student exploration, elicit understandings and misunderstandings, and assess learning.

Ball (2000) was also concerned with pedagogical content knowledge. She noted how subject matter and pedagogy had been historically divided into separate realms and in many ways still were; the division was reflected, for example, in the chasm common at many universities between university math and math education departments. The burden of integrating the two disciplines was often left to K-12 teachers. Ball invited researchers to help teachers understand this knowledge that matters for teaching.

Teachers' beliefs can certainly have a profound effect on their practice. Forgasz and Leder (2008) "trace the growing research in teachers' beliefs and describe the multiple ways the term belief is used (p. 173)." They warn that researchers should not ignore the role of beliefs.

Raymond (1997) found that a teacher could be greatly influenced in her teaching by her own childhood experiences as a student even years later.

A similar claim could be made about attitudes. Why is there is so little attention to teacher attitudes in the research? This researcher maintains that teachers' attitudes are not the same as beliefs, but can have a profound effect on beliefs and practices.

Chapter 4 Methodology

This study was conducted as a case study of a coach, Matt, and a teacher, Angela, working together on an ongoing basis in a New York City public elementary school. It was intended to examine coaching and teaching as a system in schools where the *Content-Focused Coaching* model could be implemented.

Professional or expert math coaches, at least in the New York City program, were generally mathematics teachers who had decided they wanted to become mentors or other types of administrators. Often they got master degrees in math leadership.

“Expert coaching” is a particular type of professional development strategy whereby expert coaches “provide one-on-one learning opportunities for teachers focused on improving teaching practice ... [Coaching practices] incorporate a traditional supervisory model focused on classroom observations and use a preconference-observation-postconference cycle” (Loucks-Horsley, Hewson, Love, and Stiles, 1998, p. 126). The particular model for coaching used in this study is set forth in the book *Content-Focused Coaching: Transforming Mathematics Lessons* (West and Staub, 2003).

Several types of data were collected: videotapes of two sessions, a lesson and a debriefing session, and audiotapes of five interviews (two with the teacher and coach, and one with the school principal). In chronological order, the following cycle of data were collected. (All sessions were observed by the researcher and he conducted all interviews. Two sessions, the lesson and the

debriefing, were videotaped. Transcripts of all sessions are attached hereto in the Appendix, but not in chronological order.)

- April 28th, 2004. The principal of the school was interviewed.
- March 3rd. A lesson was taught by Angela and observed by the coach.
- March 3rd. The coach was interviewed for the first time.
- March 4th. The teacher and coach met to debrief the previous day's lesson
- March 10th. The teacher was interviewed for the first time.¹
- June 17th. The coach was interviewed for the second time.²
- June 28th The teacher was interviewed for the second time.

The researcher spent several hours talking with the teacher and observing classes in the teacher's classroom before the cycle of study began in order to establish rapport.

After data were collected, they were analyzed according to some of the ideas described in Powell, Francisco, & Maher (2003). All data were transcribed and narratives of the lesson and debriefing session were developed. Some of the "ground rules" observed in the study are set forth now.

¹ On May 4th and June 1st, several of the 3rd/4th grade teachers, including Angela, met with Matt to discuss plans for future lessons. The sessions were observed by the researcher and videotaped, but were not analyzed.

² On June 17th, Angela taught a lesson on designing cardboard quilts. The lesson was observed by the researcher and videotaped, but not analyzed.

- Camera. When the lesson was videotaped, one camera was used and it was largely trained on the teacher, and not on students.
- Interviews with teacher. In the first interview with the teacher, the researcher attempted to elicit the teacher's training and experience, beliefs and attitudes about math and teaching, books and materials used, expectations of the coaching, perceived strengths and weaknesses, and problems or issues that she wanted help with. In the second interview, the teacher's reaction to the lesson and to the coaching process were be probed, specifically, any surprises or practices that might have been influenced by the coaching process.
- Interviews with coach. The coach was interviewed as to his experiences, attitudes and beliefs about math, expectations of the coaching, assessment of the teacher's strengths and weaknesses, problems or issues that he wanted to help the teacher with, reactions to the lesson and to the coaching process, and any perceived effects of the coaching on the teacher's practice.

[Questions from a doctoral dissertation (Landis, 1990) were utilized in the interviews and are set forth in the Appendix.] All of the transcribers, i.e., of the interviews, lesson, debriefing, were instructed by the researcher to pick up nuances in speech, e.g., hesitations, pauses, repetitions, etc. in order to convey a more

accurate sense of the speakers patterns, thoughtfulness, sense of certainty, etc.

- Analysis of lesson. In examining the teacher's instructional practices, the study looked specifically for many of the same things the coach was looking for, e.g., how tasks were introduced, the way questions were asked and answered, with particular regard to how inquiry, discourse, and reflections were engendered, and how student ideas were elicited.
- Analysis of coach's process. The research looked at what coaches did to effect teacher development. What did the coach ask or tell the teacher? What kinds of things did he emphasize?
- Finally evidence of teacher development was sought, through direct observation, or indirectly from the teacher or coach referring to modifications or changes in beliefs, attitudes, practices, or knowledge.

It is well to keep in mind that this research used a case study approach, in which a broad proposition was investigated by looking at a single case.

Obviously the vast majority of coach-teacher sessions or classroom lessons were not observed. A judgment is made on the extent to which the case does or does not represent the broader picture and the meaning of that will be argued.

Whether or not this case is deemed to be typical it should give considerable insight into the relationship between coaching and teaching.

The theoretical model for this study is ethnography, where the observer attempted, as far as is practicable, not to affect the settings (i.e., the lessons and the coaching sessions) so that he viewed them as if he had not been present. If called upon to interact with the participants, the researcher attempted not unduly to influence the events he observed. Thus the observer was trying to answer two basic questions in relation to the research questions: What was happening? What did it mean?

Chapter 5 Results

This chapter focuses on what happened during the course of the study. These results are set forth objectively. Each data set, i.e., the interviews, the lesson, and the debriefing, is summarized separately. If more specificity is desired, the transcripts of each are set forth in the Appendix. A number of photographs are copied from the lesson and the debriefing and are reproduced in those transcripts. Some photos are also reproduced in this chapter. (References to line numbers in transcripts, which are located in the Appendix, will be indicated by a code: TI#1 refers to the first teacher interview and will be followed by line numbers; TI#2 refers to the second teacher interview; codes referring to the coach and principal interviews will be: CI#1, CI#2, and PI; L will refer to the lesson and D to the debriefing.)

5.1. Summary of Interview with School Principal

Having learned that Jane, the principal of the Melville School, was interested and involved with the math coaching regimen in the school, the researcher determined that he should interview her, which was done on 4/28/04. This summary of the interview is divided into 3 sections: the history of the school, the school now, and the math program and the coaching process.

5.1.1. The history of the Melville School.

The Melville School was started almost 20 years ago by a director, 3 teachers, and supportive parents. At the time, there was one progressive school

in the neighborhood and demand for a second one. Originally, it was designated by the region as a “gifted and talented” school, but when it started the teachers and director wanted it to be “open to everybody,” and so it soon became open. It started as pre-K to 1st grade, with 3 classroom teachers and a cluster teacher, based on a “progressive model of education ... group-based, core curriculum, and kids engaged in real, important, authentic work.” Jane was a pre-K/K teacher. [PI, 6-16.]

A grade was added each year until it reached its present configuration, pre-K to 6th grade. From the beginning the classes had mixed age groupings, students did narrative writing and portfolios were kept for each student. The core curriculum was based on social studies or science. “At every point every year we talk about what various things mean, how we report to parents, how we have family conferences, what should go in a portfolio, but the foundation of our practice is descriptive work, looking at the individual children and seeing what comes next for those kids, and also, how to make something out of that for the whole group.” [PI, 24-33.]

5.1.2. The Melville School now.

The Melville School in 2004 had 242 students in 11 mixed-age classrooms (3 pre-K/K, 3 1st/2nd, 3 3rd/4th, and 2 5th/6th). All kids had music and art once a week; upper grades had theater where they wrote and acted out their own plays. There were 32 or 33 adults who worked in the school. Slightly more than a

quarter of the kids were Latino, the same with white, slightly less than a quarter were black, and 17% Asian. [PI, 60-66, 87-89.]

A “key” point is that

social and academic work first go hand in hand ... and we look at what kind of adults we want the kid to be and our practice follows from that. That we want them to be full participants in a democratic society, to be able to critique what’s going on, and work productively toward that. To be able to work as individuals” ... as members of a group, because you can’t always be doing your own work, you have to work with other people as an adult, and we want kids to be engaged .. do good things. Be fulfilled people. Those goals are “explicitly stated in the mission statement in our parent handbook. [PI, 37- 46.]

5.1.3. The math program and the coaching process.

When Jane, who had left the school for several years, returned to become its principal, the math program “wasn’t coherent,” so the “first thing I did when I came back as director was to ...build coherence, so I introduced her [she is probably referring to Constance Kamii, but she also referred to Marilyn Burns and *Math Your Way*] to the staff and we started having meetings about different math strands and how to build that ...” [PI, 102-109.]

Jane saw her role as providing for good professional development, by bringing in educators, by having teachers and parents go to classes, and by working with teachers to “build curriculum, making sure that teachers have materials need really try to look at kids’ mathematical thinking and understand it better ... observe lessons and working with teachers on pedagogy ...” [PI, 121-125.]

Jane liked to attend meetings between math coaches and teachers, “partly because I like to learn, partly because it’s really important and that signifies that it’s really important ... Also I don’t see myself in opposition to the teachers, but working alongside the teachers ... “ She attended all the coaching meetings for the first couple of months because she wanted “the process to be set up well ... To protect the teachers and ... the coach,” but now attends them less often. [PI, 153-164.]

She also met with the coach. “The coach can really elevate the practice or he can ruin (she laughs) the school, either one. ... I certainly didn’t want it to be a waste of anybody’s time.” [PI, 173-176.]

In the past the professional development had not been consistent, but now it was more so, although “for different grade levels it’s been a different experience.” “I think ultimately it will be better for the school to have the coaching.” [PI, 184-188.]

As for specifics, Jane noticed a literacy lesson where she thought that the teacher got an idea from the coach. She has noticed “ some grade levels are much more meticulous planning their curriculum,” and how the classes repeat patterns from year to year but on a different level. [PI, 189-196.]

Jane considered herself a “baaaad mathematician but a very good math teacher.” She is much better at estimating numbers than she used to be. In second grade she didn’t understand math; that continued in middle school, so “I

memorized the algorithms and did fine but not really understanding what it was I was doing." [PI, 205-223.]

5.2. Summary of Teacher Interviews

The teacher, Angela, taught a mixed 3rd and 4th grade class at Melville. She was interviewed two times, once on 5/10 and once on 6/28/04, about a week after her class was observed. This summary focuses on three aspects: first, what her background is; second, what she wanted help with from the coach; and third, what were her impressions of coaching and its effect.

5.2.1. The teacher's background.

As a student in school, Angela loved art and felt herself to be a "very bad, very poor math student." [TI#1, 5-9, 11.] She was in a remedial or slow math class, that was taught by the only good math teacher she had (until education graduate school) [TI#1, 12-14]. She was good, because she was nice, kind, caring, warm, and laid math out very clearly. [TI#1, 19-21.] Another math teacher, on the other hand, was a "really angry, mean, drunk guy ... and would come in with a hangover every day and just scream at everybody." Her experience was that, "if you didn't get it ... that was the end of it." [TI#1, 29-30.]

In graduate school math methods, basically how to teach math to kids, it was "very fun," "lots of hands-on work." [TI#1, 31-41.]

Angela talked about her experience with children. She baby-sat a lot as a young person and just loved children. For one day she helped a friend of hers, an artist, in a school she was working in, and just "loved being with the kids." Thus

teaching " sort of found me in a weird way." Angela has children of her own.

[TI#1, 48-53, 72-73.]

She "wants kids to think of math as fun, because it is for me now, and it never was." [TI#1, 95-96.]

As an undergraduate, Angela took no math classes. [TI#1, 37.] She then did "pre-engineering work ... where I had to take a lot more math." She found it "very hard and very painful." [TI#1, 14-15.]

She observed that her "Dad is an incredible mathematician, so is my brother, so it was really an odd thing that I didn't ..." This thought was not concluded, but one can infer that Angela wonders why she was not better at math or enjoyed it more. [TI#1, 16-17.]

While Angela was getting her master's degree in education, she started substitute teaching at the Melville School, where she now teaches. "Never knew schools like this existed. I had done my student teaching placements in very traditional schools and I completely fell in love with the school. I thought, 'This is how kids have to learn.' " [TI#1, 59-63.]

She started teaching first and second grade for two or three years, and then taught a combined 2/3 class for a year. Then she started teaching a combined 3rd and 4th grade class, and she's been doing that for five or six years. So she's been at Melville for 10 or 11 years. She also took three years off, two when she had her children. [TI#1, 63-69.]

Previously Angela said she loved art in school and that it was her favorite subject. "I like to do things with my hands, I like to make stuff, and that helps me learn..." [TI#2, 302-303.]

5.2.2. What the teacher wanted help with from the coach.

Angela felt that her weakness generally was in mathematical knowledge, more than in pedagogical knowledge, as she felt she was an experienced teacher. [TI#1, 152-3.]

She also expressed admiration for the mathematical prowess of others, including her father, brother, and the other teachers in her grade [T1, 16-19, 114-116.].

According to Angela, the coach emphasized with her that she look more closely at student work; she finds that this focus has spread into her other subjects and has been "really nice." [TI#1, 154-6.] As part of this process, she has learned how to place students into groups in a way that is more meaningful than previously. [TI#1, 161-5.]

One thing has changed in particular in her practice: "I try to do math all the time." [TI#1, 169.]

Also, she said that she tried to insure that students share their work with each other, make it public.

I feel like it's important to get kids to share their thinking, and to make that public, which I think Matt helped me do. Um... Because it's shown me that that's how they're making sense of what they're doing. [TI#1, 170-3.]

Angela reported that one practice that she often asked the coach to do for her was the wrap-up, and she found it “really helpful” that he has done that. “... I feel like that’s the place where I could push the kids’ thinking more and I feel like that’s where I really need his help ,,,” [TI#1,147-149.]

In the second teacher interview, she said she lamented that what she modeled for the second lesson¹ ended up being what almost all the students did and she wanted much more variation. [TI#2, 231-4.] If she did this exercise again, she would model several ways. [TI#2, 235.]

She also talked about the first lesson. She thought that lesson had gone really well, that students had followed instructions well, that they had been clear. [TI#2, 265-73.] She recalled that the fraction cards fashioned in that lesson had been used in subsequent lessons. [TI#2, 275.] She said she would not teach it differently if she did it again. [TI#2, 277-8.]

5.2.3. The teacher’s impressions of coaching and its effect.

Matt started working with Angela in February, 2004, about two months before the study began. (Before then he had been working at Melville, but with younger grades.) [TI#1, 120, 122.] Even before then, she had formed a collegial bond with her two grade-level colleagues, whom she felt to be strong math teachers, and felt free to ask them questions. [TI#1, 100-116.]

She reported feeling the coach was “really helpful,” and that she had “really gotten a lot out of it.” She considered some of his suggestions to be “just

¹ This refers to the lesson, taught on 6/17/04, where students made quilt patterns. That lesson is not analyzed in this study.

amazing.” [TI#1, 135-140.] In particular, he helped her to look more closely at students’ work, to find more meaningful ways of putting students into groups, and to emphasize that students make their thinking public. [TI#1, 155-156, 161-165, 170-175.] She appreciated the “immediate feedback” of the coaching process, compared to other forms of professional development.” [TI#1, 186-194.]

Angela mentions that she is now willing to try her *own* ideas, as if by intuition or instinct and she credits Matt for this. [TI#1, 145-146.] And, for the first time in her life she thinks math is fun and she holds this as a goal for her students: “I want kids to think of math as fun, because it is for me now, and it never was.” [TI#1, 95-96.]

5.3. Summary of Coach Interviews

The coach, Matt, was interviewed two times, on 5/3/04 and on 6/17/04, on both occasions right after lessons.² This summary focuses on three aspects: first, what his background was; second what he wanted to and did work on in his coaching sessions with Angela; and thirdly, he talked more generally about the Melville School and the coaching process.]

5.3.1. The coach’s background.

Matt, the coach, always loved math. “I always expected to make sense of math, and I gave myself permission from a very early age to expect it to make sense and when teachers were talking about math in ways that didn’t make sense, I kind of went the extra step to, uh, try to figure out ...” [CI#1, 7-15.] In

² To repeat, the first lesson is analyzed herein, the second lesson is not.

fourth grade, he tutored "other kids in the class cause I felt like adults have this one language for talking about math and that I was able to really easily translate between what the adults were saying and what, what it really meant." [CI#1, 16-19.]

Matt remembered an incident from 3rd grade where he was excited about his solution to a problem, perhaps $36 \text{ times } 4$. He wrote 36 four times and added it up. Thrilled with his discovery, he told the teacher; she said that was not how we do it here. So, he felt she had been very rigid. Generally he was not encouraged by his elementary school teachers. As to the source for his feeling of enjoyment and empowerment, he points to his mother. "She was always about making sense and giving yourself permission to make sense about following the rules per se." [CI#1, 23-34.]

Matt's mother was an artist, a rebel. She left the United States for Mexico when she was 18, after getting kicked out of college for smoking pot. She got her bachelors and masters degrees in fine arts in Mexico. "She's always been a really independent spirit, creative, honest, hard-working ..." She had 2 children, got divorced and moved back to the U.S. with her children. So Matt was born in Mexico and moved to the U.S. at the age of 4. [CI#1, 37-45, 174-175.]

Matt's mother was not especially good in math - he remembers fighting with her about his homework - and didn't especially encourage him to reason about it. Thus, while Matt's mother didn't encourage him to reason about math in

particular, she "encouraged reasoning about life in general." [CI#1, 46-53, 51, 56-57.]

Matt always knew he was a good math student and that feeling was reinforced by his good results on standardized tests. He calls that "kind of crazy" because apparently he does not "feel that way" about tests now. [CI#1, 63-70.]

An important experience for Matt in middle school was joining a math team, which meant that he spent time with six or eight other students working on problems - "an alternative curriculum." (He did not like his "boring" math teacher.)

He loved the:

workshop-y feel in the sense that everybody would go off and work on their own and then we'd come back together and share how we did it and invariably someone else's way of thinking about it was different from mine and would make me think about it in a different way ... (I)t really brought out the creativity behind mathematical thinking ... a really important experience for me." [CI#1, 83-89.]

Matt studied economics in college. He felt he had an "intuitive grasp of the relationships beyond the various formulas." He did not take much advanced math. In graduate school he studied a lot of math education. He also took a summer institute. He got a masters degree in technology education, then a second masters in math leadership. [CI#1, 108, 112, 131-145, 147-157.]

Matt was a 4th grade teacher for 3 years at a large, overcrowded public school in a school with mostly bilingual (Spanish-speaking) kids in Washington Heights. He spoke Spanish, having lived in Mexico until he was 4, but had to

study it again in high school and college. He taught 5th grade at the same school for a year. [CI#1, 170-177.]

This was a SURR school (Schools Under Registration Review)³, which enabled him to participate in "Math in the City" at a local college. The practices he was learning there "started to clash with the pacing calendars and rigid curriculum mandates" at his school. He calls it "mindless work" where "test prep was a curriculum area ... valued above science, above social studies, sometimes above math." Accordingly, he "started to reshape my practice, but I clash too much with administration." While chairing a math/science restructuring committee, "my efforts to try and organize other people around thoughtful practice weren't, I wouldn't say they were badly received, but they weren't supported, they were permitted, but not supported." [CI#1, 177-193.]

Leaving that school, Matt taught 3 years at a small progressive public school in East Harlem. He also participated in an "institute on descriptive inquiry" and some reading and writing projects at Teachers College. [CI#1, 195- 201.]

He then was invited to be a coach in District 3, where he worked in anywhere from 3-5 schools for 4 years as a math staff developer. [CI#1, 205- 216.]

³ This status means that a school has fallen below far below standards and is in danger of being closed.

5.3.2. *What the coach wanted to work on in coaching generally and with this teacher.*

The coach, Matt, with all his experience in schools and with teaching, believed that teaching was “really hard” and wanted to make “life a little better” for teachers, so that they could make the “best decisions they can.” [CI#1, 253-263.]

Matt remembered a workshop for teachers and coaches where several teachers from the same school attended together. He thought it was really good that they came “in teams,” so they could implement ideas together and develop a community in their schools. This approach also encouraged teachers to look at the “big ideas” in the math units. [CI#1, 343-352.]

Matt identified Angela’s biggest concern as planning and sequencing. Thus in their debriefing sessions, he tried to lay out a few weeks of lessons. [CI#2, 394-397.]

He identified an issue that he wanted Angela to work on: managing groups during class. Previously he had noticed that she tended to call on a few kids for answers, while the needs of the majority of kids were not met. In this he wanted her to develop more of a “community” in the class. [CI#2, 397-404.] Related closely to this, he wanted the teacher to think less in terms of answers as either right or wrong, but as part of a thinking process. [CI#2, 405-409.]

He also wanted to help the teacher become less self-conscious and to develop more confidence. [CI#2, 414-416.]

Turning to the question of whether Matt had noticed any changes in his work in Angela's class, he said "definitely." [CI#2, 420.] For example, he cited a management mistake she had made in that day's class: she had distributed materials to individuals herself, thereby inhibiting her ability to observe children's behavior. However, she had noticed her own mistake before he pointed it out; this self-awareness impressed him. [CI#2, 425-429.]

Moving on to discuss class wrap-up, an issue the teacher had cited, the coach said the teacher still wanted him to do it, and he indeed did it, but that he asked her to "imagine what it would look like." She responded that she would want students to explain and justify their thinking. [CI#2, 431-440.]

As to Angela's issue of planning, Matt felt that she had made progress too. When he first started working with her, she had activities "to keep them busy," but "she wasn't able to articulate what her mathematical goals were." Now, she is much better able to articulate the goals. [CI#2, 458-468.]

Matt had other concerns in his observation of the 6/17 lesson (not included in this study.) He noticed that almost half of the students had made a quilt design that looked just like the one the teacher had modeled for them. He wanted more divergence. [CI#2, 481-483.] Additionally, he noticed that students were not explaining their work. Therefore when he did the wrap-up he focused on reasoning. [CI#2, 483-488, 496-499.]

Matt was asked whether he thought that his coaching had had an impact on Angela's teaching, particularly in the 6/17 class. He said, "I think so," but went

on to say how complicated an issue that is, and to his belief that progress could better be seen over a longer time period. The improvements he saw immediately he viewed as shallower and not so meaningful. [CI#2, 500-517.]

In comparing different models of professional development, he viewed other types of professional development models as focusing more on the short term than coaching, and “that’s not always helpful to teachers.” [CI#2, 521-524.]

As an example of just that point, he talked about the issue of Angela’s need to develop confidence.

Like I feel like confidence was a big issue for Angela, and I couldn’t have helped her develop her confidence if I were too aggressive, you know? And I feel like I cover a lot of ground with her. If I were any more aggressive I think I would scare her off ... [CI#2, 524-527.]

5.3.3. The school and coaching

Matt talked about the Melville School and its principal, Jane. Among other things, he valued the schools role in helping to build a mathematical community [PI, 564]. He noted, “nine out every ten days I’m not working with that group of teachers,” and emphasized therefore how important it was that teachers view each other as valuable resources.” He cited this sense of community among the teachers as “probably the single most important thing that I think has shifted this year.” [CI#2, 569-575.] In contrast, Matt said that in many years of working in schools, there were many exemplary aspects at Melville. [CI#2, 587-604.] Matt

expected to coach at Melville for two to three years, although he did not state that in his interviews.⁴

Finally, it was noted that Matt coached at two different schools that year. He was asked to compare them. The Melville School, he said, had “stability” in its staff and was organized in grade teams, which helped to foster a community. [CI#2, 612-616.] The other school has “opposite characteristics.” For example, he worked there more with individual teachers than with groups. [CI#2, 616-618, 632-634.] Interestingly, the other school agreed to form “partnerships” between teachers for the following year. [CI#2, 635-642.]

5.4. The Lesson

On May 3rd, 2004, the teacher, Angela, taught a class to her 3rd and 4th graders that was captured on videotape and observed by the coach, Matt, and the researcher. The goal of the class was for all students to make a set of fraction cards out of colored paper and subsequently to be used in various activities. This lesson was based on a unit from “Investigation in Date, Number, and Space” (see teacher page “How to Make Fraction Cards” in Appendix I).⁵

⁴ Matt was math coach at Melville for two full years starting in 2003 and part of another. (Personal communication, 8/25/09.)

⁵ Angela also taught a lesson observed by the coach and researcher on 6/17/04 and referred to by both the teacher and coach in their interviews. The primary activity of the class was to cut out and color paper “quilts” with different patterns. The lesson was not analyzed in this study.

Several themes can be gleaned after studying the video and transcript. The details and evidence for these themes will be set forth in the sections that follow.

First, students were active for the bulk of the class, moving around, using materials and tools to fashion products. Second, in the course of this activity, students were sometimes thoughtful, reasoning about the process they were undertaking and even explaining it. But sometimes they acted in a rote manner, following the teacher's directions without apparent engagement. Third, a sense of community was established in the classroom, with students often talking to, listening to, and helping each other. (Note: When reference is made to, or a quotation taken from the lesson, the line numbers are preceded by 'L,' e.g., "[L, 152-155.]" This code refers to those lines from the lesson transcript, which is located in Appendix F. Angela and Matt are referred to, either as A and M, or as teacher and coach, T and C, respectively.)

5.4.1. Students were active during part of the lesson.

The class lasted 45 minutes. There was a two-minute introduction and a nine-minute wrap-up; in between, for 35 minutes, students were seated at their desks (but were permitted to stand and walk around). During this long interval, there were periods when Angela was speaking to the whole class, e.g., when she was assigning a new task, periods when she was speaking to individual students or the coach, and periods when she was observing. Meanwhile students were seated at their clustered desks. They would listen to the teacher's instructions,

carry out the given task, and talk to their neighbors. Thus the students were both mental and physical; mental in carrying out instructions, physical in folding, creasing, and cutting pieces of paper.

In the course of the lesson each student was given the materials to make a set of five fraction cards to represent, in this order, halves, fourths, eighths, thirds, and sixths. Students started with five sheets of colored paper, approximately $8\frac{1}{2}$ " x 11". They would then fold them according to the teacher's instructions, put a crease or creases in them, and cut them with scissors. With eighths, for example, at the end of the process there would be eight pieces for each student. Students would then mark each piece so as to show the appropriate fraction name and their initials.

The evidence of activity on the part of students is not so much measured in their words, nor accordingly in the transcript, but in the video, or in the descriptions made by the researcher (and shown in brackets in the transcript). Students are shown folding, creasing and cutting paper and writing fractional names on the pieces. [See Figure 1, below, for example. L288 in transcript.]



Figure 1: Student folding, creasing, and cutting paper.

Sometimes student work is described by the researcher: “[T is writing on paper, holding it up. Each folded portion says “ $\frac{1}{4}$ ” on one side and “fourth” on the other.]” or “[T holds up a new piece of blue paper, then folds it. She folds paper again.]” [L, 95-96, 81-82.]

5.4.2. Teacher often directive in describing tasks.

During the lesson students had five tasks to perform: to make cards from five pieces of paper to represent fractions. What path did they follow in carrying out their tasks? Were they thoughtful or just following directions? Were they all doing the same thing? Were they working as individuals or were they getting ideas from each other? Were they sharing ideas with the whole class? In fact, some of all of the above behaviors occurred; examples will be shown below.

As soon as the students were given the materials and were seated at their desks, the teacher started (at L34) giving them specific and detailed instructions, which entailed emulating just what she modeled for them.

Okay. All you need right now is one piece of paper in your hands. No scissors. Nothing but the paper. So if you're holding the scissors in your hand right now, you need to put it down.... All right. The first piece of paper we're going to cut in half. So we're going to very carefully ... can you watch first? Can everybody watch first? Can you guys see over here? Table 1? All right. Make sure that your two sides of the paper match up. So that you get a perfect half. And then what I'd like to do ... is I put it on the table, and I use the side of my thumb, and I make a nice crease. Okay? Get it as close as you can. And then that's going to make a guideline for you. Because then you're just going to go ahead and cut it. All right? So once you feel like you've got two really nice, even halves, you're going to go ahead and very carefully cut it. [L, 34-36, 38-45.]

When a student asked “Can we do it like any shape?” she replied “No, you may not. You may do it like I just showed you.” [L, 47-48.]

Next she instructed students as to what to write on the front and back of their newly-cut halves:

As soon as you're finished cutting, you're going to take your pencil, and you're going to write one over two on both sides. ... And then, on the back of those, what do you think you're going to do? ... You're going to actually write the word for what the piece is. So this is what? ... These are two halves. And then very lightly, somewhere on the back, where the words are, put your initials. [L, 49-51, 62-63, 65-66.]

The second task, making cards for fourths, was started out in the same way, but then the teacher asked students to imagine or predict how they should proceed.

T: The next piece...Is everybody ready to do the next piece?... You're going to fold it in half. So do what you just did, exactly the same. Do that all over again. So do the same thing all over again. And then, I'm going to fold this piece in half again. Raise your hand if you think you know what's going to happen. Just four people? Just five people? I folded it in half. Then I folded it in half again. So, Donald, what do you think's going to happen?

Student: Four. There's going to be four. [L, 75, 77-81.]

In the third task (starting at L122), students folded the paper per strict instructions from the teacher, but the fraction they were representing, eighths, was not named by the teacher. “Then fold it in two quarters. And now if I fold it again, which gets a little trickier because the paper's getting thick, we have to do this really carefully.” [L, 124- 125.]

When a student said “Now there’s eight,” [L127] the teacher asked “Why do you think it's an eighth, Jonathan?” [L130.] The student responded “I don't know. I just do.” [L131.] The teacher probed him: “What were you doing that made you think it was an eighth?” [L133.] After an inaudible comment by another student, the teacher said “Barbara said it's like doing $4+4$. We're doubling it. Well let's see. Open it up, and see how many ... How many pieces do you have?” [L, 142-143.] Then the teacher instructed students to write “one-eighth” on the front of all eight pieces and “eighth” on the back [L, 145-147].

In this episode three different terms were used for the fractional part: eight, eighth, and one-eighth.

While students were working on task 3, the teacher raised the potential of divergent pathways for paper folding in a conversation with the coach: “There were two different ways to do it. [Inaudible.] Have them do it two different ways. ... Cause they can fold it the long skinny way, or they can fold it ...” The coach encouraged her by saying “That’s a good idea.” [L, 154-156.] He also pointed out to her that “you were leading them.” [L, 165.] Interestingly perhaps, the teacher seems to exert less control and the divergence emerges more clearly in the next tasks, when students make thirds and sixths.

The first three tasks involved folding paper into halves. Tasks 4 and 5 (starting at L203 and L250, respectively), comprised folding the paper into thirds and the teacher warned that task 3 is tricky, but gave fewer explicit directions:

T: For this piece, we're going to make thirds. Larry, please don't fold it yet, because this is really tricky. And that's going to confuse your cut.

Everybody needs to look up here. To make thirds, it's sort of tricky. You need to ... not make a crease yet. You need to sort of scooch it around like a cylinder. And then when you feel like it's even and I can't tell you an easier way to do it, other than you just have to sort of eyeball it, and see when your edges ... And then you can make your crease, once you feel like you've got three equal sides. [T folded a piece of blue paper into thirds and started to "scooch" it without creasing it. See Figure 2, below, L 323.] [L, 204-213.]

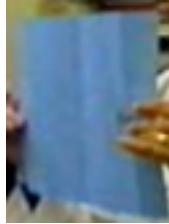


Figure 2: Teacher folding paper into thirds.

In task 5, when students made sixths, the teacher instructed students to fold their papers in thirds as in task 4, and then to fold the resulting thirds in half. [L, 252-255.]

About 23 minutes into the class, after the teacher introduced the fifth and final task, her role in the lesson appeared to change. She largely pulled back from giving directions and started to walk around the classroom, look at the work of students, and occasionally talk to students or the coach.

The lesson revealed the extent to which the teacher dominated the class conversation. In the 20 minutes when students were working independently of her, until the point when the wrap-up began, she spoke more than 90% of the words, 1442 words to 142 words for students. Her words were also clearer or

louder, as judged by this fact: more of the inaudible words or phrases (7) were spoken by students than by her (2).⁶

After the students worked independently and made their fraction cards, there was a wrap-up session, where students were gathered together in the front of the room. The wrap-up session was led by the coach and he utilized a white board, while the teacher watched. Several times he encouraged students to experiment and to figure things out by using their own sensory abilities.

In trying to fold papers into sixths one student had made a shape where the sides did not line up evenly and looked very different from the others. The coach showed the class a folded green paper (see Figure 3, below), and simultaneously asked “So do you think that these two shapes that he ends up with are even?” [L, 520.]



Figure 3: Coach’s recreation of Zolu’s green paper folded without right angles.

After a conversation, the coach asked another question and got an immediate answer:

C: How could I find out if these actually came out to be the same size?
Yup. [Students raising hands]

S: Use the one sixth you have, and measure each of them. But you'll be having to flip them over. [L. 534-537.]

⁶ It should be pointed out that the cameraman, and thus the microphone, were instructed to focus on the teacher, and thus the statistics are bound to be somewhat skewed.

After another student does a similar folding with a blue paper, the paper is unfolded and one of the areas is cut out and shown (at L, 547; see Figure 4, below).



Figure 4: Colleen's blue cut-out of a piece without right angles.

Then the coach probes further and gets an answer:

C: How can we call ... these sixths, even though they don't look like any of the other shapes that we had? Why can we call them sixths? Just two people know? Four people? Five? Why can we call these sixths? Yup?

S: Because they're all the same size. You just have to turn them over. [L, 565-568.]

Then the little shape (Figure 4) is matched up against the unfolded green paper (at L, 539) and then flipped over (at L, 542). (See Figures 5 and 6, below.)



Figure 5: The blue piece shown to conform to a folded area of green paper.



Figure 6: The blue piece "flipped" to conform to another area.

The coach emphasized the question, even writing it on the whiteboard "How do we know we've got sixths?" He made a drawing (see Figure 7, below), and asked the question "Tell me what you think of this drawing" and [L, 582-583, 588-589.]. Referring to Figure 7, he asked: "Can I call these sixths?" [L, 594.]

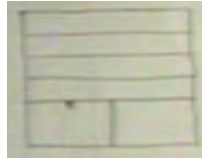


Figure 7: Coach's drawing of sixths from whiteboard.

Many students responded "Yes. [L, 598.]"

Predictably students made discoveries and manipulated materials in new ways. Here are some examples of students' comments. "Use the one sixth you have, and measure each of them. But you'll be having to flip them over." [L, 536-537.] "You put the two corners together." [L559.] "But they're overlapping." [L545.] "Because they're all the same size. You just have to turn them over." [L568.] "You just have to turn it over, like one-half you have to turn over... To make them look the same." [L, 574-576.]

The teacher probed the thinking of students, e.g., saying "Why choose that way to fold it? I never would have thought of that way. Zolu, what made you do that?" [L,555-556.]

In sum, this lesson shows the teacher sometimes encouraging students to reason and sometimes discouraging them.

5.4.3. The class showed a feeling of community.

There was an unmistakable sense that the class was a community in which students and adults were meant to help and care for each other. Student ideas were elicited and shared with the whole class. Students were invited to

help each other. Informal and friendly language was used. Examples abound and will be shown below.

5.4.3.1. Students share their thinking

On a number of occasions the teacher asked a student to share what she or he had said, done, or was thinking about with the rest of the class. For example, the teacher said to a student: “Kara just had a thought about this. Can you share with everybody, because I think that was a really good thought. [L, 188-189.]

And “Colleen, could you explain what you were thinking?” [L, 312.] During wrap-up the teacher probed a student’s thinking and asked her to make it public:

T: Can I ask Colleen what she was thinking when she, or Zolu, what they were thinking? Why, why choose that way to fold it? I never would have thought of that way. Zolu, what made you do that?

...

Colleen: Put the two corners together. [L, 554-556, 559]

One time a student said that another student had “cheated” by observing and emulating a neighbor. “He saw. He cheated. Immediately the teacher scolded the accuser: “Shhh. Shari, that's not kind.” [L, 134-135.] Apparently the teacher was establishing a culture in the classroom: It is okay to observe and learn from other students and treat each other nicely.

5.4.3.2. Contrasts between students made public

At one point, the teacher noticed that two students had folded their papers in different ways, so she brought it to the class’ attention: “All right. Something

happened. Kara got this, for sixths. [T holds up green “skinny” folded paper. See Figure 8, below.] And Zora got this for sixths. [T shows a “fatter” green paper, indeed almost a square. See figure 9 below.] What happened? Can somebody explain what happened? They can't possibly be the same thing. Shhh. How did this happen? Colleen? How did this happen?” [L, 300-306.]



Figure 8: Kara's “skinny” green folded paper.



Figure 9: Zora's “fatter” green folded paper.

5.4.3.3. Teaching aide took active role.

The teaching aide also participated, helping a student when she got confused. Addressing the student after the student became confused, she said: “Joanie, remember what we did at the beginning, instead of folding it like this, you folded it like this, right? ...You remember doing that? [The student nods her head affirmatively.]” [L, 360-367.]

5.4.3.4. Students encouraged to help each other.

Students were also encouraged, when they had finished their own work, to help their neighbors. “If there's somebody who's finished at your table, could you help somebody who's not finished cut out their pieces?” [L, 180-181.] This

invitation was repeated: “If you feel like you figured out how to do it, can you help somebody at your table make your thirds?” [L, 213-214.]

There were no explicit example of a student helping another student, either observed by the researcher or picked up by the microphone, but students did talk to each other and their conversations may have constituted “help.”

5.4.3.5 Teacher used management techniques

There were several times where the teacher exercised various management techniques, typically when she was giving instructions, when the class was making transitions, or when the room was noisy. For two examples:

Okay. When you're ready, could you look up at me, please? Larry's ready? Tammi's ready. Oren's ready. Put it in your baggie. Excellent, Colleen. Okay. The next piece...Is everybody ready to do the next piece? [L, 73-75.]

And:

Okay. Once you've finished ... Can everybody stop, and look up here? Can you stop what you're doing for a minute and look up here? Thank you, Lori. Thanks, Daryl. You need to make sure that all of your pieces are inside your baggies, and your baggies are zipped up. And then you can come to the rug. [L447-450.]

To quiet the class the teacher used a “rain stick” on several occasions. Indeed she poured it three times in the second minute of class. [See L, 20, 22, 24.]

5.5. Teacher-Coach Debriefing

On May 3rd, 2004, Angela taught a lesson to her 3rd/4th grade class observed by the coach, Matt, and several others. The following day, Angela and

Matt met to debrief about the class. (Subsequently there was a second lesson and debriefing, also videotaped and observed by the researcher, but not analyzed.)

After looking at the video and reading the transcript of the session, several conclusions about it can be made. As intended, the debriefing was grounded in the lesson that preceded it. Second, the teacher and coach were continually asking themselves and each other how the lesson could have been improved upon; in other words, they strove to craft the lesson. Thirdly, the teacher used the coach as a sounding board, wanting to learn some aspect of mathematics or math pedagogy. Finally, both the teacher and the coach managed to summon a great deal of enthusiasm and ideas, seemingly enjoying the process they were going through; their positive spirit was palpable.

These four themes will be spelled out below in greater detail and supporting evidence will be shown. (In the debriefing transcript [D], the teacher and coach are referred to as Angela and Matt, or A and M, respectively.)

5.5.1. Debriefing linked with lesson

The debriefing was specifically intended to be practical, grounded in the lesson taught the day before by the teacher and observed by the coach. As such it took some of its rationale from the book “Content-focused coaching,” and from several professional models, particularly lesson study, insofar as lesson study also emphasizes a cycle of a teacher planning a lesson, teaching it, and then discussing it, all with help from others.

Was the lesson talked about in the debriefing session? Did this actually happen?

In fact, the entire debriefing session was linked to the lesson. The previous day's lesson had ended with the coach leaving the room before he had been able to complete a wrap-up exercise and the teacher thus taking over for him. So the coach began the debriefing session by asking the teacher what had happened after he had left the classroom. In response, the teacher showed the coach a diagram she had made copying a student's drawing of an array and she paraphrased the student explaining her work. [D, 48-52.]

Thus the teacher was aware of the coach's need to know what had happened when he was absent. The rest of the session was conducted similarly, with coach and teacher looking for material for their dialogue from students' ideas and representations and reflecting on their own.

5.5.1.1. Looking closely at student work.

In addition to observing individual students in class, the teacher made extensive notes of student work, including at times, their words and representations. This enabled her to refer with specificity to their ideas in the debriefing session.

Thus the teacher often referred to ideas students had expressed during the lesson or representations made by students [D, 68-74, 93-97, 315-323].

For example, at one point the teacher talked about an idea of some students, along with a representation of it, and contrasted it with an idea of other students and its accompanying drawing.

And then there were kids did it this way [A points to a drawing in her notebook of a rectangle containing 1 horizontal line and 2 vertical ones, thus making 6 roughly equal squarish sub-rectangles. See Figure 10.] and there were kids did it this way -- [A points to another drawing of a rectangle with 5 vertical lines, thus making 6 roughly equal “slim” rectangles. See Figure 11.] [D, 93-98.]

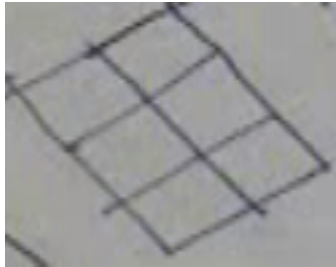


Figure 10: Teacher's copy of a student drawing of rectangle with squarish sixths.

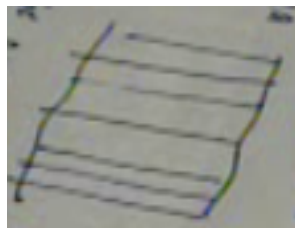


Figure 11: Teacher's copy of a student drawing of rectangle with skinny sixths.

In one instance, the teacher reads a student explanation of a concept, leading the coach to probe further. Finally, the coach and teacher ponder whether or not the student really understood what she said she understood.

A: She says like, “These are even and those are even, and both sides are even, so they’re each a quarter of the whole.” Then she does the math.

So that's a totally different way of looking at it. ... See now ... I don't know what she's ... what looks the same. They look the same and I took a ruler and measured it. [The camera pans down and zooms in on Angela holding and pointing to the paper and then pans further up the table to show a paper with diagrams on the table. The printed workbook page says: "Different – Shaped Pieces – Here is a picture of a brownie cut in four pieces. Some people think these are not fair shares. Write what you believe." Then the camera moves back to the papers in front of Angela as she goes through them. See Figure 12 below.]

M So what do you think? Does that--

A I don't think she understands what she is doing.

M That doesn't clearly convince me.

A No.

M But this is good we're getting a --, like, so "What are the ways that kids can come at thinking about this?" [D, 299-313].

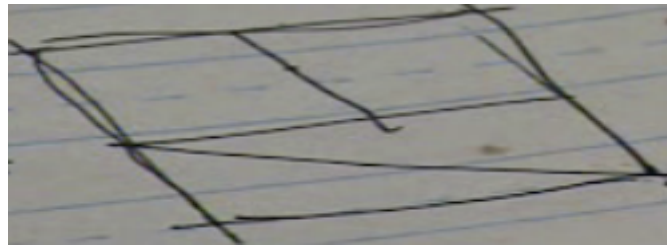


Figure 12: Drawing from workbook of rectangle cut into four pieces.

Another time the teacher reads a student explanation about shape, leading the teacher to formulate a thoughtful line of inquiry.

A Okay, so Oliver says, "It is obvious a rectangle and a triangle, big difference."

M Right.

A So he is looking at the shape. [The camera pans to and zooms in on the paper in Angela's hand, showing the diagram shown in the quote directly above.]

M So he's looking at the shape and he's saying they're not congruent. So the problem here is that they're not congruent. And when they aren't congruent, what can we do?

A Right.

M Oh, we can cut them to make them congruent? [Matt draws an arrow on the diagram. See Figure 13.] [L, 315 – 322.]

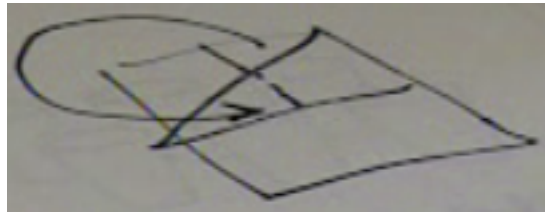


Figure 13: Coach's drawing of a shape being "moved" to show congruence.

From these examples it is clear that the teacher and coach were not engaging in a theoretical or abstract exercise. They had specific student ideas to struggle with and their conclusions would potentially be put to use in the future.

5.5.1.2. Benefits of close attention.

The teacher prepared for the debriefing session by taking copious notes, which included copies of drawings made by students (many of the teacher's drawings are included in this narrative), words spoken by students (also included herein), and her own analysis of student thinking. Her notes were impressive enough, that when the coach saw them, he said "Oh wow!" [D, 88.] The notebook was not captured on camera.

Having a record of students' words and drawings, the teacher was able to gain insight into what students were thinking. For example, at one point, the teacher felt that two students had made "wacky" drawings when the task was one of making sixths:

A: So this is -- you know, I just sort took these notes about ... [A opens a notebook, but it is not shown on camera.] ... kids that -- sort of saw -- like things. This was such a wacky way of making the sixth, and yet Cleo and Sara both like gravitated towards that, and both, and I had no problem with it. [D, 87-91.]

Angela showed Matt her copy of Sara's diagram showing a rectangle with her starting to make a grid. She had made seven vertical lines and then was making horizontal ones. (See Figure 13A below. L, 65.)



Figure 14: Teacher's copy of student's rectangular array.

Cleo's drawing (see Figure 14, L., 71), as copied below by the teacher, was related to Sara's in that it was an array. But it was a large rectangle divided into only 4 thin smaller rectangles. The sub-rectangle to the right in the drawing appeared larger than the others and she divided that one into two parts, thereby, perhaps, attempting to make a representation of sixths.

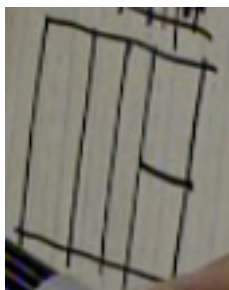


Figure 15: Teacher's copy of student's rectangular array.

Referring to Sara, the teacher stated: "She just used the area," recalling how the class had worked with arrays earlier.

But the drawings were shared with the class and made an immediate impact. Angela recalls how Sara and Cleo started counting and the rest of the class took notice. The coach was also impressed.

A: And she said, “I’m just counting the boxes. There are 16, I know 2×8 is 16, there are 2 rows of 8.” So she was totally going back to the work that we did with arrays. ... And then she said, and 4×4 , here we have 4 rows of 4 is 16, so it’s the same number of boxes. ... And once she started to count the boxes like hands just shot up in the air, like oh, oh, oh. Because kids totally saw that was a way to prove that they were the same. That was great.

M: So, that’s awesome, so a lot of kids connected to that idea of using the area to prove that they are the same amount even though they are not the same shape, yeah? [L, 73 - 83.]

Angela then goes on to contrast that representation with ones made by other students

A: And then there were kids did it this way [A points to a drawing in her notebook of a rectangle containing 1 horizontal line and 2 vertical ones, thus making 6 roughly equal squarish sub-rectangles. [See figure 10, above.] and there were kids did it this way -- [A points to another drawing, Figure 11, above, of a rectangle with 5 vertical lines, thus making 6 roughly equal “slim” rectangles. The camera zooms in on the papers on the table and specifically focuses on the diagrams in A’s notes.] [D, 93-99.]

Of course this type of close analysis enables both the teacher and coach to compare different ways of thinking or drawing. For instance, the coach looked at the two contrasting representations the teacher showed him in the examples above and said:

M: Now, I would say that this [He points to a diagram in A’s notes of a rectangle divided into sixths with 2 vertical lines and a zig-zag, somewhat horizontal, line. See Figure 15, below.] was easier actually to see than what Sara did in this one [Figure 13A, above], because here [Again M points to zig-zag drawing.] the shapes are congruent. ... So you got this idea of congruence, but then you got

this idea of equivalence; and it doesn't have to be congruent to be equivalent; and that's where Sara's area computation helped. [D, 101-109.]

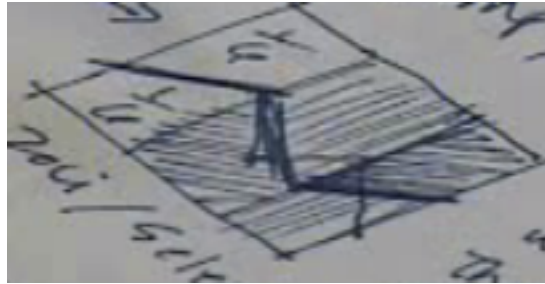


Figure 16: Teacher's copy of a student's drawing of a rectangle divided by zig-zag lines.

At other times, the teacher recorded words the student had used to interpret the drawing that the student had made, below, e.g., "These are even and those are even, and both sides are even, so they're each a quarter of the whole. [D, 299 -300.]" [See Figure 10, above.]

This type of close attention to detail enables the teacher to make connections between student ideas and previous work they had done, as we saw with the arrays, whether from a recent lesson [D68-74], one from earlier in the year [D, 606-607], or even an earlier year, as shown below where the teacher quoted a student.

The teacher and coach were able to focus on common error patterns both had seen. The teacher noticed how students had trouble folding strips of paper to represent thirds:

A: I have to say like when we did it, James did this thing where he just couldn't figure out how to do thirds and so he did quarters this way and then he realized all I needed was three and he just literally threw it away hoping I wouldn't notice. [The camera pans down and then zooms in on Angela's hands as she is drawing a diagram on the paper. See Figure 16, below.] [D, 215-217.]

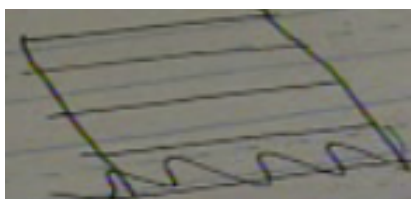


Figure 17: Teacher's copy of a student's drawing of a rectangle divided into fourths with one fourth "crossed out."

The coach responded with a similar folding problem he had often noticed:

M: Another thing I see a lot when kids are trying to make thirds, is especially third graders the first time they're dealing with this stuff, is they will cut it in half 'cause everything starts with cut it in half. And then they will cut half in half. And so then they will say there are three parts, right? [Matt made a drawing. See Figure 17, below.] [D, 222-225.]



Figure 18: Coach's drawing of a rectangle divided into three parts.

5.5.2. Crafting the lesson

Another theme apparent in the debriefing session was that, starting from the lesson itself, the coach and teacher examined the effectiveness of several teaching episodes and made judgments about them. Presumably, the main goal was to explore teaching as a craft, to improve the lesson, or a similar one, the next time it might be used. The theme of crafting the lesson was related to the previous theme, looking closely at student work, but it is slightly broader. It also looked closely at the teacher's words and actions, tasks and materials used, and at the lesson in the context of what came, or should have come, before and after

the lesson. Crafting lessons is the focus of “Lesson Study,” a professional development technique, practiced widely in Japan.

In this debriefing session, many aspects of the lesson, and lessons generally, were discussed. One aspect was rather theoretical, the goal of math class was declared to be making sense of the material. More practical were the means taken to achieve the goal, including tasks, strategies; and other pedagogical considerations. Finally, the effectiveness of the lesson was assessed.

5.5.2.1. Sense-making as a major goal.

At various times in the debriefing session the coach stressed the importance he placed on having students reason or make sense of what they were doing, not on accepting what the teacher or book was saying without really understanding it. And most significantly, the teacher appeared to buy into this notion.

For example when the class was discussing equivalent fractions, there arose a debate among some students who saw two shapes as looking different and therefore concluding that they could not be equivalent and others who counted the number of little squares in the two shapes, found they were equal, and concluded the shapes were equivalent. The coach argued in favor of risking polarizing the class so that they would then be encouraged to search for convincing evidence to support their judgments. One should notice there is no

talk of the coach or teacher giving students the answer in order to resolve any conflict. He says:

M: So, I would push to have this [introducing an exercise that promotes argument among students] become part of the class, like ...vocabu...it's not vocabulary, but sense-making, or the logic of equivalency, that these are equivalent pieces, because ... So, it's interesting, because in our meeting earlier, I said that maybe this isn't equivalency as we typically think about it. Typically we think of equivalency as being like different-looking numbers in the fractions, but I think it could also relate to different-looking shapes that are the same amount, just the way $\frac{2}{4}$ is equivalent to a $\frac{1}{2}$, triangle $\frac{1}{4}$ is equivalent to rectangle $\frac{1}{4}$. So, I guess in a way it's an early concept of equivalency. [D, 344-350.]

The coach here was also modeling the reasoning process for the teacher. As he talked about what students did, he himself was making sense of what they meant.

The teacher did not just go along with the coach as to the importance of these instances, but was very excited about the potential for thought and reasoning among students. [See, e.g., D, 339-341, 364-376, 640-643.] That potential was what she apparently was referring to when she extolled the value of students' starting out a unit with their everyday use of fractions in the real world and then building to a more formal language. [D, 174-179.]

5.5.2.2. Ways to promote sense-making

The job of selecting tasks was critical. The coach explicitly raised the issue of what considerations a teacher might think about in choosing a task in order to promote reasoning:

What kind of context are you going to choose, as the teacher to work from, so that ... so, you're choosing a context that jives with

their kind of natural sense-making or intuitive sense-making about fractions? [D, 189-191.]

The teacher liked exercises that started with students' informal knowledge.

She quoted from a book [there is some evidence that the book was one written by Marilyn Burns; see lines D, 174-179 and D, 409-413] she liked:

A: One of the nice things she talks about in this book too is, which I feel like, maybe we could go back to do this, as part of this conversation, like "Where are all those places in the world where you hear, or you use fractions?" and you know, "Well do you have half-a-dollar?" or "I'll be there in three-quarters of an hour." or whatever it is. [D, 174-179.]

The teacher goes on to explain that she liked the unit because it was "accessible," "visual" and "concrete" to students [D, 197-199.]

From an informal or intuitive grasp initially, students could go on to think more formally or abstractly. The coach saw this happening with a student:

M: So, this kid is, Ivan is really using two strategies: one is, "Can you make them congruent?" But the other strategy is using kind of reasoning about, well, if I cut it in half, and then I cut each of those in half again, so it's half of a half. Do you know what I mean? ... She says like, "These are even and those are even, and both sides are even, so they're each a quarter of the whole." Then she does the math. So that's a totally different way of looking at it. [D, 289-301.]

The coach also placed an emphasis on activities that, for example, asked students to notice patterns. He talked at one point about ordering of fractions and wrote down several in order from small to large: $\frac{1}{8}$, $\frac{1}{6}$, $\frac{1}{4}$, $\frac{1}{3}$, and $\frac{1}{2}$, along with roughly proportional rectangles. He said:

M: And so, one of the big things that comes out of the ordering work, is that, if you have $\frac{1}{8}$, then $\frac{1}{6}$, $\frac{1}{4}$, $\frac{1}{3}$ and $\frac{1}{2}$, that they, then the idea is, "What patterns are we seeing here? Oh, the smallest piece has the biggest number on the bottom. [M makes a

diagram. See Figure 18, below.] ... The biggest piece has the smallest number on the bottom. Why do you think that is?" So you start with the unit fractions, and so that's a really important conversation to have, because it gets into the idea of, what does the numerator mean, what does the denominator mean? [D, 437-444.]

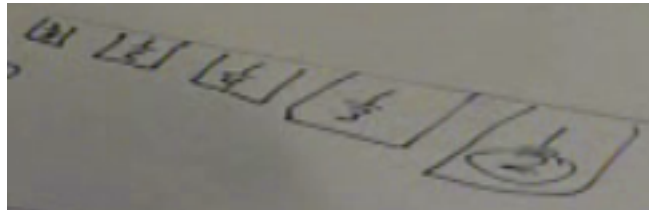


Figure 19: Coach's drawing of 5 rectangles with corresponding fractions.

The coach can also be cautionary. When the teacher proposed an activity about groups, where students figured out “how many red tiles out of all of the tiles are there?” [D, 469], the coach demurred, thinking that could confuse students who are primarily dealing with comparing fractions. He says “I wouldn't mix it in right now while you're doing this though, right? [D, 471.] Instead he suggests an activity making number sentences using their fraction cards. [D, 474-476.]

Thoughtfulness was promoted throughout. The coach talks about how sense-making can be promoted by allowing different ways of thinking and multiple entry points into a problem.

M: And that's one of the beautiful things about it, is that there's context, which supports sense-making. And then from that you attach symbols to it. And the symbols are really representing what you're manipulating, what you're making, and it's just kind of a shorthand notation. So rather than starting from manipulating symbols, you're starting from, "How do I find a shorthand way for communicating my amounts?" Yeah, that would be really cool. And I think for 4th graders that find this kind of easy, to say, "Well, on the front I'm going to give you three with pictures, and on the back I'm going to give you just the numbers. You can draw a picture if you need to, but if you can find some ways of thinking

about this without having to draw a picture, then try doing that to challenge yourself." [D, 611-619.]

At another time the coach makes a similar judgment:

M: So, this kid is, Ivan is really using two strategies: one is, "Can you make them congruent?" But the other strategy is using kind of reasoning about, well, if I cut it in half, and then I cut each of those in half again, so it's half of a half. Do you know what I mean? [D, 289-292.]

5.5.2.3. Effectiveness of the lesson

After examining an exercise, the coach asks a question: "Now, the tricky thing is, I think that's really wonderful problem-solving. The question is: Is that an efficient way to get kids to be able to think about equivalence?" [D, 585-586.]

There were numerous examples of the teacher and coach admiring the quality of tasks introduced and of students' thoughtfulness in the lesson. Many are cited above. [E.g., D, 80-81, 192-193, 590-596.]

5.5.3. Teacher asks for help from coach

During the course of the debriefing session the teacher apparently learned several things, some of which could be characterized as large or conceptual ideas and others as smaller, often fostered by specific teacher questions.

A number of times the teacher asked specific questions of the coach, e.g., about how to frame a particular exercise [D, 364-378], for an example of a more challenging question [D, 499-504], or simply for an explanation of the name "mixed fraction" [D, 510-522].

For example, in the framing situation, the teacher and coach were discussing how best to orchestrate a conversation about equivalency when some students counted the areas of two shapes and saw equality and others saw two different shapes and asserted they could not be equal. The teacher started a dialogue with the coach in which he emphasized that the teacher *not* be directive:

T: So, I wonder, do I say to them, "I know that they're the same. How can we prove it?" Or ...

C: No. I would start with, "I was looking at the work, and Oliver looked at this, and he said it's obvious they're not the same shape.

T: And he is the only one that thinks that.

C: Fine.

T: Do I even say "Oliver is the only one who disagrees with us," or no?

C: Well, I think...

T: I mean just to make it an even ...

C: I wouldn't necessarily...

T: Okay, all right.

C: I think it adds dramatic flair to it, maybe, but I think ... no, I think it's better to just say, "Here's what one student said," and it's weighty enough that [inaudible] it's Oliver, right?

T: And everybody else disagrees with him, too. They're not going to know necessarily that they do, but...

C: I mean you could say that, so...

T: No, I hear you. I hear you. I don't need to...

C: So, how can we either convince him or realize that he's correct? Does anyone have an argument that could convince him? So, you want to look ahead a bit, yeah? [D, 364-382.]

In their conversation about mixed or "improper" fractions, Matt says there is nothing really "improper" about them, so he prefers other names, e.g., mixed numbers, numbers greater than one [D, 513-522.] He went on to advise her of a good follow-up activity, making equivalent number sentences. He made diagrams for two ways of doing this. [See Figures 19 and 20, below, at D, 532 and 537, respectively.]

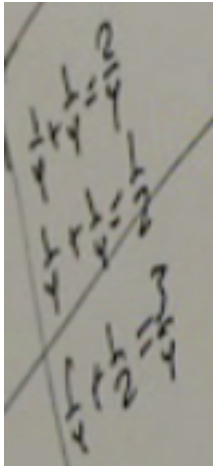


Figure 20: Coach's idea for making equivalent fractions.

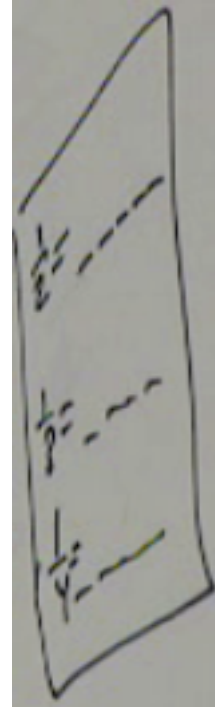


Figure 21: Coach's second idea for showing equivalent fractions.

Matt suggests a different idea for introducing fractions with unusual numerators and denominators, using the idea of dividing imaginary brownies among students.⁷ The first example is five brownies divided among four children, then seven brownies among four children (see Figures 21 and 22, respectively. [D, 550 and 573.]

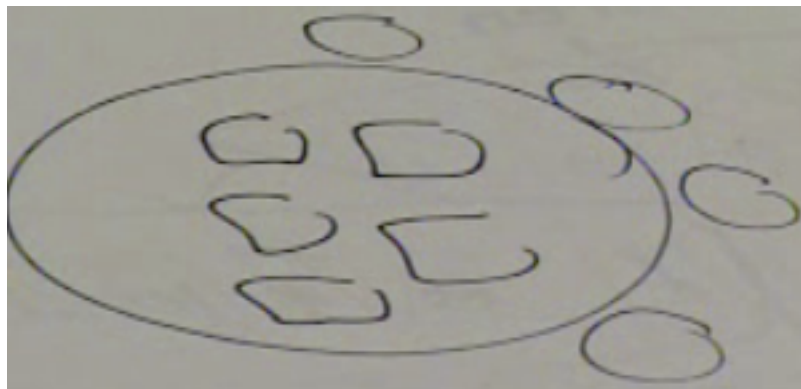


Figure 22: Coach's drawing for dividing "brownies."

⁷ This example is likely to come from the TERC Investigations books.

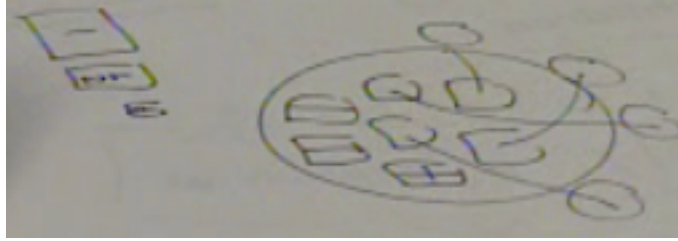


Figure 23: Coach's drawing for apportioning brownies.

This activity also leads to more ways to operate with fractions, such as when each student gets a brownie, plus a half, plus a quarter. [Matt's diagram is Figure 23, below, D, 481.]

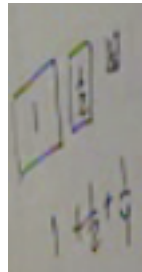


Figure 24: Coach's picture for computing brownie shares.

Chapter 6 Reflection on lesson in light of interviews

Looking at the lesson in light of the teacher and coach interviews (which are included in the appendix) is revealing in one major way: A researcher cannot say with certainty whether or not many of the changes in practice that they wanted to happen actually happened; but a few things did.

The interviews emphasized two related aspects of the lesson: improving teacher practices; and improving the teacher's attitudes and beliefs. (In this section the references to line numbers refer to the numbers in the interviews located in the appendix. References, e.g., to the second teacher interview would start with TI #2; CI#1 refers to the first coach interview.

There were many important aspects of Angela's practice or attitude and beliefs that were not explicitly talked about in the interviews and they are not discussed below.

6.1. Improving Teacher Practice

Six goals for Angela were expressed in the interviews, by the teacher, the coach, or both: Angela becoming part of a team; observing students; modeling without dominating; encouraging students to think for themselves at the same time they communicated with each other and the class; focusing more on process and less on right/wrong answers; and wrapping-up better.

6.1.1. Individual teacher becoming part of a team.

The teacher, the coach, and the principal were all drawn to the Melville School by its spirit of collaboration. They each expressed it in slightly different ways.

The teacher was first drawn to Melville by its non-traditional atmosphere and she completely fell in love with it before she ever taught there. Among the things that attracted her was a communal spirit where teachers formed real bonds with each other and discussed curricular issues as a group. [Tl#1, 59-63, 100-116.]

The coach extolled the sense of community in the school. He noted rather selflessly that he would not be present with the teacher most of the time, so he wanted her to build confidence in herself and be part of a group of people who could rely on each other for support. He said:

[N]ine out of every ten days I'm not working with that group of teachers ...They went to each other with ideas, with questions, with materials, with resources. And I think that happened to some extent before, but it happened at a much deeper level where they really were connected to each other's work because of that storytelling, and during our team meetings learning landscapes that we were negotiating and building together ... That is probably the single most important thing that I think has shifted this year. [Cl#2, 569-575.]

Matt also remembered a positive team experience he had once experienced where he had attended:

a full day workshop ... The good, the really smart idea ... was that teachers came in teams, so they had someone to talk about the school, but they also came ... with their coaches ... so that they came, went back to school with those teachers and helped

them implement some of these ideas. It wasn't ... that you just take this one idea and you go implement it, it was really more about ... we did some adult math to engage people in a math experience and think about themselves as learners, to help them formulate thinking about learners in general, and, but then we got into looking at parts of the curriculum and what the math was behind a unit, like what the big mathematical ideas were behind this one unit ... [CI#1, 343-352.]

The principal talked about how she envisioned the way the young people would be able to function as adults down the road; she wanted them to be both good individuals, able to make good decisions, and good players on a team, able to build good working relationships with others. [PI, 36-46.]

The coach wanted this school-wide collaborative feeling to imbue the math classroom, and he felt Angela needed to work on that. He specifically wanted her to build her classroom into a "community."

6.1.2. *Observing students*

In their interviews both the teacher and the coach talked about how the teacher had made an error of judgment in the way she had distributed materials at the outset of the lesson. The "error" is described below. [The incident in question occurred in the second lesson and was observed by the researcher, but not analyzed in this study, and is not included in the Appendix.] The coach said:

(T)oday for example, she made one big management mistake ... It's the second to the last week of school ... I wouldn't say that it's an atypical kind of mistake. Like she was giving out the papers individually to kids that they needed to cut up to make the fractions, and that took all of her energy and all of her focus away from observing children and their thinking, and put it all on doling out paper. And ... you know, she had to, like, search for

the colors, and how many, and there's too much of that kind of interaction and not enough opportunity for her to observe what is going on. [CI#2, 420-426.]

The coach stated that he did not cite this 'mistake' to chastise the teacher. Quite to the contrary, he mentioned it to praise her, for she had immediately recognized her mistake, regretted making it, would do it differently next time, and mentioned it to him in an aside. [CI#2, 427-429.] Indeed when the coach was asked whether there were changes in the teacher's practice he said "definitely" and cited this moment. [CI#2, 417-420.]

For her part the teacher also regretted this move and contended she would handle it differently in the future. After immediately citing this a "very hard" management moment, she said:

So, you know, I would've done a bunch of things differently. You know, if we do it again...We had talked with Matt afterwards about putting just a couple of each color on a table so that kids could trade with each other and share a whole square, and then they would realize that if you only wanted a half, then somebody else could have another half of the paper, so there would be more going on within the tables and within the groups. [TI#2, 210-218.]

6.1.3. Modeling without dominating .

The incident described above concerning the teacher handing out materials also illustrates another behavior that many teachers apparently have difficulty with: giving up control. Both teacher and coach were bothered by the uniformity of the products that the students produced and it is only

logical that uniformity increases the more tightly the teacher controls the situation.

In his interview the coach mentioned something that “caught his attention was that half the kids almost made their ... fraction quilt square look just like the teacher’s, and so that was a concern to me [CI#2, 487-488.]”

For her part the teacher lamented the fact that she had modeled only one pattern and that almost the students had followed her example. [TI#2, 231-234.] Indeed the teacher vowed that, were she to teach this unit again, she would model several patterns, in order to promote divergence and thoughtfulness. [TI#2, 231.]

Thus both became aware of the need for the teacher to learn to model activities while still allowing students to be somewhat independent. So the question is: If, after seeing student work, the teacher laments the lack of divergence, why does the teacher persist in exerting such control? One can only speculate that such behavior is deeply rooted.

And yet we see the teacher at certain times becoming very directive in her instructions to students in how to fold paper for the fractions strips. [L, 48-49, 52-59, 218-227.] One thinks that the balance between telling students what to do and allowing them to fail or struggle might be an ongoing issue.

6.1.4. Encouraging students to think for themselves and communicate with each other and the class.

One of the issues for both teacher and coach is how to achieve a delicate balance in the classroom between the teacher giving students enough information and direction to solve the problems correctly, on one hand, and giving them enough freedom to discover the meaning of their ideas on their own, with the possibility inherent in that freedom that some students will really struggle. In answering that question, let us go back and review the rhythm of the lesson.

After the launch of the lesson, about two minutes, the class was broken into groups. Each student brought his or her materials to a desk that was clustered together into 'tables' of 4,5, or 6 students.

The great bulk of class time (35 out of 45 minutes) was spent when students worked at their own tables.

The lesson ended when the whole class came to a meeting where the coach sat on a chair in front of them and used a whiteboard to aid in wrapping up some of the activities or thinking of the class. That part of the class lasted nine minutes.

Matt, in his interview, stressed the importance of Angela learning to use the grouping of students more effectively. [CI#2, 401-402.] She appreciated this focus:

It's been really good for me to be able to group kids in a manageable way because ... there's a really broad spectrum of abilities right now mathematically in my classroom. And so it's

been really great to have him show me how to organize, like, what groups I can put kids into so that they're not seemingly all over the place. Um...That's been really helpful. [TI#1, 154-156.]

Interestingly, nowhere in the interviews or in the class itself, is any technique for grouping students discussed, so it cannot be said whether or not the groups were effective.

Apparently a crucial part of the flow of the class was that student work and ideas be made public to the whole class. Both teacher and coach emphasized this point in interviews. The teacher said:

I feel like it's important to get kids to share their thinking, and to make that public, which I think Matt's helped me do. ... Because it's shown me that that's how they're making sense of what they're doing. Like if they're able to articulate it, and then I value it by putting it up there publicly, um...It's just given me a window into how they're making sense of it, and then that in turn sometimes shows me the direction that I need to go in. [TI#1, 168-175.]

There were indeed instances in the lesson where students talked to each other and instances where their ideas were made public. (See Section, 4.4.3, above, for examples.) What was not at all clear was how much they reasoned and explained. The evidence in that section was indeed ambivalent: sometimes they were encouraged to think and sometimes they were encouraged not to think. Nor can any comparison be made with their thoughtfulness in other classes.

Both the teacher and coach talked in their interviews about wanting to engender certain practices, attitudes, and beliefs in students. For example, the coach noticed that students were generally not explaining their work. So

he made a point in his wrap-up of getting students to think about reasoning. And so, “I chose to make the wrap-up with the kids about modeling: what it sounds like, and looks like when you’re reasoning about the fractional pieces.”

[Tl#2, 497-499.]

The coach also talked about having students think in different ways about a problem. He wanted divergent thinking. (He referred to a moment in the second class that is not analyzed herein.) [Tl#2, 481-483.]

Thus the lesson involved a number of different types of interactions. Instructions from the teacher, the potential for independent thinking by individual students, discussion among students, students talking to the whole class, and a whole class discussion, but this time with the class gathered together in a group. This is working towards a classroom where the teacher and the students might be feeling more comfortable with the subject matter and, on the other hand, they are also becoming more adept at figuring things out for themselves.

6.1.5. Focusing more on process and less on right/wrong answers.

The coach wanted the teacher to effect more of a communal feeling in the room. He cited several reasons for this. One was her tendency to favor some students over others. He said:

When I first started working with her she had, maybe, four or five go-to kids that would always answer all the questions ... She relied heavily on them while kind of disciplining the rest of the group. ... And so one of the big things that I was thinking about

was: How can I make this feel like more of a math community?
How can I bring more voices into it? [CI#2, 400-404.]

He also wanted her to focus more on a spirit of inquiry. He felt that the teacher focused too much attention on the best or most aggressive students, thereby not meeting the needs of the majority of the class. He said:

Oh, and the other thing that she did was, she would, um...When kids gave answers, they'd either be right or wrong, and she'd kind of speed through the wrong ones and spend a little bit more time on the right ones. But it felt more about, like it was about your answer, not about your thinking process. [CI#2, 404-408.]

6.1.6. Wrapping-up more effectively

As to the wrap-up at the end of the lesson, the teacher said she was unsure of herself in this role and wanted the coach to do it for her. She said:

I ask him a lot of times to do the wrap-up because I feel like that's the place where I could push the kids' thinking more and I feel like that's where I really need his help, and, um...So that's been really helpful too." [TI#1, 147-149.]

And so the coach led the wrap-up. As for his part the coach said he acceded to the teacher's request, but that he wanted the teacher to "imagine what it would look like." She responded that she would want students to explain and justify their thinking. He wanted her to push their mathematical thinking more. [CI#2, 431-434, 435-436, 439-440, 444-446.]

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The researcher felt that progress had definitely been made in these areas, as was noted in Section 4.4.4, above.

The teacher stated that the coach wants her to look more closely at students' work and she added, apparently proudly, that this concept has spread into other subject areas she teaches. She felt this was "really nice." [TI#1, 154-156.]

6.2. Improving the teacher's self-confidence

Angela thought of herself as "a very bad, very poor math student." [TI#1, 11.] This negative belief from childhood still persisted into her self-image as a math teacher [TI#1, 150-152].

The coach recognized several things about Angela's attitude. He wanted to help her improve this self-image in terms of self-confidence and decision-making. He said: "She's, she can be a little self-conscious ... Another big thing is helping to boost her confidence and her, you know, the framework for making decisions so she would be more confident." [CI#2, 412-416.]

But he also wanted to be gentle with her, not making her self-conscious. [CI#2,, 412-414.]

With regard to her teaching Matt also had some insights and goals for her: to make Angela the best teacher she could be.

I think about what my life was like in the classroom and it was hard, it was really hard, um, and so I think that my first priority is how can I make life a little bit better for teachers, a little bit easier, and sometimes that means helping to make some materials and make copies or whatever, but it really means, to me it means, helping them develop the teaching tools that make the work not so scary, but even if it's hard work, even if it's exhausting, they have, they have an idea of what (long pause) what good teaching looks like and what it's about, and how, and that they, that they see that they have access to good teaching, they step by step are making, making their way towards the best teaching possible and understanding why it's, what's good about it and why it's good and how to make the best decisions they can so they can feel really proud of the work they do with kids. [LI#1, 253-263.]

Although it is hard to state with much confidence, based on one observation, that the teacher's attitudes or beliefs have developed on account of the coaching process, the teacher reported "I do try to do math all the time. It's something that's a priority ... " [TI#1, 169-170.]

Chapter 7 Findings and Conclusions

Chapter 5 described what was happening in the lesson, the debriefing, and the interviews. In this chapter, attention will be given to interpretation, the meaning of what happened. Analysis of the data have produced findings, which are stated at the outset. Then the data will be examined by looking at each data source separately, looking at them altogether, and finally responding to the research questions in an effort to discern their significance, if any. In this chapter, fewer references will be made to line numbers in any transcript, as the points made will be more general.

Section 7.2 will focus on the data sets, i.e., the interviews, the lesson, and the debriefing quickly, to point out their most significant features. Overall conclusions about the data will be rendered in Section 7.3, tethered less to each set as a separate entity, and more to an impressionistic sense of the whole. Section 7.3 sets forth the research questions that animated the study and attempts to answer them.

7.1. Findings

7.1.1. The teacher reports that some of her beliefs about math teaching have changed due to the coaching process.

The teacher talks about how her beliefs have undergone change as a result of the coach and the coaching process. Among the changes, or emerging changes, are: that students should make sense about their mathematical ideas; that the classroom should function as a community of people who try to help

each other; that math teaching is within her capability; that math is a priority in her classroom; and that the teacher should reflect on her own practice. Her self-confidence has also increased.

Some of these beliefs are interrelated. For example, in making sense of one's ideas, a student should view other students and the teacher as helpful resources and that, of course, implies a working community. So too, for a teacher to help a student, she has to know what the student's ideas are, so the teacher has to ask questions to elicit the student's thinking. Implicit in this type of learning is also the idea that mathematical reasoning is a complex process; therefore students' incorrect ideas should not be viewed as wrong, but as part of a pathway to understanding.

The coach stated that he had observed many of the same changes in beliefs.

7.1.2. Teacher practices mirror teacher beliefs. There are signs that the coaching is influencing the teacher's practice.

Among the practices observed or discussed were the close collaboration between the coach and teacher, including the way they conferred during class and met to plan and debrief about lessons. The teacher started paying closer attention to what students were saying, writing, and doing and also reflected deeply on her own practices. The teacher started paying more attention to the way students were grouped, encouraged them to interact, and to talk to the whole class about their ideas. She called on more children, not just the ones who

knew the answers. Answers were not viewed as just right or wrong, but as part of a process of making sense of student ideas. A communal spirit was fostered.

Also the teacher reports that she spends more time on math, that indeed it is now a priority for her, She also has more fun and

Moreover, the link was unmistakable between various observed teacher practices and corresponding beliefs. These links are made explicit in Chapter 7 when each practice is correlated to an antecedent belief.

For example, the practice of students interacting with each other stems from two beliefs: that students should make sense of what their ideas are and that the classroom is a community. Many other examples where beliefs appear to be antecedent to practices appear above. They are also shown in Figure 24, the Map of the Teacher's Evolution.

7.1.3. The coaching is helping the teacher to learn mathematics and to pay attention to the math learning of her students.

There are many instances where the teacher is learning both mathematical and pedagogical content from the coaching. Examples come from both the lesson the debriefing.

Regarding mathematical knowledge, the teacher and coach discuss the distinction between congruence and equivalence, and different ways to prove equivalence, including a concrete model (i.e., constructing and counting boxes) and an inductive or Intuitive model (e.g., if two areas are equal, then half of one is equal to half of the other).

The teacher has these conversations with the coach and also with students during the lesson. As such they reflect both her content knowledge and the knowledge of her students.

As to pedagogical content knowledge, the teacher (at some points) encourages students to fold paper in different ways to illustrate different models for fractions and to link with more abstract ideas. Much of the learning discussed in other findings, e.g., having student discuss their thinking, the teacher reflecting on her own ideas, would certainly be thought of as pedagogical content knowledge.

7.1.4. The teacher is in a state of transition in many of her emerging beliefs, so that many of them are fragile.

As with any person who is in a process of learning or transition, many beliefs are still emerging or evolving. They are not necessarily stable.

One example is her belief that students should make sense of their mathematical ideas. At times, she allows them leeway to devise divergent solutions and to make mistakes. But at other times, she gives explicit, perhaps rigid, directions, apparently wanting students to “obey” her and get the right answer rather than to figure it out for themselves, thereby risking errors.

7.2. A summary of each data set

The five data sets (interviews with the teacher, the coach, and the school principal, then the two longer sessions, the class lesson, and the debriefing session) will be synthesized, with attention to their salient points.

7.2.1. Teacher interviews.

Angela, the teacher, initially expressed negative feelings about mathematics, recalling her own bad teachers in elementary school. She considered herself an “art person”. The negative feelings carried over to her teaching in that she appeared to have developed empathy for her struggling students, thus identifying with their endeavors, and wanted them not to be intimidated by math or math class. Yet she reported that, for the first time, math was fun and expressed hope her students would feel that way. She also said that she spent more class time doing math than before.

Angela brought a very positive attitude into her relationship with the coach, likely in an effort to overcome some of the negative ones felt inside her. Indeed, she appeared to have internalized some of the values or beliefs that the coach had, to wit: an emphasis on having students make sense of what they are doing, rather than just memorizing what she tells them to. She seemed to be proud of the progress she has made.

But Angela continued to exhibit some of her persistent insecurities about math when she described some of the areas she wanted help from the coach. She expressed positive views about the assistance from the coach and the coaching process, indicating that it has helped her feel more comfortable about teaching it, and that has even carried over into her teaching of other subjects.

In sum, the coaching has apparently had a very positive effect on her overall attitude towards mathematics.

7.2.2. Coach interviews.

From early on Matt, the math coach assigned to the Melville School, had very strong ideas about math: that he was very good at it, that he expected to make sense of it, and that his childhood teachers were fallible and could actually get in the way of his learning.

As a former math teacher, he had great empathy for teachers, and in the coaching process he respected the teachers' efforts and did not wish to impose his values on an unready or unwilling teacher, thereby risking a negative reaction. Yet, notwithstanding this belief, he worked very hard to form bonds with the teacher that would enable the teacher to come to share many of his beliefs, i.e., to study students closely in order to understand their thinking, and to emphasize process, rather than right/wrong answers.

Matt was able to form a relationship with Angela in which each felt comfortable with the other, and as a result were able to express needs and questions. He indicated that he believed his work with her had had a definite effect on her teaching, not so much on individual practices, but on longer term beliefs and attitudes.

Matt emphasized that his purpose in coaching generally was to instill better long-term beliefs, attitudes, and practices, in contrast to other professional development methods, that he felt strove for immediate impact. One coaching impact he pointed to was that teachers were talking to each other more about their lessons when he wasn't present, and that he was especially pleased with this outcome.

Another observation about Matt is appropriate: he was very thoughtful and not glib in his answers. The best example of this was when he was asked whether he thought the coaching had had an impact of Angela's teaching and he responded "I think so," and gave an instance, but went on to explain how complex an issue that was and that a longer time period was necessary to assess the impact the true impact.

7.2.3. Principal interview.

Jane, the principal, was vitally interested in building coherence into the school-wide math curriculum. She built a rapport with teachers, parents, and the math coach and occasionally attended their meetings. She saw herself as on the side of teachers. She changed schedules so that teachers and coaches could meet and teachers could meet with each other.

She thought of herself as not good in math, but was not discouraged by that from taking risks to improve the program. She saw coaching and other forms of professional development as important. She was impressed with the job Matt was doing with her teachers. She seemed completely sincere in her wish to improve the teaching and learning.

7.2.4. Lesson.

The lesson started with a class meeting, then went to a long period of individual work, and ended with another class meeting. The initial meeting is very fast, lasting about one minute, only long enough for the teacher to hand out packets to students and disburse them to their individual desks. At their own

desks and clustered in groups of four to six, students are given them their initial task by the teacher which they work on first, individually, and then talking to their neighbors, which is encouraged by the teacher. They are given four other tasks and work on them for 36 minutes. The teacher walked around the class and occasionally talked to the whole class or asked students to talk to the class. She also talked several times to the coach. The wrap-up at the end of class lasted eight minutes and was conducted by the coach.

If we look more analytically at the lesson, we see a different picture of the teacher. For many years the teacher was carrying on an interior battle. She had come to believe that students should be encouraged to reason about math ideas and figure things out for themselves. So she gave students opportunities to make sense of their work. Much of the thinking and paper folding in the first lesson shows a variety of thought and reasoning.

On the other hand, she also held somewhat contradictory beliefs that carried her in a different direction. Many of these she likely retained from her own math experiences, long-held and largely negative. Among these were that students should be given very clear directions as to how to solve problems or otherwise they would be confused and unable to proceed. Thus she wanted to take away their discretion and divergent ideas. This was illustrated in the second lesson,¹ when she gave directive instructions, and the students produced cardboard quilt patterns that were almost all the same. (The teacher immediately noticed the lack of variation and rued her own directiveness.)

¹ The second lesson was not analyzed or included in the Appendix.

That two contrary beliefs could coexist initially seems curious and rather significant. Yet, upon further consideration, how could it not be so? Here was a person who held a set of strong beliefs for several decades. Now she was undergoing a completely different experience and the new beliefs that went with them. An underlying ambivalence seems totally appropriate to this situation.

Moving on to another observation, the prevailing ethos in the classroom was apparent: it was a community, not just a set of individuals. This spirit was accomplished by a set of practices and admonitions. Students were encouraged to talk and work with each other and asked to share ideas with the class.

The teacher and the coach had a close, positive relationship. They conferred during class; after these private conferences, the teacher often immediately did something different, leading to speculation that the coach had suggested a practice that she was now carrying out.

7.2.5. Debriefing.

The debriefing session was impressive for its positive spirit. It lasted 52 minutes. The seriousness with which both teacher and coach took their responsibilities was noteworthy, as was the energy and persistence of each, as indicated by the near absence of “down-time,” or time limited to extraneous or frivolous matters. Also remarkable was the give and take between the two; they each initiated questions and ideas and responded to the other. They were a team.

To illustrate, several of the positive interactions between the teacher and the coach are shown. The teacher looked closely at students' work and discussed it with the coach. From that basis, sometimes she questioned the coach about students' understandings. She was able to do this partly because she had taken notes of what they had said and copied many of their representations into her notebook. Indeed, the coach was very impressed with her note-taking.

Both brought a critical quality to their conversation. For his part, the coach had suggestions to make to the teacher about follow-up questions or activities. The teacher looked back upon her words to and interactions with students, questioning how she might have done better. To the researcher, it was an exemplary session.

7.3. Looking at the Data Overall

Before we even get to the lesson, debriefing or interviews, there is one overarching structure: the school itself. The Melville School provided certain fertile conditions that contributed greatly to the potential success of the coaching system. Among these were a supportive principal, collaborative teachers, and a school-wide disposition to utilize systems and practices likely to promote student learning.

There are many logistical aspects to a teacher's job, including time and space management. Melville had a history of trying to accommodate teachers' needs. The principal and the teacher remarked upon this in their interviews. Thus

time and coverage were provided when grade level teachers needed to meet with each other or with the coach. In addition the coach was made to feel as if he was an integral part of the school community.

Yet, aside from logistics, another important message was conveyed by the school atmosphere and the principal's attitude: the development of teachers' mathematical thinking was very important work! This was a pervasive psychological aspect of the school's ethos. A tone was set for all teachers.

We should not minimize Angela's attitude. She was very open to inquiry, she wanted help. Perhaps we can conjecture that this is a necessary condition for success in a coach-teacher relationship.

The debriefing session stood out from all the others; it was truly impressive. The teacher was really digging into tough issues, and serious about helping herself become a better mathematics teacher. The coach was helping her accomplish this. She was not afraid to reveal her own insecurities about math. Her notes incorporating students' thinking and representations was notable, enabling her to examine her students' reasoning even more closely and to explore her observations with the coach.

The attitude of the coach towards the teacher can be summed up in this way: he treated her as if she were a professional, capable of making skillful judgments and decisions about her teaching, and someone to be respected. His confidence in her was clearly reciprocated.

The lesson was more problematic than the debriefing. One might think of the lesson as more practical and the debriefing as theoretical. The lesson was much less subject to control, involving as it always does, many more unpredictable factors, i.e., the interactions of many students, and the introduction of subject matter that would tend to have varying effects on different participants.

In addition, any lesson would tend to raise issues for the teacher that might be much more challenging than the debriefing session would. Her beliefs and attitudes about math and math learning, long-held and largely very negative, would have tended to clash with much of what she had seen in the coaching process and were coming to emerge in her beliefs. It is hard to imagine that the latent and deeply-felt ideas would not impact negatively on her teaching.

Yet the lesson *did* incorporate many of the theoretical ideas the teacher and coach wanted to incorporate, and had talked about in their interviews and debriefing. Among these ideas were creating a community of learners sharing ideas with each other, and not in competition; trying to include more of the class in the learning process; and emphasizing reasoning about ideas, not just whether answers were right or wrong.

7.4. Responses to Research Questions

7.4.1. Research Questions.

These questions are posed in Chapter 2, above, and rewritten here for convenience.

1. What relationship, if any, is there between the teacher's beliefs, and practices and the coaching process?

2. Which teacher beliefs, and practices, if any, appeared to change as a consequence of the coaching?

7.4.2. Responses to Research Question 1.

Research Question 1 deals with whether the math coaching had any affect on math teaching. Question 2 delves into the specifics of what, if any, those effects are.

The teacher and coach, in their interviews and in the debriefing session, frequently cited areas they wanted or needed to change in the teacher's pedagogical content knowledge, beliefs, or practices. Many of the topics they talked about did indeed arise in the lesson and it can be presumed that many of these occurrences were influenced by what was said or done in the coaching process. Much of the evidence for changes depends on the word of participants, in their interviews.

The teacher appeared to exhibit large changes in her beliefs about math and math teaching, especially as seen in her enjoyment of the debriefing session. This conclusion is reinforced by her interview. In general it can be stated that the teacher developed negative feelings about math as a child and that at the time of this study, her attitudes are largely positive. It is also clear that the positive changes began before the coach came into the school, but the coaching has given great impetus and focus to the changes. The teacher also displayed

ambivalent attitudes in the lesson, to wit: on occasion she seemed to *want* to bring a new, emerging attitude to class, but was influenced by her deeply held earlier views.

Angela stated, apparently with great pride, that math is now “fun” for her, that it never had been previously, and that she wants her students to feel the same way. These are obvious positive trends and seem likely to lead to other beneficial effects.

The teacher’s beliefs about mathematics and its teaching had undergone substantial changes, largely due to the coaching process. This conclusion is based largely on teacher self-reports, both from the interview and the debriefing session, bolstered by evidence from the lesson and statements of the coach. Of course, the depth and endurance of the changes cannot be known, but their existence at a moment in time is patent. It should also be noted that beliefs and practices have a relationship. If a change in belief does not lead to a change in practice, what purpose does it serve, beyond the edification of one person? The coaching regimen is, after all, intended to effect improvements in teachers’ classroom practices and ultimately to effect students’ understandings.

Other questions follow: Can sustained changes in a teacher’s beliefs fail to change her practices? Can she teach the same way she has for years when basic assumptions are different? It is submitted that practices must change – assuming beliefs are truly changed – although proving this point is admittedly not simple and cannot be achieved in a short-term study such as this one.

From the way this study was conducted it is difficult to trace causality, i.e., one cannot aver that something that happened in the coaching process was the proximate cause of something that happened in the lesson, for either of two reasons. First, a new practice might have happened anyway. Secondly, the time frame here was too short for change to be observed.

What can be said, however, is that this coaching relationship was successful. practices and beliefs, that the coach and/or the teacher wanted to work on, were worked. Moreover, changes in the teacher's beliefs did occur, and they clearly related to the likely changes in practices. These changes will be spelled out in some detail below.

This study comprised a quick look at a case of one coach and one teacher working together to improve the teacher's mathematics teaching practices through the professional development model known variously as coaching or mentoring. It is called "coaching" in this study. The evidence adduced established to a high degree of confidence to the researcher that the teacher changed deeply, and has started on a process of continuing change, that will result in her becoming a more thoughtful and effective math teacher who is likely to help her students to develop a more profound understanding of their mathematical ideas.

That one coaching relationship was successful says only that coaching can be successful form of professional development. It is proof by existence. Under other circumstances, coaching could be less successful. That's why more

research is necessary. Suggestions for further research are recommended in the following chapter.

7.4.3. Responses to research Question 2

In this section, some of the specifics of the changes will be addressed. A diagram entitled “Map of Teacher’s Evolution” appears in Figure 25 below. It represents a description of the interpreted relationships among teacher beliefs and practices as they were observed in this study. It gives a picture of the evolution of Angela as a mathematics teacher during the course of this study. Four sections follow.

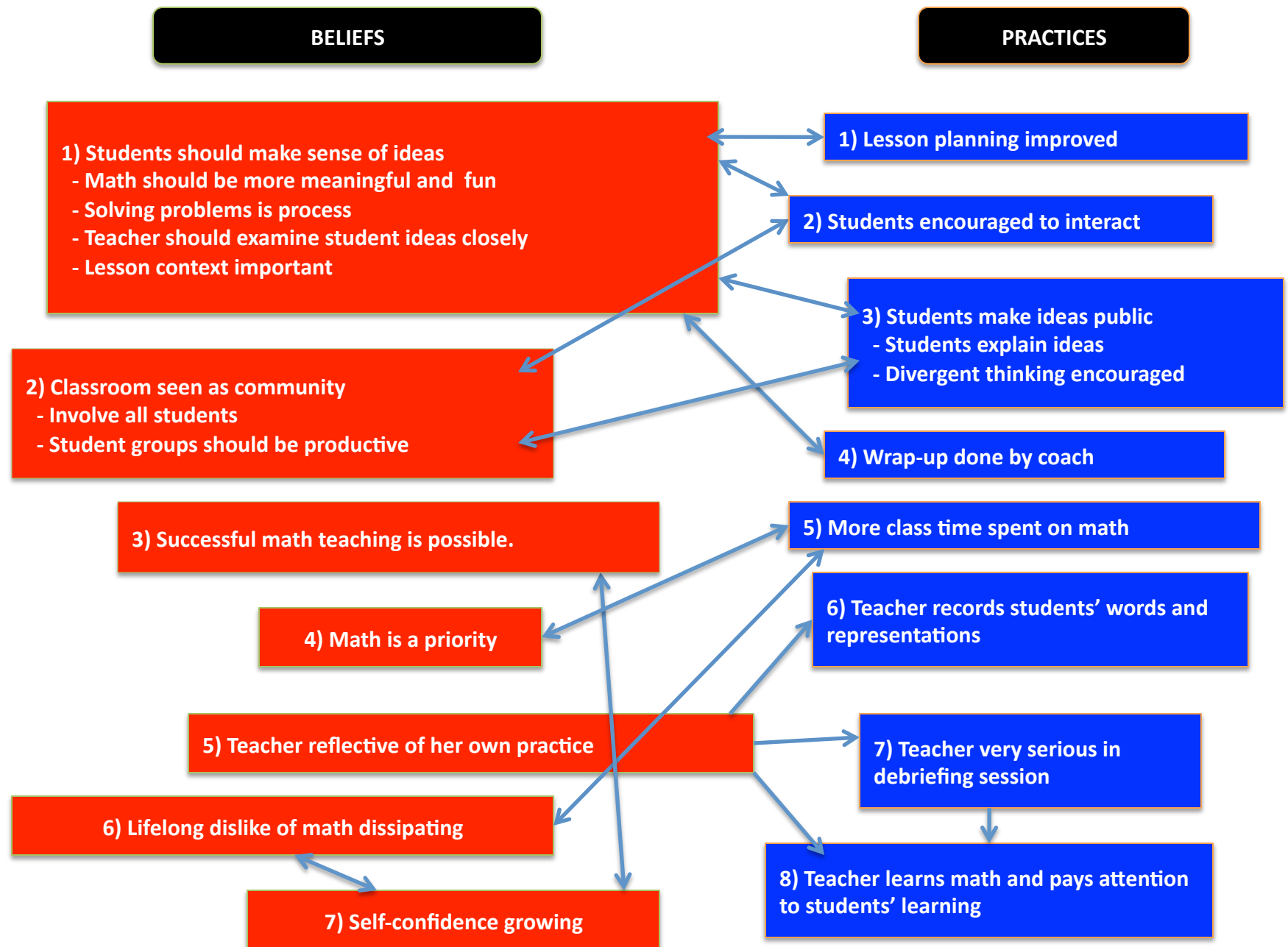


Figure 25: Map of Teacher's Evolution

7.4.3.1. Beliefs: Many of the teacher's beliefs underwent change, most likely due to coaching

Many of the teacher's beliefs underwent reflection and change, apparently due to the coaching process. Beliefs, along with their antecedents and/or succeeding developments, will be shown below:

Affective beliefs. Angela stated in her first interview that math had become a priority; she even said she thought it was "fun." [T11, 95-96, 169-170.] Largely because of this new belief, she was now spending more class time on math. [T11, 166-170.]

In her interviews Angela described herself as an 'art' person who had negative feelings about math from her earliest days in school. She had one math teacher she liked. All the others she did not like, especially one who terrified her.

Her feelings about math started to turn more positive when, years later, in graduate school of education she had a math teacher who made class 'fun' and when she got to the Melville School, where there was a collegial atmosphere and she formed a bond with her two grade-level colleagues, both strong math teachers, and consulted often with them.

When the coach, Matt, arrived at Melville earlier that year, her attitudes underwent further changes. From Angela's interviews, she expressed a feeling that she now had someone by her side, or sitting on her shoulder, for her to utilize as a resource and to answer her questions. She described some of the suggestions he made to her during class as 'amazing.' While the question remains of whether this kind of assistance would enable her to become a more

confident teacher independent of him, it clearly helped her form a paradigm of sense-making, and a model of the classroom as a supportive community.

She also added in her interviews that she was spending more class time on math than she had previously. She added that math was now “fun” for her and a priority in her classroom. She also said the coach had made a difference in her teaching in other subjects.

Aside from the interviews, there were other indications of the positive change in orientation. She appeared to truly enjoy the debriefing session. Although the session was long – 52 minutes – and came at the end of a work day near the last day of the school year, in a hot non-air-conditioned room, she was a bundle of enthusiasm, energy, and ideas. These attitudes suggest a person engaged and stimulated by a process.

Students should make sense of their ideas. Angela apparently was coming to a belief that mathematical solutions should be arrived at through a thoughtful, rational approach. The coach, in one of his interviews, spoke very forcefully about his own belief as a child in making sense of his ideas and even challenging the teacher for help when he did not understand something. In the debriefing session, he stressed to the teacher the importance of creating an atmosphere whereby student’s ideas are elicited, examined, and made sense of such that the ideas become more meaningful and ultimately understood. In the lesson the teacher asked students to make their ideas public, to debate with each other when their ideas diverged, and to attempt to make sense of the differences. In

the debriefing, she also talked about the importance of making sense of their ideas, apparently adopting this value as her own.

Angela also spoke about “fun” in her interview, as a goal both for her and for the students. She also made clear that fun had never been a feeling that she had previously associated with math or math class. She also explicitly linked having fun with achieving understanding. Thus she saw a connection between the emotional and the intellectual.

The classroom began to feel more like a community In one of his interviews, the coach expressed his belief that the teacher called on too few children in class, while the needs of the rest of the class were not met. So he wanted her to come to view the classroom as more of a community and he developed several strategies for carrying this ideal forward.

One idea was that the groupings in the classroom be rationalized, presumably so that needy students would be placed with supportive ones. Another was that students should be encouraged to interact, i.e., to talk to each other, to listen, and to help. Another was that students would make their solutions public; often the teacher asked students to tell the class what he or she had done or was thinking; and the rest of the class was expected to listen and respond. All of these practices were indeed observed in the lesson. And the teacher also talked about her evolving sense of the classroom as a community in the debriefing session.

The practices observed in the lesson and espoused by the teacher in the debriefing session seem a far cry from the coach's description of earlier classes. This presents strong evidence of her evolution.

The teacher reflected on her own practice. One of the premises of the coaching regimen is for teachers to reflect on their own practices. While one could assume that some participating teachers might resist this injunction, Angela clearly accepted it.

In the debriefing session in particular, the teacher was very engaged in the act of self-reflection. Her serious attitude and impressive energy betoken her keen interest in examining what had transpired in the lesson. So too do her copious notes of student words and representations indicate her commitment to figuring out their thinking as well as her own reactions to it.

The teacher was coming to feel that mathematics teaching was within her capability. The teacher talked at some length in one of her interviews about her lifelong alienation from mathematics. Many of the positive changes that ensued are discussed above. Through them she was able to use herself as a source of teaching ideas. She summed up her evolution when she said: "I want kids to think of math as fun, because it is for me now, and it never was." [T11, 95-96.]

7.4.3.2. Practices: Teacher practices mirror changes in beliefs

Of course many teacher practices were seen, but it seems noteworthy that, while they may or may not have been changes from previous practices, or have been caused by the coaching, they can be linked to changes in the

teachers beliefs discussed above, and *those* changes can be said to have been caused by the coaching. This observation makes it much more likely that the practices had indeed changed, and that the changes occurred as a consequence of the coaching.

Most of the practices discussed in this section were observed during the lesson, but some were discerned during the debriefing session or interviews. Those practices that were observed during the lesson will be described first, followed by those from the debriefing session or in one of the interviews. In each case a practice will be linked to one or more antecedents, either attitudes or beliefs.

First, students were encouraged to interact with each other and with whole class. At the beginning of the lesson, students were placed in groups of four, five or six students. One of the hallmarks of the lesson was that the teacher encouraged students to interact with members of their group, including that they talk to, listen to, and help each other. The extent to which they did so is harder to discern, in that only a few such interactions were observed.

The teacher also asked students to share their ideas with the whole class. There were several times during the lesson that the teacher, noticing the work of a particular student, halted the work of the class and asked the student to say what he or she had done or was thinking.

Similarly, seeing the classroom as a community depends, not only on students talking, but caring about and helping each other, and adopting other

supportive roles, like not making fun of each other or leaving some on the outside of conversations. Each of these behaviors were stressed by the teacher.

These interactions between and among students can be seen as initiating the process of reasoning about ideas.

Two of Angela's emerging beliefs can be viewed as clear antecedents for these various practice of interaction: her notion that students should make sense of their ideas and her wish to make the classroom see itself as a community.

Students reason about ideas. After giving students a task, the teacher often, but not always, encouraged them to be thoughtful in the process of solving it. This reasoning process has at least two antecedents in the teacher's emerging beliefs, the same as the ones for interaction: that students should make sense of their thoughts and that the classroom should be a community.

Making sense of, or reasoning about, ideas, can take place inside a person's head, with another person, or in a large group. Whether an experience is personal or shared, a student expresses ideas, or becomes aware of another student's ideas, and then ruminates and evaluates his or her own ideas or the other person's, and argues about the their merits.

One of the elements that is crucial to enable a students to make sense of math is that they be given appropriate tasks to reason about. The task should be meaningful or fun to the students, not something too abstract or theoretical. The meaningfulness may be enhanced by manipulative objects, games, or real-life examples.

A belief was encouraged that a good task should not be so easy as to be readily solvable without thought, nor too hard as to frustrate students. It should encourage students to be thoughtful and allow them to think in ways that are natural to them and are likely to often differ from each other. It should also allow multiple entry points, i.e., students who can do a difficult or multi-step problem without assistance either from the teacher or from concrete materials or visual aids should be able to work on their own, while students who need assistance should be able to get it. Tasks should also incorporate a review of previously learned material.

Through these processes students start to learn to judge what makes thinking strong or weak, an explanation clear or murky, or an argument persuasive or not. It allows students to formulate questions or comments. These are, after all, the building blocks for thinking and reasoning.

One of the elements unleashed by this sharing process, is that students inevitably have different ideas from each other; their thinking is divergent. This divergence will introduce complications and confusions to the lesson and, in certain ways, will make the teacher's job harder.

Angela encouraged her students to think divergently because she had come to believe that this type of thinking reflected their true understandings, coming from within them. This belief carried with it a conviction that students would thereby gain a more meaningful and durable grasp of the ideas in the long run and was well worth making the teacher's job harder in the short run.

Yet, as mentioned above, she projected a certain ambivalence for, at times, she did *not* encourage her students to think divergently: she told them what to do and therefore, to some extent, what to think. At these times, the researcher believes, she was reverting to the beliefs of her childhood, to a time when she did not want to think, she wanted to be told what to do, to make things simple and correct.

The teacher asked the coach to do the wrap-up. There are at least two antecedents for the importance the teacher places on the wrap-up and her wish to have him do it. One is the teacher's belief that students should be making sense of the lesson. Another is the belief in setting a context for the learning. Not only should the wrap-up reinforce ideas from the just-completed lesson, but it can provoke questions or set a stage for the next lesson. So the lesson becomes part of a sequence, not just an isolated moment.

In the first interview, Angela stated that one of the most helpful things the coach did for her was when he did the wrap-up. The reason she wanted him to wrap-up was "... because I feel like that's the place where I could push the kids' thinking more and I feel that's where I really need his help." [T11, 147-149.]

On the issue of wrap-up, the coach said that while he obliged and modeled it for her, he wanted her to "imagine" what she would do, so in time she would do it for herself. [C12, 430-435.]

Both the teacher [D, 397-409, 473-477] and the coach [CI2, 393-395, 455-471] were also concerned with issues of planning and sequencing. These concerns certainly impacted the wrap-up.

Taking a broad look we see Angela was very serious about debriefing. Her seriousness and energy can be seen as having antecedents in at least two beliefs. One is her emerging belief that she is competent as a math teacher and improving, that the subject is within her capability. Another is that she should reflect on her own practice as a math teacher.

The coaching regimen and academic research emphasize the importance of reflection. The idea of a debriefing session focusing on a particular lesson is an invitation to reflect on what has taken place, including the words and actions of the teacher. Also, the planning session among the grade level teachers (which is not analyzed in this study) is part of a cycle where self-reflection is an integral element.

Furthermore, both the teacher and the coach clearly report progress that Angela has made and attribute it largely due to the coaching, and say so [TI1, 135-140; CI2, 393-397; D, 455-471.]. So this is great feedback and clear incentive for her to keep improving and the debriefing is unquestionably an important piece of that process.

One indicator of her investment in the debriefing and in bettering herself was the record of student work, including words they had used and representations they had made. Antecedents for the practice were in her beliefs

that she should examine students' work closely and that she should reflect on her own practice.

One way of looking closely at students' work is by making a record of it. She could also have collected it from students, but she did not do that. But her notes, which the coach thought were "awesome," did enable her, along with the coach, to examine ideas with a powerful lens and a good amount of time.

These notes also permitted the teacher to reflect on her own practice, either by utilizing them in the debriefing session, alongside the coach, or perhaps even recalling what she had said in class, or using them to plan or make examples or comparisons for a future lesson.

7.4.3.3. Knowledge: The teacher exhibited growth in mathematical and pedagogical content knowledge.

There were several conversations in the lesson and debriefing regarding the way equivalency is determined in fractions. In the debriefing session, the teacher tells the coach what had happened after the coach had left the previous days' wrap-up session. The excitement in her voice was evident [D, 50- 109]. Students made very different representations to show sixths, showing thinking that varied from an array model (where a student, using gridded paper, divided a rectangle into boxes and counted them to show equality [D, 65]), to others with congruent rectangles, where the teacher had made drawings based either on students' drawings or paper folding showing rectangles with squarish sixths [D, 96] or skinny sixths [D, 100], or even an imaginative zig-zag pattern [D, 105].

In the wrap-up, the coach provoked a class conversation by focusing on a student who had folded a piece of paper into a shape that had no right angles [L, 474-547]. Students had to “flip” a template to show equivalency. Also at the end of the wrap-up the coach had made a non-standard drawing (see Figure 7) and asked the question: “Can I call these sixths?” [L, 596].

In another instance the teacher made a drawing taken from an earlier class assignment where the issue was whether a triangle could be equivalent in size to a rectangle and how it could be proved (see Figure 12.). The teacher and coach, as well as the class, had a conversation about the relationship between congruence and equivalence [D, 241- 280].

In all of these situations the teacher appeared to gain knowledge, both mathematical and pedagogical.

The teacher gained some mathematical knowledge when she asked the coach about mixed fractions [D, 518-520].

In response to a direct question, Angela stated in her first interview that she felt that the coaching was really helping more with mathematical ideas than with pedagogical ideas [TI1, 150-154]. But this response might have merely reflected her perspective that she was an experienced teacher, having had 10 or 11 years in the classroom [TI1, 71], and, given her longstanding negative feelings about math, that a boost in that area was more important than pedagogy. When one looks at the first coach interview, however, one gets a different perspective: many of the topics he wanted to work with her on could be categorized as

pedagogical content knowledge, e.g., planning and sequencing of lessons, animating her to think of the class as more of a community, and helping her to gain more confidence in herself. [See section 7.2.2 in the summary of the coach's interviews.]

Indeed the coach's perspective on the intent of the coaching seems to be bolstered when one examines, *Content-Focused Coaching*, the book that all the coaches were given and which served as their primary manual. Mathematical knowledge is only one of the teacher needs that coaches are expected to assess:

Specifically coaches will assess the following teachers' needs: content knowledge and disposition toward mathematics; pedagogical knowledge and underlying beliefs about learning; pedagogical content knowledge; diagnosis of children's thinking and assessing prior knowledge; and habits of planning and engagement with curriculum materials (West & Staub, 2003, p. 19).

Angela stated in one of her interviews that she was spending more class time on math than she had before. This practice seems to flow from a belief that math has become a priority for her. [T11, 168-170], and before that from new attitudes that she likes math more than she used to – she even said math is “fun”- and that her self-confidence in teaching it is growing.

Angela's lesson planning improved. The coach, when asked what he was focusing on with Angela, said in his second interview that the problem *she* had identified as “most pressing” was planning and sequencing of lessons. [C12, 393-397.] Curiously, in her *interviews*, the teacher did not mention this as an area of particular concern. But she *is* concerned with sequencing as can be determined by the number of occasions where she brings it up. She talked about planning as

it pertained to wrap-up [T11, 146-149] and to moving from informal to formal knowledge [D, 180-185]. She asked the coach what he thought about introducing one type of fraction when the class was working on another; he thought that would be a mistake. [D, 475-478.] She also talked about the importance she places on planning when she talked with her colleagues [T11, 106-109.] So it is clear that Angela has a strong belief in the importance of sequencing that has served as a catalyst to her learning more about it. Matt expresses a strong opinion that Angela's thinking about planning has improved significantly since he started working with her.

I thought it was really impressive that she was able to show the progression of lessons that she was following, and as I was looking at that progression it made a lot more sense than previous progressions that she had used. I don't know if she had planned those out by herself, but whether she's planning it by herself or not, um...What it says to me is that she's aware of it, and she's...Whether it's coming from her or not, she's got the resources to have coherent, cohesive, uh, sequences of lessons. [C12, 465-471.]

Chapter 8 A Critical Look at the Study: Limitations, Suggestions for Further Research, Implications

For research to be respected, convincing, and useful, its researcher must look at the work critically. Limitations must be pointed out. Suggestions for directions in future study should be made. And the wider implications of the research must be acknowledged.

8.1. Limitations of this study

The data collected in this study were collected by one researcher over a period of just over two months and concentrated on one coach and one teacher. The limitations imposed by the small span of time and number of participants is clear. The small span of time meant that only one cycle of coaching was examined.

Thus there could be no direct observation of changes in teacher practices, unless they happened to take place during the course of a lesson. (They did not.) Any judgments on changes in teacher behavior depended primarily on statements made in the interviews or in the debriefing session.

Furthermore, only one camera was used during the taped sessions and the operator was instructed to focus primarily on the teacher. Thus students were rarely observed during the lesson. In addition the protocol called for students to be excluded from being studied directly.

8.2. Suggestions for further research

In 2008 the National Mathematics Advisory Panel of the U.S. Department of Education recommended further research into the efficacy of professional development for teachers of mathematics at every level. And this study itself gives rise to several ideas for further study. Four major areas are ripe for examination; they are set forth below.

8.2.1. A larger and longer study.

Presumably the primary goal of any professional development intervention is to change the teaching practices of teachers and thereby to improve students' learning. In order to accomplish these goals a research project would be better served by spending enough time observing teachers to observe whether they are changing their practices, determining in what ways they are or are not, and ascertaining whether coaching might be a major cause. In this process, the techniques of several coaches, and a comparison of their methods would be invaluable. And, of course, different teachers in different settings would be necessary to indicate whether the process is potentially useful on a wide basis. Along with the size and length of the study would go other amenities, i.e., more observers, more cameras.

One amenity that might be especially influential would be showing the videos to the teachers. Maher (2008) talks about the value of videotapes as a teaching tool, that the process is particularly fruitful in getting teachers to reflect on past practices.

This study lasted approximately three months. The beliefs, practices, and other behaviors of the teacher were observed or stated in interviews only briefly. Angela was a person in transition, thus it is not possible to say in such a ‘glimpse’ how durable her conduct was. A longer study is necessary in order to test her fragility.

8.2.2. The effect of coaching on students.

This study did not have as a goal the study of students when their teachers were in a coaching situation, yet such an examination would be invaluable. As stated above, improvement in student learning is the ultimate goal of a coaching system or any professional development. The type of system is only a pathway to that goal.

If changes in teacher practice can be found, it would be very useful to correlate them with changes in students learning, including student behavior, writings, interviews, and test scores. Concomitantly it would be useful to examine what kinds of student learning are most susceptible to change and what kinds most resistant.

8.2.3. The cost of coaching.

Coaching is clearly a very labor-intensive type of professional development, depending as it does on a great deal of one-on-one time between a teacher and a coach. Is it worth the expenditures of time and money? Are there more cost-effective systems? Or might coaching be able to overcome arguments of high cost by evidence of its profound and enduring impact?

Communities, administrators (including school boards), parents, and opinion leaders, including politicians, are crucial elements in the success of such programs. A key question must be dealt with: Would the community support a system that would likely be costly, even though it has the potential for profound change?

8.2.4 Coaching compared to other forms of professional development.

How does coaching compare to other forms of professional development, in terms of cost and effectiveness? Are some forms better in some settings or cultures than other forms? All of these questions are worth asking and answering.

Perhaps a hybrid form of coaching could be developed that preserves the essential points of coaching and makes it more practical for schools and an economy that are very attuned to issues of money and time. Might the researcher suggest that the essential parts of coaching have to do with the intense relationship between an expert and a teacher, not on a fleeting basis, but one that has the opportunity to build up trust and mutual respect. Perhaps that relationship needs to be fostered also with other supportive people in the school community who can serve as a support team when the coach is not present. In this way the teacher can become reflective, independent, and resourceful, incorporating aspects of other professional approaches. Perhaps even such a form of professional development already exists, but has not been documented or publicized.

8.3. Implications

This study looked at a single case of a teacher and coach working together in a particular setting. How applicable is it to other settings? Do the major participants – the teacher and the coach - and the various settings – the classroom and the school – represent typical people and places, or are they idiosyncratic in some way? These questions cannot be answered by this study. We cannot know whether this one case is representative of any other setting.

Yet, it is the strong belief of this researcher that, if mathematics learning is going to improve in the United States, it will not primarily be due to better theories of learning, better textbooks, better tests, or better test scores, although all these may play a role. It will be due primarily to better teaching.

Good math teaching is indispensable to math learning. This country has never had enough good math teachers, but we finally seem to be asking why that is and trying to do something serious about it. The New York City coaching regimen that this study looked at, was but one example of that seriousness. While the program in its original form ended, the emphasis placed on effective professional development of teachers has not and indeed has continued to burgeon.

So what can be said about coaching, which is after all, only one form of professional development? The findings in this study, limited as they are, make clear that math coaching can be a positive influence on one teacher's classroom behavior by changing her attitudes and beliefs. Of course, it helps tremendously,

perhaps it is necessary, to have certain circumstances in place, as in the school studied here, namely a willing, enthusiastic, reflective teacher, a supportive principal and environment, and a respectful, knowledgeable, dedicated coach.

But it is undeniable that this teacher went through tremendous changes in attitudes and beliefs and that more changes in practice will accompany them over time. That, in and of itself, has significance.

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Appendix A

Transcript of First Teacher Interview (TI#1), 5/10/04

Angela, a teacher at the Melville School who taught a combined 3rd and 4th grade class was interviewed twice. Below is the transcript of the first interview, recorded on 5/10/04. References to this transcript in the body of the dissertation start with the letters TI#1, ending with line numbers.

1 Researcher (R): I am at Melville School interviewing Angela. I have some
2 questions in three basic, um, areas: Your background as a student, the teaching
3 experience, and the coaching process. First question: if you had to pick one
4 subject as your favorite subject in school, what would it be? And why?

5 Teacher (T): Um...Do I get to say art?

6 R: Sure!

7 T: That was by far my favorite subject in school because I love it and it's
8 something I've always done, and I have an affinity for it and it comes easy me.
9 So I would say that that was...That that still is my favorite thing to do.

10 R: How did you feel about math?

11 T: Um...I was a very bad, very poor math student. Um...All through school I, when
12 I was in high school I was in what was considered the remedial, or slow, math
13 class. Um...I actually had a wonderful teacher so I started to enjoy it more
14 because the teacher was so good. But math was always really hard for me.
15 Um...I ended up doing pre-engineering work when I graduated college, where I
16 had to take a lot more math. Um...And it was very hard and very painful. Uh...My

First Teacher Interview

17 dad is an incredible mathematician, so is my brother, so it was really an odd thing
18 that I didn't, didn't...

19 R: What made that math teacher good? The remedial math teacher?

20 T: She was very clear, she was very nice. She was a kind person. I don't
21 know...She was just a very nice, warm, caring person who just laid it out very
22 clearly. So it was easy for me to understand.

23 R: Did you have any other math teachers that you would consider good math
24 teachers?

25 T: No.

26 R: How about a particularly poor math teacher?

27 T: Yes.

28 R: What made him or her poor?

29 T: Um...I remember my...In high school before I got into the ninth teacher's math
30 class, um, he was a really angry, mean, drunk guy. And he would just come in
31 with a hangover every day and just scream at everybody. So that was my
32 experience in math and, you know, if you didn't get it you didn't get it, and that
33 was, that was the end of it.

34 R: Well, uh...I have a question about what math courses did you take in college
35 or after college. And you've partly answered that, but do you have anything to
36 add?

37 T: Uh...when I was thinking about going into engineering I took some pre-calculus
38 type classes...Um...

39 R: In college?

First Teacher Interview

40 T: Yeah, I guess it would be...It wasn't graduate work, I had already finished my
41 Bachelor's, and in college undergrad I didn't take any math. I didn't have to and
42 so I didn't take it. So once I got my BA I then went back and took a couple of pre-
43 calculus classes. Um...And then in graduate school for education I took math
44 methods – you know, how to teach math to kids. Um...Which was very fun, but
45 that was sort of at my math level at the time, so, you know...

46 R: So that would be another example...Was that a good teacher?

47 T: Yes, it was very fun. Very fun, and we did a lot of hands-on work, um...

48 R: Where, where was...?

49 T: At Hunter.

50 R: Now I'm going to ask you about your experience as a teacher. How did you
51 come to choose teaching as your career?

52 T: Um...I don't know. I had helped a friend of mine who is an artist...She was
53 working in a school and needed me to help her one day. And, um...I loved it. I
54 just loved being with the kids. I always babysat as a, as a young person, and I
55 really enjoyed it, and I had a real affinity towards the kids, it was really just very
56 fun. And I was painting at the time and waiting tables, and I thought, "Oh, I'll try
57 this." And, uh...I just loved it. I really loved it. And it was sort of, I don't know. It
58 sort of found me in a weird way.

59 R: The sort of teaching positions that you've had – how many years have you
60 taught, what grade levels have you taught?

61 T: Um...I started working with kids in pre-school, like three and four year olds,
62 teaching art to the pre-schoolers.

First Teacher Interview

63 R: In what setting?

64 T: In a private pre-school. Um...And then I started substitute teaching throughout
65 the city while I was getting my Master's, and I actually started subbing here, at
66 Melville School, while I was, you know, working my way through grad school, and
67 um...Never knew schools like this existed. I had done my student teaching
68 placements in very traditional schools and I completely fell in love with the
69 school. I thought, "This is how kids have to learn." And so pursued getting a job
70 here, so I was very, very fortunate that this was my first full-time teaching job. I
71 started teaching first and second grade, and I did that for I think two or three
72 years. Then we had, like, a weird, uh, clump of kids in the second grade or third
73 grade one year, and so we had to reconfigure our grade. And so I spent one year
74 teaching second and third together, um, and then moved to third and fourth. And
75 I've been there...I'm going to say this is sixth, or fifth, year or so as a fourth
76 teacher (?).

77 R: So you've been here for eight or nine...

78 T: I took off...This would've been, my I think my tenth or eleventh year. I'd have to
79 do the numbers. But I took off three years altogether when I had my children. So I
80 took off a year, and then two when I had my kids.

81 R: And the sort of students you've taught?

82 T: Um...They've changed a lot. Uh...When the school was first starting out,
83 um...We had kids I would say were mostly coming from educated, middle-class,
84 sort of alternative families who were looking for a different way to...For their kids
85 to be educated. Who were really behind the progressive school movement.

First Teacher Interview

86 Um...And kids were pretty well behaved I would say, and came from pretty intact
87 families, um...And that's changed a lot over the years. Um...We're getting a much
88 more diverse, I think much more diverse, population now. We get families who
89 don't necessarily understand what Progressive Ed. is, but sort of like the feel of
90 the school, but I'm not sure are completely behind it philosophically. So we have
91 a clash there a lot of times, um...I find that we're getting a lot more kids with
92 learning disabilities than we ever used to. Uh...Kids with attention issues, uh...A
93 lot of behavior stuff that wasn't necessarily there in my first few years. I find that
94 it's much tougher than it used to be.

95 R: And do you think that has to do with your population of kids?

96 T: I don't...You know, it's hard to say. I mean, I think some of it's cultural, I think
97 kids are being asked to grow up a lot faster than they were...I don't know. I mean,
98 I couldn't really begin to say why that is.

99 R: What do you think is important in teaching math? Please explain.

100 T: Oh...First of all, that kids aren't afraid of it. That they're not intimidated by it.
101 Um...I think it gets a really bad rap, um, or rep. That it become something that
102 kids can approach from wherever their understanding is, that whichever way they
103 may need to make sense of numbers and space and problem solving – that
104 that's OK. Um...That it should be fun. I want kids to think of math as fun, because
105 it is for me now, and it never was. Um...I want kids to realize that they can all do
106 it, that you're not necessarily stupid if it doesn't make sense to you on some
107 level, that you just have to figure out another way to approach it. Um...

First Teacher Interview

- 108 R: Uh...I know the answer to this is 'yes,' but could you explain it: Do you meet
109 with other teachers to discuss math issues?
- 110 T: Yes. All the time. I mean, I do feel like because math has never been my
111 strong suit, uh, and we are a school that collaborates a lot, um...That's the one
112 thing that I do go to my colleagues for probably more than other things. You
113 know, I don't feel as, uh, inadequate in other areas as I do in math. And so...And
114 I happen to work with two really strong math teachers. Both Susan and Barbara
115 are really great at teaching math, and so I go to them a lot and I ask for their help
116 a lot, and just laying things out in a clear way, and, um, sequencing of, of
117 different units, you know. I go to them for help with that. How to sort of lay it out in
118 a way that makes sense sequentially.
- 119 R: So you have a strong rapport with them?
- 120 T: Yes.
- 121 R: And does that precede a coach, uh, Matt being here?
- 122 T: Yes, yes.
- 123 R: Um...
- 124 T: I think because we didn't have a coach before, we were all we had. So we
125 were like, we got used to sort of relying on each other, and that's just the way it
126 is.
- 127 R: OK, now I'm going to ask you some questions about your experience with the
128 coaching process. How many coaching cycles – observation and post-
129 conference is kind of a cycle – have you had?
- 130 T: I guess we started working with Matt around, um...I'm going to say February.

First Teacher Interview

131 R: Oh! You didn't work with him in the fall?

132 T: No, we didn't. He was just working with the lower grades. Um...So we've only
133 been working with him since February, and I guess he comes every two weeks,
134 so whatever that ends up being. And we've met with him, um...Once a week
135 individually I meet with him, and then we meet as a grade, so I guess that would
136 be two times, every other week, that he comes.

137 R: And when you say "meet with him individually" you mean...?

138 T: I have my own little private session with Matt.

139 R: And then he observes your class, or...?

140 T: No, what we do is he will come spend time in my room. Either he'll watch me
141 do something or I'll watch him do something, and then we meet after, at the end
142 of that day to talk about it. And usually we try to put in a little bit of time to try to
143 think about what we're going to do the next time.

144 R: So how would you say the coaching has gone?

145 T: It's been really nice; it's been really helpful. I've really gotten a lot out of it, and
146 it's just nice having somebody I know I can touch base with, and um...Who is
147 going to help. I mean I really do feel like he's a help. Um...My first day when he
148 was in the class I felt like I had this little person on my shoulder, you know, sort of
149 coaching me like, "Yeah! That's good" and "Why don't you try this?" and "Why
150 don't you ask this kind of question?" And it was like he was, you know, this little
151 shadow, and it was just amazing.

152 R: Did he tell you things, or was it...?

First Teacher Interview

- 153 T: Yeah, yeah. As I was sort of in the middle of doing this lesson, he was just
154 there sort of making it better for me, you know? It was really...
- 155 R: Does anything stand out as particularly helpful or unhelpful?
- 156 T: Well, that, that kind of thing is really helpful. When he lets me sort of go, go for
157 it, and do the lesson, and he can be there sort of to catch me. That's been really
158 nice. Um...And I also, he...I ask him a lot of times to do the wrap-up because I
159 feel like that's the place where I could push the kids' thinking more and I feel like
160 that's where I really need his help, and, um...So that's been really helpful too.
- 161 R: Now, uh...What kinds of things...Would you say he helps you with
162 mathematical ideas or with pedagogical ideas? Or do you have...could you...?
- 163 T: I would say it's mostly mathematical ideas. Because I do feel like I've been
164 teaching a long time, and so the sort of other side of it, I don't feel like we need to
165 spend that much time on. Although in the way that he gets me to look at kids'
166 work, uh, spreads out into other areas of my teaching. Um...He's helped me sort
167 of organize my thinking around how I look at kids' work, which has been really
168 nice.
- 169 R: Have you learned anything in particular about math, math teaching or about
170 yourself as a math teacher?
- 171 T: Well...I think, um...
- 172 R: Well I guess...
- 173 T: Yeah, how to, how to look at their work and how to sort of, um...It's been really
174 good for me to be able to group kids in a manageable way because we have a
175 real, um...There's a really broad spectrum of abilities right now mathematically in

First Teacher Interview

176 my classroom. And so it's been really great to have him show me how to
177 organize, like, what groups I can put kids into so that they're not seemingly all
178 over the place. Um...That's been really helpful.

179 R: Um...Have you reinforced, modified, or changed any of your beliefs about
180 math or math teaching as a result of coaching? Please explain.

181 T: Well...I feel like I do it in a more consistent and, um, I feel like I'm more
182 consistent about my teaching. That, you know, I do try to do math all the time. It's
183 something that's a priority, um... I feel like it's important to get kids to share their
184 thinking, and to make that public, which I think Matt helped me to do.

185 Um...Because it's shown me that that's how they're making sense of what they're
186 doing. Like if they're able to articulate it, and then I value it by putting it up there
187 publicly, um...It's just given me a window into how they're making sense of it, and
188 then that in turn sometimes shows me the direction that I need to go in.

189 R: Is, uh...Well...OK. The question as written is: With regard to the teacher-
190 coaching cycle that's about to happen, is there anything in particular you're
191 working on? But in fact, you seem to be...Of course after I watched you in the
192 class, so is there anything in the cycle you just had that you were working on in
193 particular?

194 T: Well, we're actually right in the middle of, of a unit on fractions. And I think you
195 saw us in that brainstorming session. But we're still in the middle of it.

196 R: Well, actually the day I, uh, observed you were folding fraction cards.

First Teacher Interview

197 T: Right. And Matt and I have met to sort of talk about the direction that it can go
198 in, and the kinds of things that I want to make sure I hit on. And so we're doing
199 that right now, we're sort of in the middle of it now.

200 R: How do you think coaching compares with other forms of professional
201 development?

202 T: I prefer it...

203 R: Why?

204 T: Because there's immediate feedback, and it's, it's a constant. It's not like you
205 go to a workshop and then, you know, you take notes on it and then hopefully
206 you open your notebook and you try some of the stuff. This is something that just
207 keeps coming back at you, you know? And you get a chance to try it out, and you
208 either succeed or fail, and you talk about it and you try it again. Um...You know,
209 it's ongoing, which makes it much more acceptable and, you know I feel like I try
210 stuff more readily.

211 R: OK, that's all the questions on those topics. Thank you very much.

212 [END OF FIRST INTERVIEW]

Appendix B

Transcript of Second Teacher Interview (TI#2), 6/28/04

Angela, a teacher at the Melville School, was interviewed two times, once before teaching her lesson and once after, over the telephone on 6/28/04. (Line numbering is continued from the numbering from the first teacher interview.) References to this transcript in the body of the dissertation start with the letters TI#2, ending with line numbers.

[Second interview begins.]

197 R: It's Joe (the researcher [R]). What is today? It's June 28th and I'm on the phone with

198 Angela (T), and let me just hear...let me just play this back and see if you can hear it.

199 T: OK.

200 *(Pause.)*

201 R: All right. I have some questions for you which basically are a continuation of the

202 previous interview we had. Um...First of all I'm going to ask you questions about a math

203 lesson that was ... of yours, that was, uh, recently taught. And that's the lesson about the

204 quilts.

205 T: Uh-huh.

206 R: Um...How did the lesson go, would you say? And please explain.

207 T: Um...I think that ultimately the kids understood what it was we were asking them to

208 do. Uh...They understood equivalencies, which is what we were getting at, um...But the

209 management of it was very hard, and if you remember there was a lot of sort of handing

210 out of paper, um...Kids choosing colors that they wanted to use – and it was really hard to

211 manage that. So, you know, I would've done a bunch of things differently. You know, if

212 we do it again...We had talked with Matt afterwards about putting just a couple of each
213 color on a table so that kids could trade with each other and share a whole square, and
214 then they would realize that if you only wanted a half, then somebody else could have
215 another half of the paper, so there would be more going on within the tables and within
216 the groups. Um...But you know it was OK. It was also very hot, if you remember, and it
217 was, you know, probably our last math lesson of the year, so it was sort of hard to keep
218 their interest.

219 R: Right. And you mentioned that this was really not the best time to have an
220 observation. Could you explain why you feel that way?

221 T: Um...Because at the end of the year everybody's sort of done (*speaks to child for a*
222 *moment*) ...people are done. The kids are done having to focus and pay attention; teachers
223 are sort of tired and tried...And um...I think it's just very hard at the end of the year. And,
224 um...It's also, the weather is hot and it's an old building and it's not very comfortable to
225 be there and so it just adds to make it difficult.

226 R: Now aside from what you just mentioned about doing...About handing out the
227 materials differently, uh...Are there other things that you would do differently in the
228 class? Or did you...was the teaching basically the same?

229 T: You know, I think I might've modeled a little...a couple of different ways. What ended
230 up happening is that the one that I modeled for the class ended up being the one that
231 every – almost every kid – did, except for two. You know, two girls chose to do a
232 different pattern, um...But everybody else in some form or another presented the one that
233 I modeled. Um...And so I think if I were going to do it again I would've showed them a

234 bunch of different possibilities, um...So that there would've been a variety in their
235 responses.

236 R: Have you taught a lesson like this in the past?

237 T: Um...Not exactly. I've done, uh, fraction quilts where, uh, we repeated the same
238 pattern over and over again and then just put that into a whole quilt...Um...But I hadn't
239 done this particular one before.

240 R: Uh...Was there something the coach said or did before the lesson that influenced you
241 in the lesson?

242 T: No...Not that particular one. You know, we had, I guess, you know, one of our
243 fractions meetings, uh, that my two colleagues and I had come up with. You know, all the
244 things with Matt that we wanted kids to take away, uh, through the study. And one of the
245 things was this understanding of equivalencies and adding fractions – like and unlike
246 fractions. And so I guess because Matt sort of helped us, uh, articulate that, um...That's
247 where this lesson came from. And trying to make sure that kids came away with the stuff
248 we'd wanted them to come away with.

249 R: This is...So the coach's influence was a little more, uh, careful than it was specifically
250 this lesson...

251

252 T: Yes, yes.

253 R ... It was just equivalencies being an important thing that you wanted...Thought should
254 be emphasized.

255 T: Yes.

256 R: OK. Um...Now that's all the questions I have on, um, uh, last week's lesson. Um...I
257 don't know if you remember, in the previous lesson that was filmed, uh...

258 T: What was that?

259 R: Uh...It had to do with...

260 T: That's when we made the fraction cards?

261 R: Exactly.

262 T: Yeah.

263 R: Yeah. Uh...I don't know if you have any memory, but let me ask you how you, if you
264 remember, how did that lesson go?

265 T: Well, I think that lesson I thought went really well. It was very, very clear and very
266 concrete, and um...All of the kids were doing exactly the same thing at exactly the same
267 time along with me. So, you know, it was pretty hard for them to mess up. You know, we
268 would take one, one fraction piece at a time, and so I felt like, you know...I wanted them
269 basically to come away with a set of fraction cards so that we could use them to play
270 some games. So...So everyone was successful, everyone was able to do that, so I thought
271 that that went really well.

272 R: So were the...Were the fraction cards used subsequent to that lesson?

273 T: Yeah, there were a couple of games that we learned that, uh, allowed them to use the
274 cards.

275 R: Um...OK, now would you basically...If you had to do that lesson again, would you do
276 it basically the same way?

277 T: Yeah, I would. And I've done that exact lesson a couple of times already in previous
278 years, so you know, from experience I knew that that was something that would work.

279 R: Did you do it any different this year than in the previous times?

280 T: No, not really.

281 R: Um...So that was not a lesson that was, uh, was uh, say affected by coaching? Uh...

282 T: No...

283 R: Uh...Is that...?

284 T: No, but, um...You know after our brainstorming session with Matt about what

285 fractions work we wanted to do, um...It became clear that that was something that I

286 wanted to use – that lesson and those, the games, because again it sort of satisfied those

287 goals that we had.

288 R: Uh, OK. But, but, but, do your, uh...Nothing in particular was especially different in

289 this lesson?

290 T: No.

291 R: Um...And again, does that mean...Was, was there anything that the coach said or did

292 before that lesson that influenced you in particular that you can remember?

293 T: No, I don't think so.

294 R: Now, in our interview you mentioned that you were very interested, uh, in arts. And,

295 uh...I, I can't help but notice in the two lessons that, that I observed, uh, that you were

296 teaching were kind of, uh, creative or artistic. Uh...Now were kids using materials and uh,

297 and uh, tools, uh...Is this something that has been the same all along, or is there

298 something different this year with the coaching or...? Could you talk about that?

299 T: Well, you know, I guess I never really looked at it through that lens before, um...I

300 guess, you know, I, I like to do things with my hands, I like to make stuff, and that helps

301 me learn – when I have to make something. Um...And this year I had kids who really

302 needed the work to be broken down and very concrete, and so I think that doing those
303 kinds of lessons with them, where they have to make something and construct – actually
304 construct something – um...Made it much clearer for them. Um...You know I never really
305 thought of it in those terms, that it was like, a creative thing. It was more just doing
306 something with your hands and it being concrete. I don't know if that answers the
307 question...

308 R: Right, right. Um...OK, well I think that's all the questions I have. Thank you, thank
309 you very much.

310 A: Well good luck to you! [END OF TAPE,

Appendix C

Transcript of First Coach Interview (CI#1), 5/3/04

Matt, math coach at Melville School, was interviewed on two dates, once early and once late in the study. This is the transcript for the first interview, recorded on 5/3/04. References to this transcript in the body of the dissertation start with the letters CI#1, ending with line numbers.

- 1 Researcher (R): Ok, uh, this is the researcher, it's, um Monday, May 3rd, 2 pm and I am
2 interviewing Matt, math coach at the Melville School. Alright Matt, I have a few
3 questions for you, um, and let's start out. The questions are in the following categories:
4 first I'll talk more about your background, and then I'll talk about the coaching process,
5 and um, and the lessons observed today. Ok, concerning your background, how did you
6 come to be interested in math? What did you like (or dislike) about math?
- 7 Coach (C): Um, I always liked math, actually, as a, as a young child, I don't know
8 maybe it was just the way they illustrated the math, uh, workbooks, but I, I preferred
9 using a, I preferred working in a math workbook to coloring a coloring book, and uh, uh I
10 remember then someone once, you know, asking if I were smart I would know what nine
11 times nine was and I remember wanting to be smart, and uh, and from there, I don't
12 know, I just, I guess that's, that's not really the only thing... I mean I really liked, uh ... I
13 always expected to make sense of math, and I gave myself permission from a very early
14 age to expect it to make sense and when teachers were talking about math in ways that
15 didn't make sense, I kind of went the extra step to, uh, try to figure out what math, um, so
16 that actually got me into tutoring when I was like in fourth grade. I would tutor other kids

17 in the class cause I felt like adults have this one language for talking about math and that
18 I was able to really easily translate between what the adults were saying and what, what it
19 really meant.

20 R: And you, you've said attitude of, uh, feeling empowered in math, did that come from
21 within you or were you encouraged by someone or something happened, something any
22 of your teachers had said.

23 C: I wouldn't say I was encouraged by my teachers. In fact I'd say I was discouraged by
24 my teachers. There were, I remember in third grade, uh ... We were just starting
25 multiplication after a while of division, of, sorry, of addition, and um, we had a problem
26 like 36 times 4, for example, and I remember distinctly, uh, writing 36 four times and
27 adding it up to figure it out, and the teacher explained it a different way, and I raised my
28 hand excitedly and told the teacher uh, hey look, I figured out another way to do it and I
29 got the same answer, and I was thrilled with my discovery, and uh, she came over, looked
30 at my work and said, that's not how we do it here. So, I was not encouraged by teachers
31 in elementary school around math, but um, and I don't know that I was explicitly
32 encouraged to be into math by my, by my mother, but she was always about making
33 sense and giving yourself permission to make sense above following the rules, per se.

34 R: That sounds unusual to me, and I'm wondering, uh, if you could pinpoint anything in
35 your mother's makeup that would account for that, uh, attitude.

36 C: She, she's an artist, she's a rebel, uh, she left for Mexico when she was eighteen-
37 years-old.

38 R: From the...

39 C: From the United States. Um, uh, got kicked out of college for smoking pot, I think,
40 (laughs) and uh, went to Mexico and uh, got her bachelors and masters in fine arts,
41 painted with Siquieros, came back, uh, yeah, and uh, had two kids, marriage didn't work
42 out, got divorced, came back, she's always been a really independent spirit, creative,
43 honest, hardworking but in a very a, in a way that doesn't give in to status quo and just
44 following, you know.

45 R: But that ... You also sometimes hear that artists don't feel comfortable about
46 mathematics, and uh ... Did she feel comfortable?

47 C: No she didn't, she didn't. She actually ... uh ... She tried to help me with my
48 homework and it was always a fight and she'd say well, this is how you do it and I'd say,
49 no that's not how we do it in school or, and she'd say well, you've got ways of doing
50 things that I don't even understand. Eventually, we would fight a lot about math
51 homework, but I think eventually she just started to kind of trust what I was, what I was
52 doing (laughing), and I think one time she even said, uh oh, um, I learn from you, you
53 know, so it was.

54 R: Well now the part about, uh, encouraging you to reason about the math, that was,
55 where did that come from, do you think?

56 C: It wasn't ... I don't think she specifically encouraged me to reason about math, she
57 just encouraged reasoning about life in general, she was, she was always, uh, really, I
58 don't know, she, I think, because uh, she was my only parent, we spent a lot of time
59 together and so I think, I watched her negotiate life and make sense of things and life,
60 you know, and so I just, I took that as a (pause) I took that as a, as given that that's what

61 you're supposed to do, you're supposed to make sense of this world, not just follow
62 blindly.

63 R: Do you remember how you felt about yourself as a math student?

64 C: I always knew I was a good math student, um, I meant I didn't think I was all that
65 exceptional, I, you know I felt like I did just fine uh, in elementary school, uh, you know
66 honestly I think standardized tests reinforced my feelings about being good at math more
67 than anything else, which is kind of crazy because uh, I don't feel, I don't feel that way
68 about them now necessarily, although I know that I've seen kids who really want that
69 kind of, uh, reinforcement, you know, want to be told that they're doing well by some
70 overt measure and uh, I remember I would score in the 99th percentile on the standardized
71 tests and uh, and I'd ask, so what does that mean, you know I didn't know what
72 percentiles were, and they basically explained to me, well if 100 people take this test,
73 you'll do better than 99 of them, and so, so it was like, that, that made me feel good, but
74 really, I don't know I think , I think that the tests, again were about giving yourself
75 permission to make sense because honestly, I remember coming across lots of problems
76 on the tests and thinking, we didn't do this in class, this doesn't look like anything I've
77 ever seen before, and saying, saying oh, well let me see, what do I think they're trying to
78 get at, what do I think they want from me, and I don't know, I always did well, and I
79 think I actually carry that into my teaching too. I expect people to, I don't, I don't
80 believe that just following the curriculum is what, you know, mindlessly is what gives
81 you the ability to do well on tests. I think you have to really give yourself permission to
82 make sense of what's in front of you.

83 R: What mathematics courses did you take in college or after college?

84 C: Oh, sorry, one other thing. In middle school I did, realizing that I, that I liked math, I
85 think that's when I realized, and I actually ended up joining a math team in my middle
86 school, there was like, I didn't really like my math teacher, I thought he was boring, but
87 um, but I did, but there was another math teacher who was coaching this uh, math team
88 and we would kind of get together, there were maybe six or eight of us who would get
89 together and work out math problems, and it was kind of an alternative curriculum, uh,
90 that we would work on to prepare for these math meets. And um...

91 R: Like the Olympiad or something?

92 C: Yeah, yeah, and I, I loved, you know the thing that I loved the most about that was
93 that it was kind of a workshopy feel in the sense that everybody would go off and work
94 on their own and then we'd come back together and share how we did it and invariably
95 someone else's way of thinking about it was different from mine and would make me
96 think about it in a different way and so I would look at that and say, oh, I never thought
97 of approaching this that way, you know, and I, I was able, it really brought out the
98 creativity behind mathematical thinking and the art of, you know, thinking
99 mathematically, it was a really, I'd say that was a really important experience for me.

100 R: Great.

101 C: So but you wanted to know...

102 R: What math courses in college or after college.

103 C: You know in high school I had taken, um, (pause) because I did so well on
104 standardized tests, and middle school I was on an accelerated track, took algebra in ninth,
105 in eighth grade, um and passed the Regents, and then in high school I took calculus and I
106 did really well on the first semester, and on the second semester I had senioritis and you

107 know, it was more about just fooling around and having a good time, and um, so I didn't
108 test out of doing, um, out of taking calculus again, and in a way it was a good thing
109 because I took it again in college and uh, I really enjoyed it, but I studied economics in
110 college, so there was some math there, but um, and what I, what I, the strength that I
111 brought with me to the economics were, was, really striving to understand what each part
112 of each formula had to do with anything, rather than just memorizing the formula and just
113 applying it to situations. Um, and so I felt like I had a really good, uh, intuitive grasp of
114 the relationships behind the various formulas, but um, I didn't take a ton of, I didn't take
115 a lot of advanced math, I did, I took statistics as well, but um, I don't, I didn't take much
116 beyond that. Um, in graduate school at bank, I mean I also studied a lot of math
117 education, um, I went to, uh, Math in the Cities course where, um...

118 R: What, what was that?

119 C: When?

120 R: What is that?

121 C: Oh what is that. Um, Math in the City is a grant fund, is an NSF grant-funded, uh,
122 collaboration between some ebullient (?) scholars from the Freudenthal Institute in the
123 Netherlands who, who have developed a realistic approach to mathematics education and
124 Kathy Fosnot here at City College in New York, um, who has a solid background in
125 constructive, a PHD study in constructivism and she'd also done some work with Debra
126 Shifter, up at, I think Holyoke, where I think...

127 R: Mount Holyoke College?

128 C: Yeah, I think they were doing summer math for teachers looking at in-service work,
129 that would support teachers' ability to teach math. Um...

130 R: And how long was that, how long were you in Math in the City project?

131 C: It, you know I started there, um, my second year of teaching, the second summer after

132 I began teaching, um, and, I took, I took the summer institute which is a two week

133 institute designed to kind of help people shift their paradigm and begin looking at, uh,

134 children's work and children's thinking much more closely and beginning to think about

135 what learning lines could look like and then I took it a second time as part of a bigger

136 project which Kathy Fisner had embarked on where there was additional follow-up

137 coursework during the year as well as, uh, mentoring by faculty from the project, um, so

138 that was for another, I think three years, and then I also, as part of that first group, began

139 to, uh, co-teach courses, the same courses that I had taken, summer institutes and year-

140 long courses.

141 R: And did you get a degree from that?

142 C: I used it as part of a degree from City College, yeah.

143 R: Masters in?

144 C: A masters, it was in, uh, technology education, it was coupled with a lot of inquiry

145 science from the workshop center, other inquiry science from a NASA project, a lot of

146 technology, uh, stuff, internet and uh, fairly early use of internet and networking.

147 R: And have you had any other math education courses?

148 C: Um, I also studied at Bank Street, I got a second masters there, so there was Math for

149 Teachers, which was a really broad, general overview, I actually, I felt like the formats

150 developed, that Math in the City helped me develop, were much deeper, more

151 fundamental, like, uh, frameworks for making classroom decisions, and I felt like, um,

152 Math for Teachers was more of a survey, you know kind of an overview of different, it

153 was like a sampler plate of different kinds of alternative math practices, but it wasn't as,
154 uh, framework-building as Math in the City, but that was a lot more coursework at Math
155 in the City, and then we also took, uh, a series of three integrated math courses at Bank
156 Street.

157 R: Did you go through a degree program at Bank Street? What was that?

158 C: It was the Math Leadership program.

159 R: Oh.

160 C: Yeah.

161 R: And that was a, that's a summer program, could you explain that a little bit?

162 C: Three derives (?) plus some coursework during the year, um, and it's I think 45, 48
163 credits, um, heavily focused on math, um, and math teaching, uh, there's a curriculum
164 course with Anna (?) on designing curriculum, a professional development course where
165 you're looking at various models of professional development, there's a, two, one course
166 on designing small schools, small democratic schools, one course on, uh, on high
167 spective (?) leadership and principle and, um, so you graduation with a masters in
168 education, but if you take six additional credits, which I took, you also get a um, an
169 administrative, you have the coursework to apply for a mid-administrative credential.

170 R: Now, what, what grades have you taught, and how many years

171 C: I was a, I was a fourth grade teacher for three years at a large, uh, overcrowded, uh
172 public school, PS 115 in Washington Heights, mostly uh, bilingual kids, immigrant
173 Dominican families.

174 R: Do you speak, uh, another language?

175 C: I speak Spanish, I was born in Mexico, um, but, I had to study Spanish, I came here
176 when I was four, so I had to study all over again in high school and college, but um, and
177 then I was a fifth grade teacher at that same school for one year, and they actually got me
178 to participate in Math in the City because it was a SURR school, um ...

179 R: That's Schools Under...?

180 C: Registration Review.

181 R: Under Registration Review.

182 C: They were, they had tried before kind of corrective action, sort of, and um, and so
183 they had opportunities to go, we had opportunities to various district-initiated
184 coursework, so that's how, that's why I got to work at, participate at the workshop center
185 and with Math in the City, um, and the, so I was there for fours, but when, it, when the
186 practices I was learning started to clash with the pacing calendars and the rigid
187 curriculum mandates, you know, be on this page on this day, um, mindless work, a lot of
188 it, and where test prep was a curriculum area, it was, valued above science, above social
189 studies, sometimes about math, um, I started to reshape my practice there, but I clashed
190 too much with the administration, I mean we got along just fine, but they, they really
191 would have preferred that I just get on board and organizing efforts, I was chairing in a
192 math science restructuring committee there, and my efforts to try and organize other
193 people around thoughtful practice weren't, I wouldn't say they were badly received, but
194 they weren't supported, they were permitted, but not supported, occasionally they were
195 clashes and I just, I realized I needed to go somewhere where they were going to allow
196 me to exercise these new ideas and even support them, so then I taught for 3 more years
197 at River East Elementary School, it's a small progressive school in East Harlem, um, and

198 there I was given pretty much free rein and I got to learn a lot about progressive
199 schooling, um, it got me to participate at Prospect Institute, and um, which is an institute
200 on descriptive inquiry, um, and it got me to go to Teachers College to learn about the
201 writing project, reading/writing project, and it allowed me to continue my relationship
202 with City College, with Math in the City. That's actually how I met Sam Morris the
203 principal at River East was through Math in the City, he had been, he as the principal was
204 attending with some of his teachers, so, so I felt like I was maintaining some of my
205 connections but I was going to a place that would allow me to practice the pedagogy of
206 those, uh, other alternative ways of teaching, so, and then, and then I had an opportunity
207 to join a coaching staff at, in District 3, it was someone else who had been in Math in the
208 City with me, Terry Kay , she uh, she invited me to come join her in District 3 because
209 she, I felt like we were like-minded enough that we could really make some, find a place
210 to get some of the ideas from Math in the City to take root, um, and so, so I couldn't pass
211 up that opportunity. I loved teaching math and I was actually teaching one of the Math in
212 the City classes out of my classroom, so people from District 4 would come to my
213 classroom one day a week and sit and patina (?), and I other, other co-teachers from Math
214 in the City and one or two other people who came sometimes, uh, would co-teach this
215 class in my, out of my classroom. It was really great.

216 R: So what would you do in District 3?

217 C: Oh, in District 3 I was a math staff developer, so I worked in, anywhere from 3-5
218 public schools for (pause) 4 years, um, and, some of my school were large, like 870 kids,
219 five, six teachers on a grade, some of my schools were small, um, maybe 250 kids, uh,
220 some of them were, had gifted and talented programs and kids who were scoring off the

221 charts on their tests, and some of the schools were, uh, actually shut down and
222 redesigned, so I worked at a wide range of places and got to see really the full spectrum
223 of, um, of (pause) school organization, children's needs, uh, teaching styles and teaching
224 abilities, um, and worked with, worked with all of it and it was really an incredible
225 learning experience. I mean, I felt like I contributed a lot. I think my biggest
226 contribution there was the idea that I could go into any classroom in any school and do
227 math work with people, you know, and kids would get excited, teachers would get
228 excited, and it felt like (pause) it was an up, it let people know that um, it's, that no
229 matter what label people put on you, your school, your kids, good stuff can happen, and
230 you just have to have an understanding of what makes it, what makes teaching good and
231 good teaching can happen, and good learning can happen anywhere.

232 R: Have you had any other math experiences that prepared you to be a coach?

233 C: Um, I would say that, that I learned a lot, I mean, the things that prepared me most
234 was the co-teaching from Math in the City, um, I think Karen Fisher, part of, at one point
235 she realized that her initial intention was to develop teachers' knowledge and teachers'
236 teaching ability in math, but she realized that she was at the same time also producing
237 leaders in math, and um, and so she deliberately built into her model the development of,
238 of leaders and leadership and she was, she invited us and involved us in, um, co-teaching
239 classes, um, and so she gave me the opportunity, but then working along side, um, Lucy
240 West, you know in the early days when she had just finished her own coursework at Math
241 in the City, um, so we were first playing with these ideas together and I think she had
242 done a lot of work with Marilyn Burns before that, so, um, but also Myron, uh, Dahl
243 from the Freudenthal Institute and Willard from the Freudenthal Institute, they were

244 incredible, incredible teachers, and their, you know, being from another country, from
245 another culture, they brought something to the work that was really unfamiliar, but at the
246 same time, uh, gut-wrenchingly resonating, well I don't know if that's the right, anyway
247 it was really familiar the same time, they, it was so compelling and clearly legitimate, you
248 could see it on their faces, on the faces of the children they were working with, even
249 though they were speaking Dutch, you know there were connections being made, there
250 was this mutual respect and deep understanding of what teaching and learning is all
251 about, and so, I learned a lot from, from them as well.

252 R: In general, what are your hopes and expectations for the coaching process?

253 C: Um, I think about what my life was like in the classroom and it was hard, it was really
254 hard, um, and so I think that my first priority is how can I make life a little bit better for
255 teachers, a little bit easier, and sometimes that means helping to make some materials and
256 make copies or whatever, but it really means, to me it means, helping them develop the
257 teaching tools that make the work not so scary, but even if it's hard work, even if it's
258 exhausting, they have, they have an idea of what (long pause) what good teaching looks
259 like and what it's about, and how, and that they, that they see that they have access to
260 good teaching, they step by step are making, making their way towards the best teaching
261 possible and understanding why it's, what's good about it and why it's good and how to
262 make the best decisions they can so they can feel really proud of the work they do with
263 kids.

264 R: How many teachers are you coaching now?

265 C: Um, when I was in District 3 I was coaching probably about 30-35 teachers in a year,
266 not all at once always, but, uh, in a year I would work with anywhere from 30 to 35.

267 Now I'm working with, um, uh, 20 classroom teachers and 2 core, 3 sets teachers, and I
268 was also mentoring 2 new coaches, so via them I was working with another (pause) 20
269 teachers, but really that, I, I stopped that in February, but I was, you know, I wasn't
270 directly responsible for those 20 teachers. And if you count workshops, you know, it's a
271 lot more.

272 R: But in terms of strict coaching?

273 C: 20 teachers.

274 R: How is that going?

275 C: Um (small laugh), I think it's going really well, I think, I'm learning a lot this year,
276 uh, I'm, I'm (pause)...

277 R: Well, let me clarify, that, those teachers are in two schools.

278 C: Two schools. So there are 11 at School 1 and there are 9 at the East Village
279 community school. I deliberately chose to work in two small progressive schools, um,
280 because, I have a history with progressive schools and I know what some of the pitfalls
281 are and if things get, get, people on the outside perceive to make, to be problematic about
282 progressive schools, um and so partly I want to help them be more clearly compelling to
283 people on the outside, um, because I think there are some really important and special
284 practices that go on at these schools that need to be appreciated, um, and so I want to help
285 give them the tools for being able to, uh, to practice thoughtful teaching. Um, at the
286 same, at the same, (pause) uh at the same time there's a lot that goes on in these schools
287 that I feel I can learn from too, um, so I feel like it's a really mutual exchange, I mean
288 I'm, I'm happy working anywhere, I love to teach, I love working with teachers, so I
289 would have been happy anywhere, I've worked in all kinds of schools in District 3, um,

290 and was happy in all of them, but this was a deliberate move to try to, kind of accomplish
291 something over the next few years, um, and, uh, so I, in my mind it's a multi-year
292 commitment, um, and (pause) and I'm getting to try things with, with the groups of
293 teachers that I work with that I hadn't gotten to try before, so I feel like I'm taking my
294 work to a new level while helping them take their work to a new level, it's a really, uh,
295 it's a great mutual exchange I think.

296 R: Do you meet with other coaches or lead coaches, and please explain that process.

297 C: I do I meet with, um, I meet with both other coaches and lead coaches and risses
298 uh,...

299 R: Well are you, do you, are you called a coach or a lead coach?

300 C: I, I'm a lead coach, I mean basically we're all called coaches, but um, yeah I am a
301 lead coach that, so the extra responsibilities of lead coaching was, uh, were mentoring to
302 2 new coaches, um, and taking the lead on planning, uh, and delivering workshops,
303 regional, region-wide workshops.

304 Someone else enters room: Hi guys.

305 C: Hey, could you pause it for a minute.

306 [Tape recorder turned off, then turned back on.]

307 R: Ok, continue, uh, the interview with Matt. You may have answered this, either all or
308 in part, but let me, let me ask you, but you were talking about your meetings with other
309 coaches and uh, this is, uh, along the same idea. Have you been having workshops or
310 other professional development experiences, and how have they been?

311 C: Um, this year we've, we, as lead coaches, well, one of the things that, that guides how
312 they're trying to develop the coaches is um, one is an apprenticeship model, so whether

313 it's us, whether it's lead coaches, well, one thing is, never do anything by yourself, so we
314 do things in teams quite a bit, um, and so we always have the benefit of each other's
315 thinking to help us through things, and we also have the risses, the, typically more
316 experiences others, uh, participating on some of the planning, and then we're also
317 supporting new coaches as they, and they, they get filtered into the planning with, with
318 us, so when we were planning, um, curriculum workshops to introduce people to the new
319 curriculum, uh, we, uh, a group of lead coaches met maybe once, then, then we also
320 worked with, uh, newer coaches, um, several times to plan a workshop, um, and then, uh,
321 and the risses co-planned parts of that with us, and then uh, and then we delivered the
322 workshop multiple times, so we each played in, in giving the workshop, uh, transferring
323 the leadership from, of the workshops, from the most experienced people at first, and
324 then moving, adding more responsibility to less experienced people as we went through it
325 so that's one form of support.

326 R: Now when you say curriculum, you're talking about the, the...

327 C: Everyday Math.

328 R: Everyday Math, and so the workshops were, uh, the coaches teaching other coaches
329 for the most part.

330 C: Well the plan of the workshop was coaches working with and somewhat teaching
331 other coaches about giving workshops for teachers, and so we were, we actually did the
332 workshops with teachers, um, and uh, it was, yeah, it was, I think there were several
333 hundred teachers that...

334 R: Was that, was that done, uh, when was that done and how often, well let's say, you,
335 how many teachers might be in a workshop let's say?

336 C: There were maybe 30 teachers in a workshop, and there were 2, so it was broken
337 down by grade and location, and so, for example, for uh, second grade, there were 2
338 locations and there were maybe 30 teachers per location and then we gave that workshop,
339 I think, I'm thinking maybe twice, for some reason it feels like a lot more, but, and then
340 we also attended each...

341 R: Let me, if I'm a teacher, second grade teacher in one of those, do I take, how much of
342 the workshop did I have, did I have it one day or?

343 C: Oh, ok, so uh, it was a full day workshop, but it was one full day workshop, and, um,
344 the good, the really smart idea, uh, was that teachers came in teams, so they had someone
345 to talk about the school, but they also came with, with their coaches, so any coach that
346 was not giving the workshop who had teachers attending the workshop came with their
347 teachers, so that they came, went back to school with those teachers and helped them
348 implement some of these ideas. It wasn't exactly, you know, ideas that, that you just take
349 this one idea and you go implement it, it was really more about, um, we did, we did some
350 adult math to engage people in a math experience and think about themselves as learners,
351 to help them formulate thinking about learners in general, and, but then we got into
352 looking at parts of the curriculum and what the math was behind a unit, like what the big
353 mathematical ideas were behind this one unit, and then, we did a fishbowl where we
354 modeled a plan in process, because one of the things that we're concerned about as a
355 region is that, um, people, people's planning, um, that there are opportunities in the
356 planning that people just aren't familiar with capitalizing on, like, particularly at the
357 beginning with what is the math you're going for and designing the lesson around that,
358 um, you have time? And so we fi, we did a a fishbowl of a planning session where we

359 modeled what it looks like as you go through the lesson and question various parts of the
360 lesson, everything from, you know, how do these materials support children, maybe we
361 want to make different decisions, to how these questions, to how do the, how do the
362 grouping structures and the transitions and the timing and, everything, just really getting
363 deeply into planning a lesson and then, they planned together, which I think is another
364 strength of these workshops, um, the teachers planned together, with each other, and with
365 their coach, right there during the workshop, a continuation off of what we had been
366 looking at in that unit, and then, uh, and then the coach was there to follow up with them
367 back at the schools to observe, co-teach, model, continue the planning process which we
368 had modeled there, um, so I thought it was a really powerful series of workshops, and it
369 actually really supports what I do here, as much as I think that this curriculum is
370 problematic, um, I think that the way that we support people in using it and taking
371 ownership of it, and making sense of it, made for, made for a really positive opportunity,
372 uh, with, I think, not the, possibly problematic materials.

373 R: The, uh curriculum you're using is?

374 C: Everyday Math.

375 R: Everyday Math. In all grades here?

376 C: No, it was mandated for the city, uh, K-2, and um, next year, the city had originally
377 planned to mandate it...

378

379 (End of first coach interview, taped on 5/3/04.)

Appendix D

Transcript of Second Coach Interview (CI#2), 6/17/04

Matt, math coach at Melville School, was interviewed twice, once at the beginning of the study, once towards the end. This is a transcript of the second interview. (Line numbering is continued from the numbering from First Coach Interview, above.) References to this transcript in the body of the dissertation start with the letters CI#2, ending with line numbers.

- 380 R: This is the researcher. It's June 18th...June 17th. I'm interviewing Matt, the coach at
381 Melville School 1. Matt, I asked you questions earlier about your background as a coach,
382 now I'm going to ask you some questions about the coaching process and the lesson you
383 observed. Um...How many coaching cycles, uh, we try to define as pre-conference,
384 observation, and post conference – how many coaching cycles have you had?
385 Coach (C): Have I had with a particular teacher, or...?
386 R: Well...Let's say with Angela.
387 C: Hmm...I...
388 R: Could you give an estimate?
389 C: Yeah. I think I may have had about, uh, six with her. Probably about six. I didn't start
390 working with her until February. Or maybe mid-January or February.
391 R: And how about with Susan?
392 C: Also about six or seven.
393 R: Are there any particular issues or problems that you've been working on with Angela?
394 C: Um...I mean we, her...The problem that she identified, the issue that she identified as
395 the most pressing for her was planning, and knowing what to do, what to do next.

396 Um...So, as part of our debriefing we always kind of lay out a few weeks of lessons, uh,
397 following the one that we just observed. So planning is one big thing. I think one of the
398 issues that I've identified that she may not have identified, uh, although I'm sure she's
399 aware of it is...I also think, um...How she managed the group is a question for me.

400 Um...How to get more...When I first started working with her she had, maybe, four or
401 five go-to kids that would always answer all the questions and, um...She relied heavily on
402 them while kind of disciplining the rest of the group. And um...And so one of the big
403 things that I was thinking about was: How can I make this feel like more of a math
404 community? How can I bring more voices into it? How can I make it...Oh, and the other
405 thing that she did was, she would, um...When kids gave answers, they'd either be right or
406 wrong, and she'd kind of speed (? I don't know what this word is: time code is about 137
407 on the tape) through the wrong ones and spend a little bit more time on the right ones.
408 But it felt more about, like it was about your answer, not about your thinking process.
409 And so I tried really hard to model and talk about ways to shift that. I never specifically
410 said to her, "What I'd like to work on with you is your, you know, your..." Well, I guess
411 there were times when I said specifically, "How can we get more kids into the
412 conversation?" I tried not to pose it as, like, "This is a problem for you" but more like,
413 "How can we get this going on, or that going on?" Because I didn't want to make her
414 self-conscious. She's, she can be a little self-conscious, but um...I feel like I've...Another
415 big thing is helping to boost her confidence and her, you know, the framework for
416 making decisions so she would be more confident.

417 R: Have you noticed any change, uh, in that area?

418 C: What...

419 R: The area of, uh, getting more kids into the community?

420 C: Definitely. I mean, today for example, she made one big management mistake that

421 is...It's the second to the last week of school...I wouldn't say that it's an atypical kind of

422 mistake. Like she was giving out the papers individually to kids that they needed to cut

423 up to make the fractions, and that took all of her energy and all of her focus away from

424 observing children and their thinking, and put it all on doling out paper. And...You know,

425 she had to, like, search for the colors, and how many, and there's too much of that kind of

426 interaction and not enough opportunity for her to observe what is going on, um...But, at

427 the same time, she caught that mistake right away. She said immediately to me, uh,

428 probably off camera, uh "You know what? If I were going to do this again, I wouldn't...I

429 would've had the papers pre-sorted." And even in our debriefing she even elaborated on

430 that. But the other thing that she did is that she talked about, um...When I asked her,

431 "Well, if we were going to have a wrap-up, what do you think it would look like?" Of

432 course she wanted me to do it because I feel, I think...She still feels like she wants to see

433 things modeled. What I don't...I keep the accountability on her by saying, "Alright, think

434 through what you imagine it would look like. I'm happy to do it, but you need to think

435 about what it would look like." And she said that she would have them, uh, explain and

436 kind of justify why, uh, why they were picking the sections that they...Why, why they

437 made the shapes, the sizes they did and how, how they knew that corresponded to

438 different fractions. Um...I guess that doesn't really show how she would involve more

439 voices, but um...Yeah, I guess...I don't know. I feel like she, I feel like she's moved a

440 little bit on that, but that wasn't a good example.

441 R: Well, I think there was a point where one kid made an explanation and other kids were
442 to, uh, interpret or, or repeat it. That, maybe that's a...

443 C: Yeah...And that, I mean you could see in my debriefing, I really deliberately am
444 trying...You know, sometimes that's a priority above the specific mathematical content
445 that I want to go for, like I think I could've pushed them a little bit further
446 mathematically, I probably could've, you know from my initial assessment, walking
447 around the class, I probably could've skipped a little sooner to, uh, Laura's quilt
448 square...or to Celine's quilt square, but I decided not to because for me it was...Even
449 above that was building mathematical community and modeling how that happens. And
450 so Megan, who's very shaky on her own, it was huge that she was willing to...She
451 volunteered to share, you know, which is, she rarely does, um...Colette, who doesn't
452 speak that often, I made sure she spoke. And I balanced it, I was trying to model
453 balancing between kids that are more solid and more shaky, and how, how that can
454 interplay a little bit.

455 R: How has, um...You also mentioned that you wanted to work with Angela on planning.
456 How is that going?

457 C: Well, it's a little bit hard to gauge, just because, um...Just because it's been a month
458 since I was in her classroom last, but um...But what I will say is that when I first started
459 working with her, the mathematical goals weren't...were really not obvious of what she
460 was doing, and they were...It was more like she had activity plans to keep them kind of
461 busy, and it was related to the mathematics, but she wasn't able to articulate what her
462 mathematical goals were. Whereas today she was much clearer about what is it that she
463 was hoping they got from this, and, uh, she said...She was saying that she wanted to, to

464 really start talking about and using the relationships between the different size fractions,
465 um...That a fourth is a half of a half, and so on. Um...She, she also...I thought it was
466 really impressive that she was able to show the progression of lessons that she was
467 following, and as I was looking at that progression it made a lot more sense than previous
468 progressions that she had used. I don't know if she had planned those out by herself, but
469 whether she's planning it by herself or not, um...What it says to me is that she's aware of
470 it, and she's...Whether it's coming from her or not, she's got the resources to have
471 coherent, cohesive, uh, sequences of lessons.

472 R: Uh, did you see or hear anything in the lesson today that particularly caught your
473 attention? What were they?

474 C: Well, I mean I think the one biggest thing that was distracting me was the
475 management of materials. Um...But I decided not to make that the issue that I talked
476 about with her in the debriefing because, um...She had already mentioned something to
477 me, and then she did raise it on her own. And so I didn't want to...It's such a big
478 distraction that I really...And it was so obvious, too, that I tried to really not let myself get
479 distracted. Like, I was tempted to help pass out the papers, but then I decided, well, if I
480 do that I'm not going to get to see what kids are thinking, and I...So that was the first
481 thing that caught my attention, um...Another thing about the less, about the lesson that
482 caught my attention was that half the kids almost made their, uh, fraction quilt square
483 look just like the teacher's, and so that was a concern to me. A third thing that caught my
484 attention was that they weren't writing explanations, uh, about how they knew, even
485 though there was a big space there for it. They weren't explaining how they knew that the
486 quilt square...That the shapes they made were the fractions that they thought they were.

487 Um...They weren't even always recording what fraction they had made blue, or what
488 fraction was pink. Um, yeah...

489 R: Was that why...You asked that in the wrap-up, in the, uh, end of the lesson you asked
490 them to explain it...Is that why you asked that?

491 C: Exactly. Because I, I felt like *during* the work time I realized I wasn't able to get
492 information about what they know about the relationships between the fractions by
493 looking at their papers. So I interviewed a lot of kids. I just, I particularly chose kids that
494 I knew struggle a little bit with math, and um...But I also checked in with kids that don't
495 struggle as...That don't really struggle, to hear what kind of sense are they making of it.
496 Um...And I was satisfied that there is a common vocabulary in the class, but that not
497 everyone has it. And so, so I did...I chose to make the, the wrap-up with the kids about
498 modeling: what it sounds like, and looks like when you're reasoning about the fractional
499 pieces. Yeah, no...That was, that was based on that.

500 R: Do you think that you as a coach had any impact on the teacher's practice in today's
501 lesson?

502 C: I think so. I mean, I think...I think that it's a really complicated dynamic, you know?
503 Being a teacher, you've got a million things going on. Um...You've got, you know,
504 balancing the incredible demands of school, and, and life. Uh...You've got all the
505 different subjects to teach, reports to write, management issues – this new kid who came
506 into her class a month ago. So there's an incredible amount. Um...But I see it as kind of a
507 long-term commitment, and so I feel like today we were, we were building foundations
508 you know, that are, that are going to serve her in her...throughout her teaching life. So I
509 mean I think it'll have a direct and immediate im--...Not that she's going to be teaching

510 more math next week, but I think that if she were to be, it would have a direct and
511 immediate impact on some of the things that we talked about: managing the materials,
512 uh...Being thoughtful about wrap-ups, being thoughtful about planning sequences,
513 um...But I don't expect that she'd do it the same way, or to the extent that I do. But, but
514 yeah, I think it definitely has an impact. And I think over the long run it...it'll make a big
515 difference. But I would argue that you have to be in a coaching relationship for more than
516 just, you know, six or seven sessions, for more than just one year. I think it's really
517 helpful throughout your career.

518 R: Well, you will be with them next year also?

519 C: Yes.

520 R: With the same teachers...Let me ask you, um...

521 C: Sorry, one other thing: That informs my decision-making as well. Like, it...I think that
522 people who are in for a shorter term commitment don't focus on the long-term growth of
523 the teacher, they just try to make as much of an impact in as short a time as possible, and
524 that's not always helpful to teachers. Like I feel like confidence was a big issue for
525 Angela, and I couldn't have helped her develop her confidence if I were too aggressive,
526 you know? And I feel like I cover a lot of ground with her. If I were any more aggressive
527 I think I would scare her off, so...All right, sorry.

528 R: Um...I can't help but thinking that this school is one that, um...That, that makes it
529 easier to have a thoughtful math process and program going on. And I'm just...You've
530 only been in the school for this year. I'm just wondering if you have any thoughts on, on
531 the impact that you've made, or, or on the uh, atmosphere before you got here – which

532 you don't know anything about directly, but – uh...Just some thoughts on the school
533 generally?

534 C: You know, I'd be interested to hear also what teachers have to say about that, you
535 know, how they felt like this year has impacted on the school. But my feeling is that, I
536 mean I did a lot of talking to teachers and trying to assess the situation as I was getting
537 started with the work, and uh...One of the things that stood out to me is that
538 teachers...There's, there's a strong thematic approach here, where they integrate
539 curriculum around themes, and so they do a fabulous job of...And it's also a strong focus
540 on inquiry, and they do a fabulous job of, uh, doing that around literacy, around social
541 studies, around science, and they really wanted to do that with math. The problem is, I
542 don't think that that's the most effective way to teach math. And so, um...So I think one
543 issue was, how do I – without making them abandon their beliefs – support them in, in
544 giving math the attention it needs and the focus that it needs to make connections. I think
545 you maximize opportunities for kids to make connections when you stick with an idea in
546 math for, for a certain amount of time and then you follow up with related ideas, so that
547 you're maximizing the opportunities to make mathematical connections. Um...And so I
548 think one thing that I helped them do is prioritize that kind of attention to math. Another
549 thing that I think I helped them do is, um...Is to articulate their firmly held beliefs, goals,
550 ideas about teaching math. So part of it was uncovering where they're already coming
551 from, where they're clear and where they're not clear, and part of it was trying to push
552 them a little bit in another direction. The other, the other thing that I think is a huge...has
553 made a really big impact is that people weren't really...People didn't have any
554 framework, protocol, or, like, ritual of coming together around mathematical ideas, and

555 so this year we've spent every, every, every time that I spend a day with a group of
556 teachers, I do it on one grade, grade team at a time...Because every time I was here I met
557 with just one grade on a day, and we would...And I give a lot of credit to Jane, the
558 principal, for this, she was able to help arrange the schedules so that I would also, in
559 addition to working in their classrooms with them and having debriefing times with them,
560 I also had time to meet with them at lunchtime and we would meet for about an hour to
561 do planning. And I think, while I think that the planning sessions were productive and
562 useful individually, I think that collectively, over the course of the year, working with
563 your colleagues and having mathematical conversations and planning and negotiating in
564 this group form, in this...really helped to build mathematical community. And, and, so it
565 helped them get a sense of where everyone was, what the school's philosophy is, and
566 gave them a chance to re-negotiate that philosophy, uh, on a regular basis. But the other
567 thing that happened is that they were able to then follow up with each other. They started
568 to see each other as resources and so, while I was not, on the days that I wasn't here – so
569 this is nine out every ten days I'm not working with that group of teachers – um...They
570 went to each other with ideas, with questions, with materials, with resources. And I think
571 that happened to some extent before, but it happened at a much deeper level where they
572 really were connected to each other's work because of that storytelling, and during our
573 team meetings learning landscapes that we were negotiating and building together,
574 um...So that made it, I think that...That is probably the single most important thing that I
575 think has shifted this year.

576 R: How do you know that happened?

577 C: Um, teachers approached me in the hall, you know, uh, telling me the things they had
578 come up with, uh, while I was away, um...At our mee--, at our, uh, bi-weekly meetings
579 they would refer to conversations they had at other times. Um...I would see it in the
580 planning, you know, "Oh! You're doing the same activity as this other teacher – Oh yeah,
581 we shared, we shared this idea," you know.

582 R: Actually, I, I, witnessed a...The first or second day I was at school, I witnessed a
583 teacher coming up to you and asking you a question in the hallway, which seemed to me
584 a very thoughtful question and was obviously on her mind before she saw you. And the,
585 and your answer had to do with something that was about to happen that day or the next
586 day, so there was clearly a process going on with teachers' minds.

587 C: And I think in a...considering something you said before about, well, at this school it
588 seems like things are really organized around being successful, um...I, I agree with that. I
589 mean I think, I think the things that I do here are things that I realized would be helpful in
590 my previous settings. I've been doing this...This is my fifth year doing this, and in some
591 of the schools, I'd worked there for four... in some other schools for up to four years.
592 Um...Some typically successful schools, and some of...Some really failing schools, some
593 of the toughest schools in the city. And I think that there's some universal, uh, good in
594 the kinds of things that we're doing here that actually I had tried to set up at other
595 schools. And when I was successful at getting those things – for example, grade...Regular
596 grade-team meetings at PS [number omitted] on, uh, just south of Harlem, um...There,
597 there's, there's a fifth grade team that was really resistant to any kind of new practices, to
598 talking to each other about math, to working with a coach, to letting anyone else see their
599 teaching. And it was really hard to get grade-team meetings going, but once we did

600 people opened up in ways that were unimaginable, you know, that in the five previous
601 years, no one had ever really seen. And so, you know, the same kind of cultural shift, the
602 same kind of focus on content and attention to children's thinking did happen at PS
603 [number withheld] uh, with the fifth grade team who is considered the toughest nut in
604 the...you know, to crack, in the group.

605 R: You're coaching, right now, at two different schools, uh...Could you speak a little bit
606 about the similarities and differences?

607 C: Um...Between the two schools? Well, I feel like [School 1] has a much more stable,
608 consistent staff, um...They've got probably four teachers here that are founding teachers –
609 they've been here since the founding of the school fourteen years ago. Um, the principal
610 is one of the founding teachers, um...There...Everybody on, everybody on the staff is
611 planning on returning next year, um...And most of the staff has, uh, has...I think there's
612 only one person that's new this year. Um...So there's an incredible stability that [School
613 1] has, and kind of a consistency of routine and ritual. Um...The other thing that they
614 have is that they're organized in terms of grade-teams. There's three, three teachers on a
615 grade-team, and their schedule is designed to provide opportunities for people to function
616 as...for teachers to function as grade-teams, not to be independent. I'd say those are the
617 biggest differences between the schools, so [name omitted] School has kind of the
618 opposite of each of those characteristics. Um...They, they only have, they have three
619 teachers on the pre-K/K, three on 1/2, but then a 3s/4s teacher by, by herself, a 4s/5s
620 teacher by herself, and a 5s/6s teacher by himself, um, so on the upper grades there's
621 nobody to really collaborate with. And on the lower grades, because they only have two
622 prep teachers, they can never free up all three people at the same time. And so they've

623 chosen other priorities in designing their schedule, and as a result there is, there are
624 almost no opportunities for collaboration among them. So that, that really impedes the
625 progress. Um...So two things that I did to support that, um...One is I gave up some of the
626 bi-weekly professional development time in the afternoons for them to be able to meet as
627 grade-teams. So I would do out of every four sessions, one session was all mine – I could,
628 I could guide them through some kind of workshop-y thing. The following three sessions
629 I would only do maybe a twenty-minute mini-lesson, and then let them go off to work
630 with their grade teams, and then they'd come back and report a little bit about what went
631 on in their grade-team meetings. And sometimes I would give them a theme to...you
632 know, like based on what I'd been hearing from them in the classrooms. But, so what
633 ended up happening was that I was working with nine individual cases, and each one was
634 its own separate case, whereas here at [School 1], each case informs the others. And I
635 was able to get them to work together. The other big thing that's going to change at
636 [name omitted] School is that they've agreed next year to re-organize the school so that
637 they've got two teachers on a grade-band (?), all the way up through the grades. So two
638 pre-K/Ks, two 1s/2s, two 3s/4s, two 5s/6s. So everyone is going to have one grade-team
639 partner, um...And I think...And so this way, they'll be able to cover both people at the
640 same time, and everyone will have a partner. Now their big question is, well, just because
641 you have partnerships doesn't mean that you have partnerships, you know what I mean?
642 In the sense that you still then have to negotiate how does that dynamic work? And here
643 at [School 1], people cried in the first couple of sessions. People got on each other's
644 nerves, they got intimidated, they got nervous. For whatever reason, it was not easy to
645 start and it didn't happen by magic. We...it took a lot of hard work to get to where we are,

646 but I think that you can't get there if you don't make the commitment in the first place.

647 And so it's always going to be difficult to get off the ground, but I think, um...You've got

648 to make that commitment. So I'm really proud of the principal for recognizing her...

649 Jane, Melville School, for recognizing her school's needs and organizing around

650 fulfilling those.

651 R: Well, was that...Is that re-organization being done, uh, because of your urging or the

652 urging of you and others? Were there other people who want that re-organization?

653 C: Um...I'd say that I was the biggest proponent of it. Um...I, I think that, um...I

654 collaborated a little bit with the local instructional supervisor, but...I think the local

655 instructional supervisor was willing...was, was...May have been willing to accept other

656 possibilities. I think one big question that they had there was, um...Well if...Do...I think

657 the two choices were grade teams or, uh, or bridge classes – so having, like, a pre-K/K, a

658 K/1, a 1/2, a 2/3 – where they overlap, so that...Because they were worried that, “Well,

659 what about our really sharp, uh, second graders? Do we really want them in a 1/2, or

660 would they be better served in a 2/3 with kids that are ahead of them?” And I think that

661 no matter what you are always going to have a range of kids in your class, but what they

662 need now, more than anything else, is anything that contributes to professional

663 community and stability, not something else where...Because they have talented

664 individuals, but relying on the individual talents of each of those people is, I think,

665 inferior to designing structures that support the community of those talented individuals,

666 so that everybody's efforts get magnified, everybody's efforts support everyone else's

667 efforts.

668 R: Right. Thank you very much. [[END OF TAPE]

Appendix E

Transcript of Principal Interview (PI), 4/28/04

Jane, the principal of the Melville School, was interviewed by the researcher on 4/28/04. This is the transcript of that interview. References to this transcript in the body of the dissertation start with the letters PI, ending with line numbers.

1 Reseacher (R): Hi, this is Joe. April 28th. I'm at the Melville School with the principal Jane.

2 Um, I have, I asked Jane if she would answer a few questions for me since I was, from our first
3 conversation a couple weeks ago it was clear that she was involved with the math program here.
4 First, um, you told me a little bit before about the history of the Melville School. Could you just
5 tell, give me a little background about the school.

6 Principal (P): Uh huh, it was started, uh, thirteen years ago by director, three teachers,
7 supportive parents. The neighborhood at the time had one progressive school and there was
8 demand for more and this was the second school that was started. Actually, it was started as a
9 gifted and talented school, it was called the Neighborhood Enrichment School, by the region, by
10 as soon as the teachers, the director got here, we decided that we wanted it, um, to be open to
11 everybody so we did away with that idea and changed it to just the Melville School. It was
12 started pre-K through first grade, um, with three teachers and, three classroom teachers, and a
13 cluster teacher.

14 R: And what, what were you, what was your role?

15 P: I was a pre-K/K teacher, and it was based on a progressive, a, model of education, um, in
16 group based, core curriculum, and kids engaging in real, important, authentic work. And, um
17 Dena who was one of the pre-K/K teachers, had had experience, um, with Elaine Weber at City

18 College workshop center. Dena was a traditional teacher, um, who wanted to change her
19 practice, she taught pre-K, and, um, I had had kind of an odd background, um, but was really
20 interested in the City and Country School and was, was looking at that as the basis for my
21 practice.

22 R: And how did the school evolve after that, was there anything you could say about what
23 happened between its founding and now?

24 P: Yeah, each year we added on a grade to about our present configuration and we always had
25 the idea that we were going to have mixed age grouping, and um, we developed our, um, practice
26 and kind of our organization as we went, so, we knew that we were going to keep portfolios for
27 the kids, that we were going to write narrative reports, but, um, we were going to have a social
28 studies or science-based core curriculum. At every point every year we talk about, um, what
29 various things means, and we find, um, how we report to parents, or how we have family
30 conferences, or what should go in a portfolio, but the foundation of our practice is descriptive
31 work, looking at the individual children and seeing what comes next for those kids, and also,
32 how to make something out of that for the whole group.

33 R: Could you describe the present school?

34 P: Mm hm, um the...

35 R: First of all...

36 P: Social and academic work first go hand in hand, that is really, um, key, and that we look at
37 what kind of adults we want the kid to be and our practice follows from that. That we want them
38 to be full participants in a democratic society, to be able to critique what's going on, and work
39 productively toward that. To be able to work as individuals, to be able to work as, um, part, you
40 know, members of a group, because you can't always be doing your own work, you have to work

41 with other people as an adult, and we want kids to be able to be engaged, and um, you know, do
42 good things, as well as do, uh, be, be uh, fulfilled people.

43 R: Is that, are those goals expressed in any way to the, uh um, explicitly?

44 P: Yes, when people come on tours, um, to place their kids in this school, that's stated explicitly
45 in, uh, our mission statement, in our parent handbook, that's explicit a practice is set up with
46 mixed age grouping because that supports social growth, as well as academic growth. Um, kids
47 take on, um responsibility for each other in, um, situations such as reading buddies or math
48 buddies. Um, kids will do community projects often within the classroom. If we're studying,
49 um, a topic such as, um (pause), you know slavery, um, in colonial times, or if we're studying
50 the, the silk route, um, whatever it is, uh, the concepts that are being studied, it's how does that
51 apply to now, so what does that mean in terms of now, and um, really, using history and social
52 studies to understand, um, our contemporary times. Um, same thing with math, next year when
53 there are the elections I assume, that we'll be doing a really big, um, (pause) uh, study in, um,
54 mode, medium, you know, that graphing, um, poling, um, what graphs tell you, how you read
55 graphs, um, how you read opinion polls (small laugh), because you can say "only 40% of the
56 people blah, blah, blah", or you can say "40% of the people blah, blah, blah" so we want kids to
57 apply what they know to their lives.

58 R: Uh, how many students are in the school, how many teachers?

59 P: We have 242 kids, we've got 11 classrooms, we have, um, 3 cluster teachers, um, science
60 technology, a Spanish teacher and a physic, conflict resolution teacher. Then we have, um,
61 power professionals for the pre-K/Ks, and some kids who have their own. We have probably
62 about, um, we have occupational therapists who are part time, social worker, um, sets teachers

63 who are learning specialists, so altogether we probably have about, um, 32, 33 adults who work
64 in different ways with children and each other.

65 R: Only a, the ages, the, what classes do you...?

66 P: Um, they're four-year-olds to sixth graders.

67 R: And, um, how, how many classes per grade?

68 P: Um, we have 3 pre-K/Ks, 3 first/second grades, 3 third/fourth grades, and 2 fifth/sixth grades.

69 R: Ok. (pause)

70 P: And all kids have music once a week, um, art once a week, um, with a visu..., with an artist or
71 a musician, and our upper grades also have, um, theater where they work with a, um, playwright
72 to write their own play and act it out because we feel that kids can express what they learned in a
73 variety of ways, and, um, that those ways are as important as, as any other way. And um, that,
74 math or technology or reading or writing are skills to ex..., to communicate, but the, the meat of
75 what you want to communicate is in, you know, science or social studies, so we'll, um, use those
76 skills for doing other things, for investigating and researchers, and we look at what is being a
77 researcher mean when you're four-years-old, and what does a researcher mean when you're
78 twelve-years-old, and, um, give kids the opportunities to be researchers and investigators and
79 artists and look at life, um, through those lenses and try and understand their own lives with,
80 through those lenses.

81 R: (pause) Could you describe the population of, uh, students?

82 P: Mm hm, we have just about half boys and girls (swallows), a little more, um, boys than girls,
83 and we've got, um, probably about, um, a little over a quarter of our kids are, um, Latino, a little
84 bit, over a quarter of our kids are white, um, a little under a quarter are, um, black, and, um,
85 probably about 17% are Asian, but that's, um, we have kids from every religious group, um,

86 varied economic groups, um, I think, you know, um, this is, um, the Lower East Side, so we have
87 a lot of blended families, bi-cultural families, um, families that are mixed in a lot of ways, um,
88 we have families from all different countries: Europe, um, Spanish speaking countries, um...

89 R: Recent, recent immigrants?

90 P: Uh, some recent immigrants, um, not a huge amount, um, but some and, in, um, from a variety
91 of countries.

92 R: Now let's turn to the, um, math program. You, you indicated (pause), uh, in your, to me,
93 before that you're interested in the math program, what is your involvement with, um, with
94 math?

95 P: Um, well, when I came to this school, um, I had been a pre-K/K teacher, and left the school
96 for a couple of years, um, to be a staff developer in District 1, then District 10 in the Bronx in,
97 um, early childhood literacy, then in, um, then in, um, school reform and early childhood work,
98 and when I came back the school had kind of had mish mosh, um, uh math programs, and, uh,
99 the pre-K/K was doing, um, some Marilyn Burns work, and some Math Your Way, and we were
100 looking at Constance Kamii, the first and second grade had their own curriculum, they had to
101 buy some, the third grade had to buy some (inaudible) curriculum, it didn't, um, it wasn't
102 coherent, so the first thing I did when I came back as director was to, um, try and, um, build
103 coherence so, I introduced her, um, to the teachers, to the staff, and we started having meetings
104 about, um, different math strands and, and how to build that, so I've been involved in building
105 curriculum.

106 R: I'm, I'm going to have to interrupt now, uh, we'll, let's continue this later.

107 R: This is a resumption of my interview with Jane, the principal, on April 28th, um, I, we were,
108 you were answering my question about your involvement when the math program when I had to

109 interrupt the interview. Uh, (pause), do, (pause) could, could you continue, that, to, um describe
110 your involvement with the math program?

111 P: Mm hm. So it's like any other subject area here where I work with teachers to build
112 curriculum, and, um, arrange opportunities for teachers and for parents to have really good
113 professional development. Um, before we had the coaches this year, we worked a lot with Marla
114 Dumont and I'd arrange for teachers to go to City College, um, to the, um, you know, City
115 College, um, uh, math stuff, and also, um, when we knew we were going to get a math coach,
116 then I, um advertised and looked around and tried to hire somebody who I thought would be
117 really good, so, um, my involvement is, like, providing for good professional development, um,
118 working with teachers to build curriculum, making sure that teachers have materials they need,
119 really try to look at kids' mathematical thinking and understand it better, and, um, you know,
120 observing lessons and working with teachers on, um, pedagogy, and, um, working with teachers
121 on projects, um, that support kids' math work and, um, use math skills and...

122 R: So, so...

123 P: ...stuff like that.

124 R: ...so, let's um...

125 P: Working with parents, um, you know, um to help them understand math curriculum.

126 R: So those are things you do? Or they...?

127 P: Mm hm.

128 R: You described two kinds of professional development, at least two kinds, uh, one where
129 teachers go to different programs or workshops I guess, and one where you have someone come
130 into the school, uh, and I (pause) uh, now, uh, the system now is more geared to someone

131 coming into the school, someone part of the school, the coach. How would you compare that,
132 uh, the coaching with the workshops instead? Would, would you...

133 P: I think you need both, um, in an optimum way, you always need to go out and look at
134 something in depth, and refresh yourself and come back, and um, you also always need
135 somebody to be with you in your room over time, and, um, help you with that too, so I would say
136 one or the other, um, isn't good but both together are really good.

137 R: Well, why do you, why does it help to have someone come back to see you in your room in
138 this way?

139 P: Um (pause) going to a workshop and then coming back, there, there are some issues about
140 how to implement that, and, um, how to really conceptualize it and how to begin in that, um, it's
141 better for people to be able to have somebody to consult with about their own practice, their own
142 kids, um, their own issues and to be able to help you with that. It's, it's like having, you know,
143 um, a master carpenter if you're a carpenter, I mean, you can always, um, you know it's learning
144 from somebody, same way we don't have kids, you know, just be on a computer, it's that human
145 interaction and taking, being able to advance your own needs.

146 R: Um (pause), when, you, you also (pause) uh, spent time, when, when the math coach meets
147 with other coaches and...

148 P: With teachers.

149 R: With with, um, sorry, with, other, with teachers. Um, (pause) why do you do that, what, why
150 do you do that?

151 P: Um, partly I like to learn, partly because it's really important and that signifies that it's really
152 important, um, when I go to meetings, that it's not trivial, and um, also, I don't see myself in
153 opposition to the teachers, but working along side the teachers in a different role, and, um, the

154 first couple of months of school I went to all the coaching meetings because I wanted the
155 coaching, um, process to be set up well, cause I kind of wanted the teachers, um, to protect the
156 teachers and kind of protect the coach (laughs) at the same time, like, make sure that people
157 could work out a good working relationship, and that nobody felt abused or trampled on, or, um,
158 (short pause) unlistened to, or that it, it was going to be a mutually beneficial relationship for
159 both the coach and for the teachers.

160 R: Now do you, um, meet with the coach, uh, do, do you (pause) do you have a relationship with
161 the coach...

162 P: Mm hm..

163 R: Do you talk about, uh, issues?

164 P: Yeah, I, um, I have goals for the school, goals for individual teachers, um, goals for kids, and,
165 um, the coach and I talk about that. The coach is really, um, I think, the school leader's kind of
166 right arm into the classroom, um, and can, um, and is the teachers' um, you know, um, I don't
167 know ... extra brain or something, that, um, the coach can really elevate the practice or he can
168 ruin (laughs) the school, either one. Or it can be just one more blah thing to have to do and I
169 didn't want it to be a waste of anybody's time, I didn't, certainly didn't want it to waste the
170 school.

171 R: Do you feel that, um, that, this, uh, any change that has happened since the coach has come
172 into the school? And if so, could you describe it?

173 P: Um, (short pause) I think it's worked out, um, (pause) I think, you know, we, we've had, we
174 haven't had this consistent coaching in this school, we've had people come in, we, Marla
175 Dumont came in and worked with the teachers a lot, um, I would say it's, it's kind of a double-
176 edged thing in the sense that the coach is, it's part of a whole larger thing, I think, ok, if, if you're

177 looking at Matt himself coming in as, as a math coach, a math professional developer working
178 with grade levels, I think for different grade levels it's been a different experience, and I think
179 that ultimately, um, it is beneficial. I think it's, um, everything's tit for tat too, I think, you know
180 sometimes, um, you let one thing go because you're concentrating on something else, and, um, I
181 think ultimately it will be better for the school to have the coaching.

182 R: Uh, have you noticed any difference yet?

183 P: Um...

184 R: From the coaching process?

185 P: I think, yeah, I think what, what has been, um, beneficial is that, um, I think, um, yeah I was, I
186 was with a teacher yesterday, actually, and he was working with a class in a mini lesson and he
187 did something that I thought, "Oh, he got that from Matt." It was a literacy lesson, but I think,
188 um, what he got from Matt was good, and, um, I've seen that some of the grade levels are much
189 more meticulous, um, planning their curriculum and, um, I think that that was something I was
190 hoping that Matt would do this year was, um, really look at how we, um, if I had told him, you
191 know, um, to really look at if we're going to do repeating pattern, pre-K/K, and then do it in
192 first/second grade, how do you they take it, how do they know what happened before, and how
193 do they take it to a different level. And kind of how to deepen the math.

194 R: So that is on, on your mind and on teachers' minds, uh, sort of, where does something come
195 from and where is it going to, and where is it now, and where does it come from and where is it
196 going. Um, now, would you describe your math in school yourself, are you...?

197 P: Right, I'm a baaaad mathematician (laughs) but a very good math teacher! Right I've learned
198 a lot from, I've learned a lot from teaching math in pre-K/K, I can estimate distance much more,
199 I can estimate quantity much better, and volume, and, um...

200 R: So you're saying...

201 P: ...and I really have to sweat if the kids, um, are going to, um, be, going to challenge me to
202 play a logic game with them and in sixth grade I've really got to bone up, but I did notice that
203 when I went to a parent workshop that Marla was leading and I got the problem when the other
204 people didn't because they were stuck on their algorithms and I was much more in the
205 elementary school mode of trying different techniques to solve the problem, so I'm proud of
206 myself that way.

207 R: So would you say, uh, had a belief, for, since you were, let's say a kid, or a, that you were not
208 good in math?

209 P: Um, I knew I was not good in math I wasn't that interested in math, um, I was a kid who, um,
210 stuck, um, a novel inside the math book in second grade and also knew that I wasn't
211 understanding whatever it is that they were trying to do and expressed that, um, to teachers, um,
212 in middle school that there was something I wasn't getting and I didn't know what it was but
213 they didn't either, so, um, it just kind of continued, so I memorized the algorithms and would,
214 you know, do fine in math but not really, um, understand what it was I was doing.

215 R: Well let's um, uh, that's all the questions I have for now, so thank you very much.

216 P: Ok.

217 [End of Transcript]

Appendix F

Transcript of Angela's Lesson at Melville School (L), 5/3/04

Angela, the teacher, taught a lesson at Melville on 5/3/04, observed by the coach, the researcher, and videotaped by a professional cameraman. In the transcript below, the left-hand column indicates the line number in the transcript and the second column shows the time for each speaker in minutes, seconds and tenths of seconds. The third column identifies the speaker. The fourth column contains spoken words and/or description. Descriptions are made by the researcher and enclosed in brackets. Names of all participants are changed to conceal their identities. Angela, the teacher is identified as T, the coach as C, the teacher aide as TA. If a student speaks more than one time in a row, or in a short sequence, then he or she is designated by a name, if known, or S and a number, e.g., S1, S2, etc. If a student speaks only once in a short sequence, then he or she is designated only by S; thus S stands for many different students. If several students talk simultaneously, saying similar words, they are designated Ss. References to this transcript in the body of the dissertation start with the letter L for lesson, ending with line numbers.

- 1 [The lesson is in progress. The teacher is sitting in a chair next to a large easel, with
2 students sitting on the floor around her. She holds a yellow folder.]
3
4 00:00 Angela - Teacher [T] ...keeping up with us. So if you start getting
5 distracted, you're going to fall behind and you're going to get lost. Okay? So in about
6 two seconds, I'm going to send everybody off to their tables. Some of you, I started to
7 put things down at your seats. The rest of you, I have them here. What you're getting is
8 a baggie with your name on it. [Holds up yellow folder] It should have five pieces of

9 paper of the same color in it. And we're going to make a set of fraction cards out of this.

10 Okay? We're going to be folding really carefully. And cutting really carefully five different

11 fractional pieces. Okay? So what I need to do, is when I give this to you, you're going to

12 go quickly sit down. Kyla [teacher aide (TA)] is going to bring around scissors, so you

13 don't need to do anything, except go to your tables. Okay?

14 00:53 Student [S] [Inaudible.]

15 00:54 T Ira, I'm going to tell everybody everything you need to do. Here you go

16 Linda. Okay, quickly. [T is handing out the folders. As T calls out each name, one

17 student stands, takes the folder from her, and walks out of the camera frame. There is

18 an increasing amount of talk.] That's all. Katie? Matt? Zoe? Kara? Jeanie? Tom? Okay,

19 if you're sitting here, then that means that your stuff is at your desk. Let's see, why don't

20 you sit at Zoe's table? Okay, that's one. [T 'pours' rain stick, making a loud noise.]

21 01:53 S I just didn't understand what you said so can I ask you questions?

22 01:57 T I'm going to show everybody. That's once. [T pours rain stick again.]

23 That's twice. Sally, could you move your chair in, so she can get by? This is the third

24 time. [Pours rain stick a third time.] All you need right now is to look at me. You don't

25 need anything in your hands. You don't need pencils. Okay. What you're going to do,

26 right this minute, is: You're going to take out all five pieces and make a neat pile in front

27 of you. Take out all five pieces. Make a neat pile on the table in front of you. And now

28 take out one sheet. Shh.

29 02:48 S Six pieces.

30 02:49 T Shhh. If there's talking, Donna, then people can't hear me and you really

31 need to listen now

32 2:58 S I'm not even talking.

33 02:59 T [Teacher standing among students, holding blue sheet of paper] Good. I'm
34 glad. Shhh. It's okay. Okay. All you need right now is one piece of paper in your hands.
35 No scissors. Nothing but the paper. So if you're holding the scissors in your hand right
36 now, you need to put it down.

37 03:17 S Okay.

38 03:18 T All right. The first piece of paper we're going to cut in half. So we're going
39 to very carefully ... can you watch first? Can everybody watch first? Can you guys see
40 over here? Table 1? All right. Make sure that your two sides of the paper match up. So
41 that you get a perfect half. And then what I'd like to do, is I put it on the table, and I use
42 the side of my thumb, and I make a nice crease. Okay? Get it as close as you can. And
43 then that's going to make a guideline for you. Because then you're just going to go
44 ahead and cut it. All right? So once you feel like you've got two really nice, even halves,
45 you're going to go ahead and very carefully cut it. [Moves to front of room. Folds paper
46 in half]

47 04:20 S Can we do it like any shape?

48 04:23 T No, you may not. You may do it like I just showed you. Ira, I started the
49 lesson off by saying that you really need to follow along and keep up with us. As soon
50 as you're finished cutting, you're going to take your pencil, and you're going to write one
51 over two on both sides. ... Can you look up here for one second? Can you see that? I'll
52 do it in marker. [T writes on blue paper and holds it up.]

53 05:02 S Got it. [Students are working quietly at their desks.]

54 05:21 T So on both sides on each, on each half it's going to look like this. [holds

55 up blue paper, says $\frac{1}{2}$ on each side of paper]

56 05:27 S [Inaudible.]

57 05:29 T Excellent. And then, on the back of those, what do you think you're going

58 to do?

59 05:30 S Put your initials.

60 05:36 T No.

61 05:37 S [Inaudible]. [Many voices]

62 05:43 T You're going to actually write the word for what the piece is. So this is

63 what?

64 05:48 SS Half.

65 05:48 T These are two halves. And then very lightly, somewhere on the back,

66 where the words are, put your initials. So I'm going to just put my initials very lightly in

67 the corner. So on one side of you have two pieces that look like this. Can everybody

68 look up here to just double-check? You have two pieces that look like this? Mark? And

69 then on the back, it'll have the actual wording: half, half, and your initials should be on

70 each of those fractions. Each of those pieces. And then take those two halves, and

71 you're going to stick them in your baggie.[Writes on back of paper][Many voices]

72 06:30 T H-A-L-F. Here, see?[Many voices]

73 06:45 T Okay. When you're ready, could you look up at me, please? Larry's

74 ready? Tammi's ready. Oren's ready. Put it in your baggie. Excellent, Colleen. Okay.

75 The next piece...Is everybody ready to do the next piece?

76 07:17 S Yeah.

77 07:24 T You're going to fold it in half. So do what you just did, exactly the same.

78 Do that all over again. So do the same thing all over again. And then, I'm going to fold

79 this piece in half again. Raise your hand if you think you know what's going to happen.

80 Just four people? Just five people? I folded it in half. Then I folded it in half again. So,

81 Donald, what do you think's going to happen? [T holds up a new piece of blue paper,

82 then folds it. She folds paper again.]

83 08:03 S Four. There's going to be four.

84 08:05 T I'm going to have four pieces. So what am I going to call each one of

85 these? [Holds paper up showing $\frac{1}{4}$ on each side.]

86 08:09 S One-Fourth.

87 08:11 T Fourths. These are each fourths. Okay. So, again, before you cut it out, I

88 want you to write one over four on top of each fourth. So it's going to look like this. I like

89 how Darla looked up just to check to make sure. Jan, should you look up, just to make

90 sure you know what you're going to do?[Writing on paper]

91 08:40 S Do you write fourths on the back?

92 08:41 T And then, I'm going to write fourth F-O-U-R-T-H. And what else am I

93 going to put on the back?

94 08:50 S Your initials?

95 08:51 T Excellent. The back will look like this. [T is writing on paper, holding it up.
96 Each folded portion says "1/4" on one side and "fourth" on the other.]

97 09:05 S Can I see?

98 09:06 T Yup. Okay? Just like "four" with a "th" at the end, Luke, over here. Please?
99 Back. Front. And then what's missing on my...?

100 09:21 S Initials.

101 09:21 T My initials. Okay. So make sure you put them on every single part. And
102 then you can cut them out.

103 09:28 S Can you write like "one fourth" on it?

104 09:31 T You can.

105 09:32 S Okay.

106 09:36 S How do you spell "fourth"?

107 09:37 T But each one of these pieces we say is "a fourth". Okay? Could you keep
108 up Carla, cause we're gonna move on. And then you can very carefully ... it's really
109 important you do this carefully on the lines ... because we'll be using these to play some
110 games later. And it's really important that the lines be straight, and that all of your pieces
111 are even. [Many voices]

112 10:12 T If they're a teeny little bit off, that's okay, Dara. But really try to make that's
113 fine. That's fine. And then what are you going to do one you get all four pieces cut?

114 10:20 S Put it in your baggie?

115 10:24 T Put it in your baggie. Okay?[Many voices][Teacher folds more blue paper.

116 Camera pans to a student at a circular table folding brightly colored paper and tearing
 117 it.]

118 11:39 S Look at me, the scissor man! [Boy holding scissors up to the camera.]

119 11:40 T Okay? Put them inside your bags so that they don't get mixed up with
 120 somebody else's. [Camera back on teacher][Many voices]

121 11:52 T How's Table 1 doing? You guys done? Table 2? You guys done? Okay.
 122 I'm going to move on. So you're - take out your next piece. And you're going to fold it in
 123 half. Iris and Oren? Fold it in half [Folding more blue paper][Many voices]

124 12:19 T Then fold it in two quarters. And now if I fold it again, which gets a little
 125 trickier because the paper's getting thick we have to do this really carefully.[Many
 126 voices]

127 12:37 S1 Now there's eight.

128 12:38 T Who said that?

129 12:40 SS Jonathan [S1].

130 12:41 T Why do you think it's an eighth, Jonathan?

131 12:42 S1 I don't know. I just do.

132 12:43 S I know.

133 12:45 T What were you doing that made you think it was an eighth?

134 12:47 S He saw. He cheated.

135 12:49 T Shhh. Shari, that's not kind.

136 12:53 S1 Um...because I did it in the other thing [Inaudible] over and over.

137 [Inaudible] fold it like that [inaudible].

138 13:05 T What's going to happen? If we have fourths, and then we fold it

139 again[multiple voices, students raising hands]

140 13:13 T Barbara?

141 13:14 S [Inaudible].

142 13:16 T Barbara said it's like doing $4+4$. We're doubling it. Well let's see. Open it

143 up, and see how many ... How many pieces do you have?

144 13:24 SS Eight.

145 13:27 T So, you're going to write ... shhh ... "one eighth" on all eight pieces. [Many

146 voices.]

147 13:36 T And then you're going to write "Eighth" on the back, that looks like this.

148 And then your initials. And cut it out. And then put it in the baggie. Okay? [holds up blue

149 paper][Many voices]

150 13:58 S Angela, how do you spell "eighth"?

151 14:02 T E-I-G-H-T-H. [Camera pans around classroom, showing large class with

152 students working at round tables with multicolored paper. Zooms in on some students'

153 work. Teacher talking to coach, aside.]

154 14:48 T [inaudible] There were two different ways to do it. [inaudible] Have them

155 do it two different ways.

156 14:58 C That's a good idea.

157 14:59 T Cause they can fold it the long skinny way, or they can fold it.

158 15:02 C Right, so you would take them through the first part, making thirds.

159 15:04 T And then...

160 15:05 C And then say, you know what? But I, what would happen if we cut out our

161 thirds [and firsts?] How could we make sixths [inaudible] people think of more than one

162 way to do I don't know. I mean, I think you still want to lead it in a discussion. You don't

163 want to just open it up and let them do whatever they decide.

164 15:25 T Right. And point out the two different ways.

165 15:26 C Just because the whole rest of the time, you were leading them.

166 15:34 T [T raises her voice, apparently addressing the class again.]Okay. Shari,

167 are you done?

168 15:36 S Almost.[Many voices]

169 15:37 T So you need to be keeping on with your work and not talking. Okay, um,

170 okay, hurry up.

171 15:50 T [To Teacher's Aide (TA)] So Kyla, you may need to help some of them.

172 15:55 TA Yeah, that's what I was showing them to do last time. To just fold like that,

173 and then [inaudible]. Okay.

174 16:02 T Okay. Three. Two. Shhh. One. Table 1, can I have your attention? Table 2

175 are you done? Table 3, how you doing? Okay? Jonathan, Fabio. Shhh. For the next one

176 that we're going to make together, you really need to look up here. Because this is the

177 trickiest one there is to make. [T is addressing class][C walks over to T at front of

178 classroom and says something to her.]

179 16:42 C [Inaudible.]

180 16:47 T If there's somebody who's finished at your table, could you help somebody

181 who's not finished cut out their pieces? [Teacher moves to a table to help student cut

182 orange paper] [Many voices]

183 17:11 T I'm sorry. Were you going to use this?

184 17:14 S No, I was trying to help him.

185 17:14 T I thought you were done. [Many voices]

186 17:21 T [Speaking now to the whole class.] Okay. Shhh. [Many voices]

187 17:27 T Kara, can you wait a second? Because I'd like everybody to hear that.

188 Shhh. Kara just had a thought about this. Can you share with everybody, because I

189 think that was a really good thought.

190 17:41 S [Inaudible]

191 17:42 T Did everybody hear what she said?

192 17:43 SS Yes. Multiplying by 2.

193 17:45 T So what are you multiplying by 2? What are you multiplying by 2, Kara?1

194 S [Inaudible.]

195 17:50 T I'm sorry. Oren, I can't hear Kara. She's sitting right behind you.

196 17:55 S [Inaudible] six.

197 17:59 T So what do you do what do you do to the 2? If you multiply it by 2, what

198 do you get?

199 18:08 S: Two. I mean four.

200 18:09 T You get fourths. And then if you multiply the fourth by 2, what do you get?

201 18:16 S Eighths. Oh, I get it.

202 18:18 S By 2.

203 18:20 T Okay. Last piece that you're going to do with me and then you're going to

204 do a piece on your own. For this piece, we're going to make thirds. Larry, please don't

205 fold it yet, because this is really tricky. And that's going to confuse your cut. Everybody

206 needs to look up here. To make thirds, it's sort of tricky. You need to, you need to not

207 make a crease yet. You need to sort of scooch it around like a cylinder. And then when

208 you feel like it's even and I can't tell you an easier way to do it, other than you just have

209 to sort of eyeball it, and see when your edges ... I'll come around. [T is holding up blue

210 sheet of paper.]

211 19:11 S Are we going to do the fraction game again?

212 19:16 T And then you can make your crease, once you feel like you've got three

213 equal sides. Excellent, Kara. If you feel like you figured out how to do it, can you help

214 somebody at your table make your thirds? [Holds up creased paper] [Many voices]

215 [Camera pans around classroom, students working on papers]

216 19:44 T And then raise your hand if you think you know what you're going to do.

217 Larry, what am I going to do now?

218 19:50 S Cut one third.

219 19:51 T One third on each section.

220 19:54 S And then you write thirds on the back.

221 19:56 T Third on the back. And?

222 19:58 S Your initials.

223 19:59 T And your initials. Excellent. So let's do that, when we're [Many voices][T
 224 leaning on desk writing on blue paper]

225 20:11 T I'll help you Chris. Thirds on one side. Look up here for a sec. Look up
 226 here for a second. Just to double-check yourselves. Laura, you're not looking up here.
 227 Table 1. Table 2. One-third. [T holds up a blue sheet to the class, showing "1/3" on one
 228 side and "Thirds" on the other.]

229 20:28 S I already did it.

230 20:29 T Excellent. And then on the back, you're going to write "third" on each
 231 piece, and your initials. And then, cut it out and put it in your baggie. [Many voices]
 232 [Shots of students working on papers, cutting.]

233 20:45 S Thirds, okay, I'm going to be done now. Ta da! Done. Easy, easy. [Many
 234 voices heard.]

235 21:05 S [Inaudible] doggie dog. [Camera focuses on another table, boys making
 236 faces, playing around.]

237 21:08 S This is my name.

238 21:10 S Bye bye, Mommy. I love you Daddy.

239 21:14 S My eighth isn't cut exactly. [Camera back on teacher going around
 240 classroom to help students.]

241 21:17 S Are we going to do sixteens [or does he say 'sixteenths'?] by ourselves?

242 Can I close my bag up?

243 21:22 T No because you're going to need to put more in there. Are you done?

244 21:25 S With that one.

245 21:28 T Hold on. Hold on. Hold on. [Many voices]

246 21:45 T It's not a 3, it's a third.[Many voices]

247 21:55 S You're supposed to put third, instead of 3.

248 21:57 T With this next one, you're on your own.

249 21:58 S Yay![Many voices]

250 22:03 T Okay. You are going to make yourselves Can everybody look up here?

251 Jonathan? Mark? Daria? Table 1. Jonathan. Matt. Daria. Jonathan. Matt. Thank you.

252 Okay. The next one you're going to do, is you're going to make another third. Lara.

253 You're going to make another third, just like you did. And then, you're going to fold it in

254 half. And I'm not going to tell you which way to do that. And what are you going to get

255 once we fold a third in half? Julie? [Teacher is back at front of class, holding blue

256 paper.]

257 22:44 S A sixth.

258 22:44 T A sixth. Okay. So you're going to make sixths next. And you're going to do

259 that by folding your thirds in half, in some way. Just make one half of a third. Okay?

260 [Many voices] [Teacher walking around helping students.]

261 23:14 T Kara, were you sick last week? You were sick? Are you feeling better? Did

262 you have [inaudible]?

263 23:20 S No, [inaudible].

264 23:24 S I did that already, I did that last year.

265 23:29 T Because Miriam said that she thought that's what you were doing.

266 [inaudible] Now you've got to fold that in half. [Camera focusing on different tables,

267 students working] [Many voices]

268 23:42 S [Boy is folding pink paper.] All these I have to write sixths.

269 23:50 [Camera focuses on another boy at same table folding pink paper and

270 writing with pencil.] [Many voices.]

271 24:02 T [Camera now shows another boy, Zora (S1 in blue shirt), who is cutting

272 green paper along folds; T addresses him.] I want to use yours as an example once you

273 get it cut out. [But it is not clear at this point why she wants to use his work as an

274 example.] [T calls to another student.] Shhh. Neil, you need to stop talking and do more

275 work. [Many voices.] [T and C talking aside. Their words are inaudible. C talks, T nods,

276 as if agreeing. Camera focuses on class. T goes back to walking around helping

277 students with work. Camera remains focused on boy, S2 cutting green paper. T comes

278 to S2 and folds green piece of paper, apparently in thirds.]

279 24:47 T [To S2] And it would help if you watched as I was doing it, so that you

280 could learn to do it yourself. So here are your thirds. Right? [T folds paper in thirds,

281 widthwise and hands it to S2. He then folds it in half so as to make 'chunky' sixths.]

282 [Many voices.]

283 25:01 T Are you done? Nice, very nice. [Voices quiet.]

284 25:14 T [Camera shows S2 in foreground. T can be seen in background talking to
285 other students.] Stop. Stop talking and cut. More cutting. Less talking.
286 25:19 S Less talking and more cutting. [Many voices] [S2 carefully folds and cuts
287 green paper. See Figure 1 below.]



Figure 1

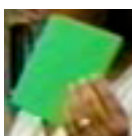
288
289 26:18 S [Camera now shows new shot of boy with pink paper, talking to teacher.]
290 And then like this, same way. Look. For one third I did this, and I did this. And then you
291 have one third, right? And then I folded it. [Folds appear to be the same as at lines 294-
292 6.]
293 26:36 T How come your pieces came out this shape?[Camera does not show what
294 shape T is referring to.]
295 26:39 S Because. One two three, one two three.
296 26:47 T Very interesting. Because normally if you do what you just did, they come
297 out that shape. Or, they come out this shape. Beautiful. [Teacher gets up and walks to
298 front of room, by computer. Holds up rain stick to signal quiet.] [Many voices.]
299 27:20 T That's one. I need everybody to look up here. Table 1. Table 2. Shhh.

300 Thank you, Colleen. Thank you, Barbara and Kara. All right. Something happened. Kara
301 got this, for sixths. [T holds up green “skinny” folded paper. See Figure 3, below.]



302 Figure 3

303 And Zora [S1] got this for sixths. [T shows a “fatter” green paper, indeed almost a
304 square. See Figure 3.]



305 Figure 4

306 What happened? Can somebody explain what happened? They can't possibly be the
307 same thing. Shhh. How did this happen? Colleen? How did this happen?

308 28:00 S They cut it different ways. They did half, we did half of these.

309 28:06 T What do you mean?

310 28:07 S I know what. I know what.

311 28:08 T You know what? If there's three people talking at once, it makes it really
312 hard for us to hear. Colleen, could you explain what you were thinking?

313 28:16 S [Camera shows in the distance a girl in red shirt.] One person did it that
314 way. Another did it that way.

315 28:20 T So when Zora ... Can everybody look up here? I'm going to give you time
316 to finish, Jonathan. Jonathan, I'm still waiting for you. Matt, I'm still waiting for you. So
317 one way to do this is ... Here's our thirds, right? [T holds up blue paper, folded into
318 thirds.] Everybody got to this point. And then what did Kara do to get her, her skinny

319 sixths? What did she do, Collette?

320 28:56 S She cut it down the middle like this.

321 28:58 T So.

322 28:59 S That way. [T folds down middle.]



323 Figure 2

324 28:59 T She folded it.

325 29:02 S Yeah.

326 29:04 T Like this. So she's getting a half of a third, right? And mine aren't that

327 even, but does that work? Are those six pieces? Let's see. 1, 2, 3, 4, 5. [T counts the

328 folded sections.]

329 29:18 S Yeah, yeah.

330 29:20 T And then, let's see. Zora looked at it in a different way. He folded it in half.

331 He made his thirds. And then what did he do? What did you do, Zora, to get your sixths,

332 that look totally different? [Zora comes to front, takes blue paper. See figure below.]



333

334 29:44 S1 This way. I fold it this way.

335 29:44 T Ah. Aaah.

336 29:46: S1 Because I figured that since that's the way we..

337 29:49 T Shh...I'm sorry, Zora. I can't hear because Oren is talking now. Could you

338 say it again?

339 29:53 S1 Because I figured since that's the way we've been ... we've ... we did it ...

340 we've been doing it today, that's probably the way you were talking about. Because you

341 said you weren't going to tell us the way we we're going to fold it, but I thought it was

342 going to be like the way we've been doing.

343 30:09 T Which was doing what? What were we doing to all of the pieces?

344 30:12 S1 Folding in like proper halves?

345 30:14 T We were making halves of the original fraction that we started with. Raise

346 your hand if you got a skinny sixth. Raise your hand if you got a skinny sixth. 1, 2, 3, 4

347 people got skinnies? And raise your hand if you got the short fat ones. [T doesn't say

348 how many got fat sixths, but within camera shot, 5 children (out of 7 who can be seen)

349 are raising their hands.]

350 30:39 S No, no, no. I got this one!

351 30:40 T There...There was a third way.

352 30:44 S Loren's way.

353 30:44 T Loren and Joanie got a third way.

354 30:47 S Tattoo it.

355 30:48 T How did you do yours, Joanie [S2 in red shirt]?[T is looking at S2, but

356 camera is not yet focusing on her.]

357 30:50 S2 No, no. Can I do it, can I do it?

358 30:52 T Craig, can you sit down please, that's not helpful.

359 30:56 S2 I went like this.[Girl folding paper]

360 30:58 T So you started with your thirds, right? Like this? And then, you fold the

361 sheet the long way. [Camera now zooms in on S2. Girl is folding yellow paper]

362 31:31 S2 Yeah. This way.

363 31:32 T But that's the same way as ... no, you did it a different way. [Many voices]

364 31:39 TA [TA speaks to S2, while folding paper.] Joanie, remember what we did at

365 the beginning, instead of folding it like this, you folded it like this, right?

366 31:47 T And then you folded it in half that way. [TA leaning over table, showing

367 S2.]

368 31:49 TA You remember doing that? [S2 nods her head affirmatively.]

369 31:51 T Yes.

370 31:52 S Oh, so like this.

371 31:55 T So the third way was, you made your thirds this way. Jonathan, which

372 way? Which way did you make your thirds, then? No, Jonathan. I needed you to be

373 looking up here. That's why I did that. Can you look up here, please? Can you sit on

374 your bottom and look up here?

375 32:15 S What are we going to do with this?

376 32:16 T You can make your third the long, skinny way.

377 32:20 S The long, skinny way.

378 32:23 T And then, if you fold that in half, you get a third a third way of making yet

379 a different way of making your, your sixths. [T folds blue paper in 'skinny' thirds and then

380 folds them in half so as not to make them skinnier. See figure below.] Okay, and then

381 your sixths end up this way.



382

383 32:36 S Cool.

384 32:37 S That's the same as Kara's way, though.

385 32:39 T No, Kara's were long and skinny. And Zora's were...

386 32:45 S1 [S1 stands.] Square.

387 32:45 T Square and fat.

388 32:47 S And that's short and skinny.

389 32:48 T And this is sort of in between both.

390 32:50 S Yeah.[Many voices]

391 32:50 T Zoe, shhh.[Many voices]

392 33:05 T Kara? Please.

393 33:06 S It won't be exactly but you fold it like this diagonally and like this. [Camera

394 focuses on boy folding yellow paper.]

395 33:15 S You're even. You're even.

396 33:16 S I know.

397 33:17 T So if all six pieces aren't even, are they each a sixth then, if they're not

398 even pieces? If they're not equal pieces?

399 S [Inaudible.]

400 33:29 T What's that? If you want, take your last piece and see if you can come up

401 with another way of making sixths. That we haven't shown. See if you can figure out a

402 way to do it. [Multiple voices heard.] [Teacher picks up blue paper, starts folding]

403 T I think there's one more way. I think there's one more way. You do thirds

404 [Girl walks over]

405 33:56 S You do thirds. And then you put the two diag...the two corners together. [S

406 folds so one corner aligns with diagonal corner]

407 33:59 T Yeah, what if you cut your thirds. Zora, can I have your scissors for a

408 minute? Zora, can I can have your scissors for a minute?

409 34:04 S They go like this. [Many voices]

410 34:08 S Angela, do you have to?

411 34:09 T Yeah. See if you can figure it out on the diagonal.

412 34:13 S Yeah. Look. They are even.

413 34:19 T Aide What's up, buddy? Did you try to make it a new way?

414 34:24 T So do you want to [inaudible] [Talking with C]

415 34:28 C Um, yeah, yeah. That would be okay. So this is really, this conversation is

416 going really nicely. Um...Yeah. We can since they're working with sixths, the big math

417 piece that's going right now is, is are they equal pieces? Are they six pieces, right? And
418 I heard it come out in little bits and pieces, and so one thing we can do, is we can up
419 with some examples to challenge their ideas about this.

420 35:00 T Um hm. Put your stuff in your baggie. [to student]

421 35:03 C I can draw this up.

422 35:05 T Mm hmm.

423 35:06 C And then I can draw one that doesn't work out. Where I can say, oh, I saw
424 some people doing this. Wait. Let me think. Like, if I make six equal pieces, are these
425 sixths?

426 35:23 T Mm hmm

427 35:24 C No, because there's a seventh piece, so okay, let me cut it off. Now are
428 they sixths? Well, there are six of them each. [inaudible]

429 35:30 T Jonathan did that when we first making quarters and we had to make...

430 35:37 S [Girl approaches T and C.] I made a twelfth. [She holds up green paper
431 that apparently makes diagonal folds.]

432 35:38 T Wow! That's beautiful. Good for you. That's excellent. [Many voices]

433 35:48 T We were trying to make thirds and he didn't get how you folded in thirds.
434 And so he made quarters, because that was easy. And then he just threw one away. So
435 we shared that. You know, we shared how, you know, that doesn't work, that's sort of
436 cheating.

437 36:05 C Oh, okay.

438 36:06 T So. We just sort have had that conversation.

439 36:07 C [Overlapping] So you guys have already started to talk about that.

440 36:08 T Yeah.

441 36:09 C But you just had that one or....?

442 36:11 T No. Because they were doing a TERC thing [TERC is the name of a math
443 program.]. You know, the...

444 36:13 C Oh, they were.

445 36:14 T --sharing brownies. So ...

446 36:15 C Ahh. Gotcha. Gotcha. Okay.

447 36:17 T [Addressing the class] Okay. Once you've finished Can everybody stop,
448 and look up here? Can you stop what you're doing for a minute and look up here?
449 Thank you, Lori. Thanks, Daryl. You need to make sure that all of your pieces are inside
450 your baggies, and your baggies are zipped up. And then you can come to the rug.
451 [Many voices]

452 36:39 T You shouldn't leave this. [Camera pans around room to students at desks
453 putting papers away. C sitting by easel talking to students, then writing on easel. He is
454 about to lead a sharing session. Teacher walks around room.][Many voices. A boy (S1)
455 pours rain stick twice.]

456 36:47 C And so I want to start

457 36:55 T You weren't supposed to bring anything with you. Just leave it on your
458 table. Okay. [Multiple voices and children assembling, sitting on floor near teacher and

459 C, C writing on easel. He draws 2 “horizontal” rectangles, one below the other on a
460 large tablet.]

461 37:00 T Leave everything at your tables, please. Leave it at your table. Lori, we
462 are waiting for you. Joanie, waiting for you. Shhh. [T is sitting with students.]

463 37:22 C First thing I want to do, is take a look at something that Zora had started to
464 talk about. [C holds a green paper already folded, apparently in thirds.]

465 37:30 S Zolu.

466 37:31 C Zolu, sorry. That Zolu had started to talk about. He I'm waiting for
467 everybody to be looking up here, though.[Many voices]

468 37:44 C Can I have everybody facing the front here?

469 37:45 T Mark, you're facing the wrong way, buddy. Your body should be facing
470 Maura. Thank you. Excellent.

471 37:50 C Only got five minutes. And we have a lot of ground to cover. So. The first
472 thing Zora did, what would you say...

473 37:57 SS Zolu.

474 37:59 C Oh, man. I'm having a hard time getting this right. Okay, the first thing that
475 Zolu did, what would you describe, the first thing he did? As?

476 38:07 S Thirds.

477 38:08 C He made thirds. Right? Okay. So he made thirds. Then, the next thing he
478 did and I can still see his crease here was he folded it like this. [C folds paper with
479 diagonal aligned with opposite diagonal. See Figure 3 below.] What would you describe

480 what do you think he was going for? What do you think he was try...



481 Figure 3

482 38:29 S I don't know.

483 38:29 T We're not calling out answers.

484 38:29 C What do you think he was trying to do here? What was his intention? Any
485 idea? It's kind of a strange-looking shape. What do you Loren, I need your attention.

486 What do you think he was trying to do here? I know you know. Because we're going to
487 show yours in a second. But...

488 38:46 S Oh!

489 38:47 C But any idea? What do you think he was trying to do here?

490 38:50 S I know, I know.

491 38:52 C No idea?

492 38:54 S I know.

493 38:55 T Want to take a guess?

494 38:56 S I know. I know.

495 38:59 T Zora, we know you know. Because you did the same thing.

496 39:01 S But I know it.

497 39:02 C You want to take a guess? What do you think he was trying to do?

498 39:05 S I know.

499 39:06 C Okay. What do you think he was trying to do?

500 39:08 S I think he was trying to make a sixth and then [inaudible].

501 39:11 C He was trying to make sixths. But why did why do you think he did this?

502 What do you think - you're calling out. I'm looking for someone that's not calling out.

503 Why So he's trying to make sixths. Why do you think he folded it like this? Trying to

504 make sixths? Yeah?

505 39:28 S He was trying to make a hexagon.

506 39:31 C And is that an idea for making sixths?

507 39:33 S No.

508 39:34 SS Yes.

509 39:36 C A hexagon has six sides, but ...

510 39:38 S Oh, yeah.

511 39:40 C But I'm not sure if I'm not sure how what the connection is to this.

512 39:43 S Ohh. I know, I know.

513 39:43 C Do you want to ...

514 39:44 S Sixths.

515 39:46 C Okay. Last thought?

516 39:48 S Because the first way he does it, he has to fold it evenly.

517 39:54 C Lori, make sure you hear.

518 39:55 S But, so he already did it that way, so he's probably trying to do it because

519 there's not another way to do it.

520 40:02 C So do you think that these two shapes that he ends up with are even?

521 [The shapes are trapezoids, but as they are not "parallel" they do not quite look

522 congruent or equal.]

523 40:05 SS Yes.

524 40:06 S No!

525 40:07 S I don't know.

526 40:08 C So he's trying to fold it evenly.

527 40:09 S Yes.

528 40:10 S Nobody's [inaudible]

529 40:11 C Not You don't think it is going to end up even. Can you see the crease in

530 here?

531 40:14 S Yes it is.

532 40:16 C Well, let's Hold on. So now we've got this interesting pattern that Zora

533 showed us before. And Colleen actually made a very similar pattern, and she cut it out.

534 How could I find out if these actually came out to be the same size? Yup. [Students

535 raising hands.]

536 40:36 S Use the one sixth you have, and measure each of them. But you'll be

537 having to flip them over.

538 40:39 C I'll have to flip it over. So here's ... here's one.



539

540 And now, if I flip it Oh! Then it fills this other shape. So would you say that they came
541 out to be equal?



542

543 40:53 SS Yes.

544 40:54 C Yeah.

545 40:55 S But they're overlapping.

546 40:57 C Now if I fold it back up, I could also take this cut-out one.



547

548 [Folded up, all the corners do not meet, but the cut-out shape is seen to be congruent to
549 both shapes.]

550 41:01 T Turn your body.

551 41:02 C And it covers this shape. And it covers that shape.[Many voices]

552 41:08 C So they did all come out they did all come out even? That was a really
553 creative approach to sixths. I want to take...

554 41:14 T Can I ask Colleen what she was thinking when she, or Zolu, what they
555 were thinking? Why, why choose that way to fold it? I never would have thought of that

556 way. Zolu, what made you do that?

557 41:27 S Because there was [inaudible].

558 41:31 T Were you trying to [inaudible]. [Many voices]

559 41:33 S You put the two corners together.

560 41:36 C Put the two corners together.

561 41:38 S You can fold eighths

562 41:40 C Okay. Here's what I need. I need all hands down for one second. I want to

563 I have about one minute. And I really want to take us through something. Uh...What was

564 it that they needed to have, to know that these are going to ... to know that these are

565 going to be sixths? How can we call why can we call these sixths, even though they

566 don't look like any of the other shapes that we had? Why can we call them sixths? Just

567 two people know? Four people? Five? Why can we call these sixths? Yup?

568 42:16 S Because they're all the same size. You just have to turn them over.

569 42:18 C Yeah, so one thing about them. Hold on. All the same size. And they're

570 kind of the same shape, too, right? [C writes on easel ("all same size (and same

571 shape)"]

572 42:28 S Yeah.

573 42:29 C And same shape.

574 42:33 S You just have to turn it over, like one-half you have to turn over.

575 42:35 C Okay.

576 42:36 S To make them look the same.

577 42:38 C Okay. What else lets us know that these are sixths? What else lets us
578 know that these are sixths? Yes?

579 42:47 S Because it takes six of those shapes to make a whole.

580 42:53 C Ahhh. It takes is that what you were going to say, Colleen? It takes six of
581 them [C writes this on tablet: "It takes 6 of them to make a whole."] it takes six of them to
582 make a whole. Okay. So using those two things for -- How do we know we've got
583 sixths? [He writes at the top "How do we know we've got sixths?"] Oh, I'm writing too
584 small. Okay. So using these two things for knowing how we that we've got sixths, I'm
585 going to draw a couple, and see, do you think that they're sixths? You have one quick
586 thing to say?

587 43:36 S I can make eighths.

588 43:38 C Okay. Right now we're working with sixths. Hold on. So take a look. Tell
589 me what you think of this drawing. Ready? I don't see everybody looking.

590 43:50 T All eyes on [inaudible]

591 43:51 C Okay. [C drawing lines in a box on the easel.]

592 44:17 C Uh. Oh, oh.

593 44:18 S There's two.

594 44:18 C Oh right. Sorry. Okay. Can I call these sixths? [C points to completed
595 drawing on shiteboard. See Figure 7 below.]

596



596

597 44:26 S Uh Huh.

598 44:27 SS Yes.

599 44:27 C Give me a thumbs-up when you're done thinking about it. I don't want to
600 hear any sounds until you're done thinking about it. You know what? I have to leave.

601 44:33 T Okay, I'm going to send to you what they think.

602 44:35 C Thank you. All right. Thank you.

603 [End of Recording]

Appendix G

Transcript of Teacher Debriefing with Coach (D), 5-4-04

In the transcript below, Angela, a 3rd/4th Grade teacher at the Melville School meets with her math coach, Matt, for a debriefing of the lesson she had recently taught and he observed. Names of the school and all participants are changed to conceal their identities.

The left-hand column below indicates the line number in the transcript. The second column shows the time for each speaker in minutes and seconds. The third column identifies the speaker. The fourth column contains spoken words and/or description made by the researcher. Descriptions and occasional interjections are enclosed in brackets. References to this transcript in the body of the dissertation start with the letters D for debriefing, ending with line numbers.

1			
2	00:12	Matt (M)	[Angela, a teacher, and Matt, a math coach, are seated next to each at a
3			table. There are papers on the table. The conversation picks up in the middle of a sentence.] ...
4			that you were looking through books, even though the other teachers were just searching their
5			memories, but I think whatever works best for us I didn't mean it to be one way or the other. I
6			think it would be good if we all, one thing I was thinking about for next time is if people, well I
7			guess I said it, bring some kind of --
8	00:37	Angela (A)	I think all that stuff comes out of these books. Are you agree -- year and year
9			of interpreter and assess --
10	00:40	M	Yeah, oh totally, it totally does. Years of using [inaudible].
11	00:47	A	I don't think we are reinventing the wheel.
12	00:50	M	No, not at all! That's not our goal.
13	01:05	A	Well I thought, I don't know what you wanted to do, but I thought maybe we can
14			just sort of ... map out a couple of days on our schedule. I think my schedule with you is all

15 messed up because I'm off a week.

16 01:17 M All right, let's look at the schedule.

17 01:20 A So you are not here next week even though I had you down for next week?

18 [Angela and Matt are reviewing their calendars and schedules].

19 01:23 M I am here on -- the 17th; but time -- so that's a day we will work together.

20 01:40 A Right, and we're going to have; I guess this doesn't affect us. I don't know if Jim

21 talked to you but we are going to have this music performance and dress rehearsal in the

22 afternoon.

23 01:50 M Right, that doesn't affect us, right?

24 01:53 A doesn't affect you and I.

25 01:57 M OK, good, so in the afternoon there's a dress rehearsal?

26 02:05 A It will be starting at 1:15 , so I don't know if you are working with lower grades,

27 but they won't be there.

28 02:11 M OK, and the whole school is attending? [The camera moves in on Angela.]

29 02:14 A Uh-huh.

30 02:18 M That's fine, I mean what I'll probably end up, Oh my God it's going to be a long

31 time before I see you guys again, before we have a planning meeting again.

32 02:27 A Why, we don't meet on that Tuesday?

33 02:29 M No, I am not here the 18th, 19th, the 20th. I am at the -- I have to score the 4th

34 grade math tests study. [The camera pans over to Matt and then pulls out to show them both.]

35 02:42 A I wonder if we should try to figure out a way to do our planning meeting on this

36 one-day though. Because we all go to town --

37 02:48 M I'll ask the other teachers.

38 02:51 A So I'm going to put down --.

39 03:00 M OK, so we're still on for 10:40am, right?

40 03:07 A Uh-huh.

41 03:11 A I think you are not here on the 18th.

42 03:13 M Right, so I try to set up a planning meeting for all four of us.

43 03:24 M Wait a minute you guys aren't free until 12:20, right? That's lunch.

44 03:30 A Uh-huh, but I'm thinking that maybe either we could do a lunch meeting, an

45 official lunch meeting, or choose to get coverage for us for the period before.

46 03:46 M I see.

47 03:52 A I'll ask her too.

48 03:57 M All right. Do you want to just catch me up a little bit on what happened after I left

49 the other day?

50 04:07 A Sure, We just continued the conversation about how they knew the pieces were

51 equal. 'cause you had done on the grid paper, those was really great, I thought it was really

52 great. You had drawn a rectangle and you had done this. [The camera moves in on Angela and

53 then pans down to show her drawing a diagram on paper. With a thick Sharpie pen, she draws a

54 large – maybe 6x4 – horizontal rectangle with about 10 vertical lines, 3 of them darker than the

55 others.]

56 04:37 A But anyway there were, for each part you drew and I think we were talking about

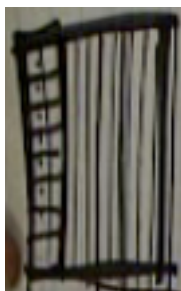
57 fourths? Let's say we were talking about fourths.

58 04:46 M I think I made -- it was going to be sixths.

59 04:52 A Let's just for argument sake,

60 04:54 M Okey, That's fine.

61 04:55 A 'cause it's the same idea. Lets say it was fourths, and you used the gridded paper,
62 so it was like -- [The camera shows Angela drawing 7 horizontal lines – there is already 1
63 vertical line – in the leftmost sub-rectangle, and then she counts. The drawing below, Figure
64 13A, is apparently meant to simulate grid paper.]



65 Figure 13A

66 So for each quarter there were six, Sara noticed there were sixteen boxes.

67 05:18 M So she just used the area.

68 05:19 A So she just used the area. So for the last part, you had done something like that ...
69 [The camera shows Angela drawing another rectangle below the first one, in which there are 3
70 vertical lines and, in the rightmost sub-rectangle, a horizontal line. See Figure 14, below.]



71 Figure 14

72 05:31 M That's awesome.

73 05:33 A And she said, I'm just counting the boxes. There are 16, I know 2×8 is 16, there
74 are 2 rows of 8. So she was totally going back to the work that we did with arrays.

75 05:47 M Right.

76 05:50 A And then she said, and 4×4 , here we have 4 rows of 4 is 16, so it's the same
77 number of boxes. [The camera pulls back from the table to show both Angela and Matt. The
78 camera pans down to show Angela writing in the diagram on the paper. The camera zooms in on
79 Angela's hands. The camera pans back up to Angela.]

80 06:00 A And once she started to count the boxes like hands just shot up in the air, like oh,
81 oh, oh. Because kids totally saw that was a way to prove that they were the same. That was great.

82 06:12 M So, that's awesome, so a lot of kids connected to that idea of using the area to
83 prove that they are the same amount even though they are not the same shape, yeah?

84 06:22 M Did you record that in anyway? [The camera pans out to show both Angela and
85 Matt.]

86 06:25 A I took notes to myself afterwards ... of our staff meeting. So I'm going to put that
87 in my letter. So this is -- you know, I just sort took these notes about ... [A opens a notebook.]

88 M [Looking at A's notebook] Oh Wow!

89 A ... kids that -- sort of saw -- like things. This was such a wacky way of making
90 the sixth, and yet Cleo and Sara both like gravitated towards that, and both, and I had no problem
91 with it.

92 06:54 M . Yeah.

93 06:56 A And then there were kids did it this way [A points to a drawing in her notebook of
94 a rectangle containing 1 horizontal line and 2 vertical ones, thus making 6 roughly equal squarish
95 sub-rectangles. See Figure 10 below.]



96 Figure 10

97 and there were kids did it this way -- [A points to another drawing of a rectangle with 5 vertical
98 lines, thus making 6 roughly equal “slim” rectangles. The camera zooms in on the papers on the
99 table and specifically focuses on the diagrams in A’s notes. See Figure 11 below.]

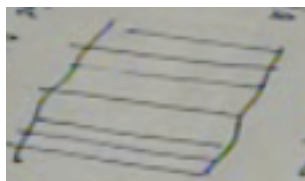


Figure 11

100
101 07:01 M Now, I would say that this [He points to a diagram in A’s notes of a rectangle
102 divided into sixths with 2 vertical lines and a zig-zag, somewhat horizontal, line.] was easier
103 actually to see than what Sara did in this one, [M points to a diagram just off camera.] because
104 here [Again M points to zig-zag drawing. See Figure 15 below.]

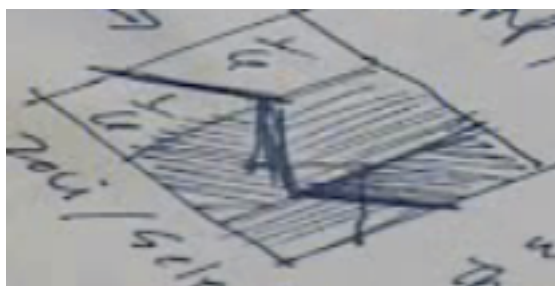


Figure 15

106 the shapes are congruent.

107 07:10 A Right, Right.

108 07:11 M So you got this idea of congruence, but then you got this idea of equivalence; and
109 it doesn't have to be congruent to be equivalent; and that's where Sara’s area computation helped.
110 [Matt and Angela are pointing to the diagrams on the paper.]

111 07:30 M One of the things that I was trying deliberately to do, and I did a little of a sloppy
112 job of it, but it was my intention, was to kind of on that same chart where we were about to do
113 these examples, record, so what is it we know so far? Just kind of like reviewing--

114 07:48 A So we were starting to do that, but they have to be, well, we went back to that
115 because you said they had to be the same shape; and so --

116 07:59 M Well, I didn't say they have to be. What I said was ...

117 08:01 A Well, you wrote, "same shape" for something --

118 08:03 M Right.

119 08:04 A and so when we started to do this, [A points to drawings in her notebook.] we
120 pointed it to that. Well, it's not the same shape but we are agreeing that it is the same -- value or -
121 -

122 08:12 M So having the shape is one way to know ... is one way of knowing, but it doesn't
123 mean that it has to be the same shape.

124 08:20 M So I think what I wrote on top is "How do we know if it is ... " something like
125 that, yeah?

126 08:25 A "if it is equal?" [The camera pans down to Angela writing this on the papers.]

127 08:33 A So we could just sort of list the different ways.

128 08:35 M Yeah. I think like, a regular reviewing of ... so "What are the criteria that we
129 know this has to kind of submit to?" That's adult language for it, but "What are the things we
130 know about how we can tell when it is a fraction?" [The camera pans up to Matt speaking.] So
131 like, in some of the initial things, it can be just oral, but at the same time I wanted it written so as
132 we went through, I'll ... [The camera pans out to show Matt and Angela.]

133 09:02 A I was thinking this would be really nice to have something like this hanging up.
134 And quite honestly the only reason I haven't done it was because I knew I would have to take it
135 down for this week. So I'm not going to put anything new up there now.

136 09:12 M Sure, sure.

137 09:14 A But I thought this would be a really nice thing to just show you know we can look
138 at a whole and its parts in all of these different ways, and -- [The camera pans down to the table
139 where Angela is pointing to specific diagrams on the paper. The camera continues to slowly pan
140 down the page showing the various diagrams.]

141 09:23 M So the question is--

142 09:24 A Just assigning kids' names to them. I think that is really nice too.

143 09:30 M So assigning names to --

144 09:32 A Just the way they looked at it. How Emil saw six this way, Cara saw six this way.
145 [Matt points to the diagrams on the paper and then the camera pans out to show both Matt and
146 Angela.]

147 09:40 M So the goal of your chart would be that there are different ways that we can make
148 a sixth, yeah? and so I think that is great to have examples, like I think that's really useful to
149 have illustrations of it. I would also say that having something like this [M points to A's notes]
150 next to it--

151 10:00 A Right, and what's the same about all of these things? Well, they are, you know,
152 the same size, shape, or whatever, whatever that bulleted list that we come up with.

153 10:10 M Exactly, and it can be revisable, it can be ongoing. You know, that it gets
154 developed; it doesn't have to be all figured out before you put any of it up. But I know I found
155 that really helpful when I was taking classes with Beatrice DeSica. Do you know who she is?
156 She's at Bank Street. She was teaching a calculus course; and like at the beginning of every class,
157 she'd kind of review with us what we knew; but kind of by asking us questions. So a question is,
158 so, "How do we know?" You know this was a review question really for them at that point. It
159 wasn't the first time they were thinking about that.

160 10:51 A Right. And the truth is that for ... hopefully for a lot of the fourth graders this
161 should be review for them. For some of the third graders, maybe they have been taking some of
162 this already a little. [The camera pans down to focus on the table and Angela's hand gestures and
163 then moves back up to show both Angela and Matt.]

164 11:03 M So there is not that they -- that -- [The camera shows that Matt gently rub his
165 forehead with left hand and Angela sit silently.]

166 11:16 M So I mean I just that -- so, I think that for one, it's the reviewing of it; like hearing
167 it again and again as the common language. And the other thing is that then, those are right there
168 for you to refer to, as their reasoning. So when a kid makes an argument about why something is
169 or isn't a fraction, you can say, so "Does that follow this idea"? "No?" "Does that follow this
170 idea?" "Oh, you have a new idea!" [The camera zooms in on Angela who is nodding her head.]

171 11:42 A Right -- "Should we add that?" Or, "Is that always true?"

172 11:44 M Exactly, exactly. It helps make it public; and it creates a reference that they can
173 come back to.

174 11:55 A One of the nice things she talks about in this book [A appears to point to a book,
175 but it is out of camera range. Speculation: she is alluding to a Marilyn Burns' book, which she
176 refers to below at 29:03.] too is, which I feel like, maybe we could go back to do this, as part of
177 this conversation, like "Where are all those places in the world where you hear, or you use
178 fractions?" and you know, "Well do you have half-a-dollar?" or "I'll be there in three-quarters of
179 an hour." or whatever it is.

180 12:20 A So that -- it just sort empowers them with a little more information. And they
181 know, "Oh wait, I do know a lot about this already." and "I've been using these quite easily
182 already." En-- I think that would be a really nice place to start this conversation, just with you.

183 [The camera pans over to Matt.]

184 12:36 M I agree. That's actually something we talked about last time when we started our
185 multiplication/division map. We didn't do it this time. I made a note actually as I was typing it
186 up ...

187 A Right.

188 12:50 M ... to raise that. That informs, it's not just for them to tap into; but also informs,
189 what kind of context are you going to choose, as the teacher to work from, so that ... so, you're
190 choosing context that jives with their kind of natural sense-making or intuitive sense-making
191 about fractions.

192 13:17 M Maybe like, they could start by for homework, like looking for, "Where do you
193 see fractions? Cut it out if you see it; write next to it where you found it." [The camera pans out
194 to show Angela and Matt and then to Angela copying the words he has just said.]

195 13:48 M It's a good thing for us to think about it as well. Because then, we can make
196 decisions about where, which contexts we are going to use.

197 13:58 A It's funny like, I always find this unit to be really accessible for most kids. I don't
198 know what it is. Maybe because it is really visual, for at least the beginning parts of it. It is so
199 visual, and it is so concrete. And I think that the way those measurements came were really
200 successful too, is that they were physically moving around pieces of paper. And, I don't know,
201 something about that. [The camera pans out showing Angela from her right side and then swings
202 around to show both Angela and Matt from the right side of Angela.]

203 14:28 M I think, that there's the visual and the concrete. I think about it in the terms of
204 modeling. It creates a model of the relationships, so they're using the visual and the concrete. I
205 don't think any old visual and any old concrete works. But these are particularly chosen, because

206 they lend themselves to representing the relationships in it. The other thing I think helps is that
207 there's context around it. Like, it's not like you're saying, "OK everybody I want you to draw a
208 rectangle and cut it into two equal parts." you know. Like one of the things about the brownie
209 activity for example is ... because it's food, you're less likely to get kids that ... who do the thing
210 where they tried to cut it into half; but it wasn't quite half; so then they cut this off. [M makes a
211 drawing of a rectangular "brownie," with 1 vertical line in the center and "cuts off" the right
212 side.] Because it's a brownie. You're not wasting any brownie. Brownies are sacred, you know.
213 [The camera pans down and then zooms in on Matt's hands as he is drawing a diagram on the
214 paper. The camera pulls back to show both Angela and Matt.]
215 15:34 A I have to say like when we did it, James did this thing where he just couldn't
216 figure out how to do thirds and so he did quarters this way and then he realized all I needed was
217 three and he just literally threw it away hoping I wouldn't notice. [The camera pans down and
218 then zooms in on Angela's hands as she is drawing a diagram on the paper.]

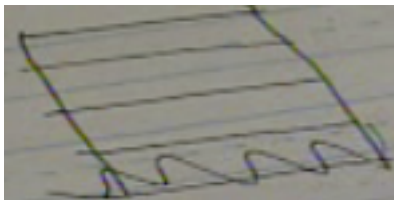


Figure 16

220 15:49 M Another thing I see a lot when --
221 15:51 A I think you were here that day, when he did that.
222 15:55 M Another thing I see a lot when kids are trying to make thirds, is especially third
223 graders the first time they're dealing with this stuff, is they will cut it in half 'cause everything
224 starts with cut it in half. And then they will cut half in half. And so then they will say there are
225 three parts, right? [M makes a diagram. See Figure 17 below.]

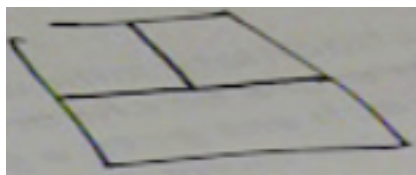


Figure 17

226

227 16:12 A Right.

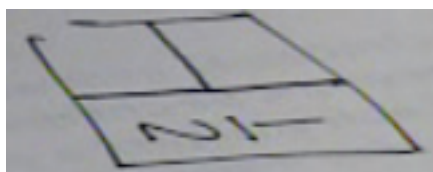
228 16:13 N And so it's a nice opportunity to open up the question of, "So do you agree that
 229 these are thirds?" "Well, if you don't agree, why not?" Well, because thirds means one of three
 230 equal pieces and they're not equal pieces. And then someone else might also make the argument
 231 that, "Well, that piece is actually a fourth, so I know it can't be a third." [M draws a diagram. See
 232 figure below.]



Figure

233

234 This piece is actually a half, which is a more sophisticated argument probably. [M writes " $\frac{1}{2}$ " in
 235 the right part of the earlier diagram. See Figure below.]



Figure

236

237 It's not the one that's going to be the first entry for a kid. [The camera shifts over to show Matt
 238 drawing a diagram on the paper. The camera pulls back to show both Matt and Angela. Again,
 239 the camera zooms in to show Matt pointing to the diagrams and then back again to show them
 240 both.]

241 16:46 A Well, for homework one night they had this problem where, you know it's like
 242 this -- and then there was that -- and they said, you know--

243 16:55 M They already had that for homework? [The camera zooms in and down to show
244 Angela pointing to and marking a diagram on the paper. See Figure 12 below.]

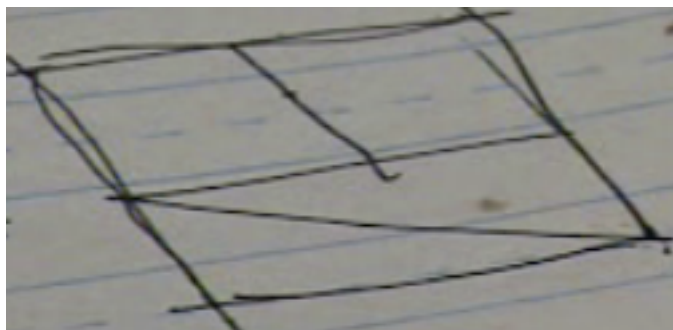


Figure 12

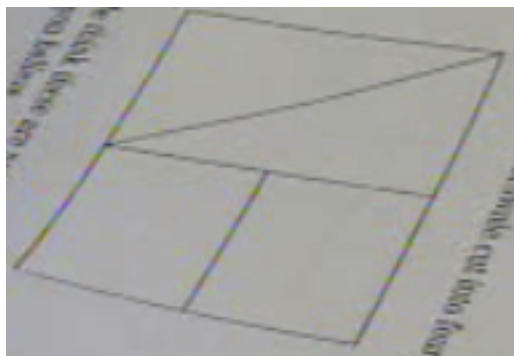
246 16:56 A Yeah.

247 16:57 M Okay, how did that go?

248 17:01 A For the most part you know, kids who were comfortable with fractions and - we
249 had done the brownie shares in class that day - they got that. It came out of this whole piece.
250 They got that. It doesn't matter which way you cut them up, as long as they were four pieces that
251 make up the whole again. They were all considered, they each considered a fourth. Except
252 interestingly Oliver, he says, "No, they are not equal", and that really surprised me. [The camera
253 shows Angela looking for something in her folder.]

254 17:35 A I don't want to waste your time looking for it, but he was the one kid who didn't
255 buy it. [The camera shows Angela keep flipping pages of her documents.]

256 17:46 A Like Marcey said, "We made these different halves. We made halves that looked
257 like these different configurations. So we made the diagonal halves. We made, cut in half, this
258 way halves,--" So she's relating to the -- I should say --. [The camera pulls up and out to show
259 both Angela and Matt. The camera pans down to show Angela going through papers and
260 pointing to the diagram on the sheet. (See Figure below.) Angela continues to sift through the
261 pages.]



Figure

- 262
- 263 18:03 M And they did that for homework?
- 264 18:05 A They took this home for homework.
- 265 18:06 M Did you guys get to talk about it?
- 266 18:09 A No, because we haven't had time to do any of this. [The camera pans out to show
- 267 Matt.]
- 268 18:11 M No, not right now. --This task is a -- looming overhead.
- 269 18:15 A Yeah, it sort of stinks. 'Cause we are just starting this, and I don't really feel like
- 270 ... I should just have waited.
- 271 18:31 A Yes, so she sees that each piece is a quarter of the whole, right? [The camera
- 272 pans over to a close up of Angela. The camera pans down to the papers and zooms in on the
- 273 diagrams.]
- 274 18:45 M I see another strategy on her page too. She did this-- She said, "Oh I can cut this
- 275 off and stick it here, and then I have the same shape of pieces." [The camera pulls back to show
- 276 close-ups of Angela and then Matt and then zooms back down to the table as Matt draws a
- 277 diagram. See Figure 13 below.]

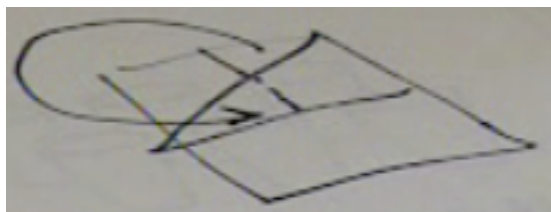


Figure 13

- 278
- 279 19:00 A Yeah, eventually I wanted to actually do it for them.
- 280 19:04 M So one strategy for figuring this out, is “cut and make congruent.”
- 281 19:10 A Yes, he's doing the same thing. Ivan.
- 282 19:16 M Trying to make this that.
- 283 19:17 A [A is reading from Ivan’s paper.] “Two squares make one big square, and the two
- 284 triangles make one big square. Both big squares are the same size and one big square is half of
- 285 the brownie. Add them, and if, this -- put the whole square brownie on top of the one triangle
- 286 too, ends to the square will stick out, and both ends fit in the faces -- the square.” [Matt makes
- 287 some notes on the paper. The camera pulls out to show the piece of paper with diagrams Angela
- 288 is holding. The camera moves up to show both Matt and Angela.]
- 289 19:40 M So, this kid is, Ivan is really using two strategies: one is, [M adopts Ivan’s voice]
- 290 “Can you make them congruent?” But the other strategy he is using kind of reasoning about,
- 291 “Well, if I cut it in half, and then I cut each of those in half again, so it's half of a half.” Do you
- 292 know what I mean? [The camera pans down and zooms in on Matt drawing two lines from the
- 293 Angela’s diagram, and writes “cut and make congruent,” the other “ $\frac{1}{2}$ of $\frac{1}{2}$ ”.]
- 294 19:58 A Right.
- 295 19:58 M That, like the reasoning that if I cut it in half, these two I know are equal. Then if I
- 296 cut this in half, and I cut this in half, even though I cut them in half differently, I know half of a
- 297 half is the same. [The camera pulls out to show Angela and Matt.]
- 298 20:12 A [She nods her head as she says:] Right. [Angela looks down, apparently reading

299 from an unnamed girl's work:] She says like, "These are even and those are even, and both sides
300 are even, so they're each a quarter of the whole." Then she does the math. So that's a totally
301 different way of looking at it. See now ... I don't know what she's ... what looks the same.
302 They look the same and I took a ruler and measured it. [The camera pans down and zooms in on
303 Angela holding and pointing to the paper and then pans further up the table to show a paper with
304 diagrams on the table. The printed workbook page says: "Different – Shaped Pieces – Here is a
305 picture of a brownie cut in four pieces. Some people think these are not fair shares. Write what
306 you believe." Then the camera moves back to the papers in front of Angela as she goes through
307 them.]

308 20:40 M So what do you think? Does that--

309 20:42 A I don't think she understands what she is doing.

310 20:43 M That doesn't clearly convince me.

311 20:44 A No.

312 20:45 M But this is good we're getting a --, like, so "What are the ways that kids can come
313 at thinking about this?" [The camera pulls back to show Angela and Matt as Angela flips
314 through papers.]

315 21:05 A Okay, so Oliver says, "It is obvious a rectangle and a triangle, big difference."

316 21:12 M Right.

317 21:12 A So he is looking at the shape. [The camera pans to and zooms in on the paper in
318 Angela's hand, showing the diagram described above.]

319 21:16 M So he's looking at the shape and he's saying they're not congruent. So the problem
320 here is that they're not congruent. And when they aren't congruent, what can we do?

321 12:30 A Right

322 12:31 M “Oh, we can cut them to make them congruent?” or “We can use some other kind
 323 of reasoning.” [The camera zooms in on Matt's hands as he draws diagrams and writes notes.
 324 The camera pulls back to show both Angela and Matt.]

325 21:36 A Like Sara's.

326 21:38 M So it's not enough to just see that they're not the same shape. And that's ... I mean
 327 I'm surprised in a way. But I'm also not surprised. You know what I mean? That's a clearly
 328 confusing aspect of it. Honestly, in terms of the priority of things, I don't think it is the most
 329 important thing in the world. But I think that one of the things to talk about, maybe --, I don't
 330 know if you'll have time to talk about it with them, but if you were going to, I would look at both
 331 of ... I would start maybe with Oliver and says he says, “They're not the same shape.” I agree. I
 332 don't see the same shape here. So, we need some really convincing argument that's going to
 333 make it make sense why people might think they might be equal. [The camera zooms in on
 334 Matt.]

335 22:33 A And what are some ways?

336 22:33 M And having [inaudible] Oliver that is, that he doesn't agree, is going to really
 337 polarize the class, and that's going to make them, I think, really push for, so, “Is this convincing
 338 evidence?” [The camera pulls out to show both Angela and Matt.]

339 22:47 A And I wonder because we did this before we looked at the area model. I wonder if
 340 there won't be some attempts to sort of figure out, ok so what's the area then? So, is that going to
 341 help us to get to it?

342 M Right.

343 A Like, what if we did this on a piece of graph paper?

344 23:03 M So, I would push to have this become part of the class, like ...vocabu...it's not

345 vocabulary, but sense-making, or the logic of equivalency, that these are equivalent pieces,
346 because ... So, it's interesting, because in our meeting earlier, I said that maybe this isn't
347 equivalency as we typically think about it. Typically we think of equivalency as being like
348 different-looking numbers in the fractions, but I think it could also relate to different-looking
349 shapes that are the same amount, just the way $\frac{2}{4}$ is equivalent to a $\frac{1}{2}$, triangle $\frac{1}{4}$ is equivalent
350 to rectangle $\frac{1}{4}$. So, I guess in a way it's an early concept of equivalency. Because... I feel like
351 it takes a lot to get a kid to buy into the idea that even though this doesn't look the same, it's the
352 same. And the same issue applies with this ... even though this doesn't look the same, I've got
353 two little pieces and one big piece here. How are you telling me that that's the same? The idea
354 that you could put those two together and then take this piece and put it on top, and you've got
355 the same shape. [The camera zooms in on paper with notes and diagrams. The camera pulls
356 back to show Matt and Angela. The camera zooms in on paper with notes and diagrams and
357 pans to Angela making notes.]

358 24:38 A Right. Because we're saying before, that one of the ways that we... the one that
359 looked like this ... is that we could just quite simply lay one on top of the other. Oh, look, if we
360 turn these around, they're exactly the same ...[The camera shows Angela's hand gestures as she
361 speaks.]

362 24:57 M Does an easy congruence argument ... [The camera pulls back to show a close-up
363 of Angela and Matt.]

364 24:59 A So, we can't do that with them. So, I wonder, do I say to them, "I know that
365 they're the same. How can we prove it?" Or ...

366 25:06 M No. I would start with, "I was looking at the work, and Oliver looked at this, and
367 he said it's obvious they're not the same shape.

368 25:16 A And he is the only one that thinks that.

369 25:20 M Fine.

370 25:21 A Do I even say “Oliver is the only one who disagrees with us,” or no?

371 25:28 M Well, I think...

372 25:29 A I mean just to make it an even ...

373 25:30 M I wouldn’t necessarily...

374 25:32 A Okay, all right.

375 25:34 M I think it adds dramatic flair to it, maybe, but I think ... no, I think it's better to just

376 say, "Here's what one student said," and it's weighty enough that [inaudible] it's Oliver, right?

377 25:49 A And everybody else disagrees with him, too. They're not going to know

378 necessarily that they do, but.... [The camera pans down to text on paper in front of Angela.]

379 25:55 M I mean you could say that, so...

380 25:57 A No, I hear you. I hear you. I don't need to...

381 26:03 M So, how can we either convince him or realize that he's correct? Does anyone

382 have an argument that could convince him? So, you want to look ahead a bit, yeah? [The camera

383 pans over to Matt's hand as he touches the pen on the table.]

384 26:23 A We can. I realize...we can, but I don't have a whole lot ... [The camera moves

385 up to a close-up of Angela.]

386 26:33 M So, how long should we spend, just so I...so we know...

387 26:36 A Another 15? [The camera pulls back to show both Angela and Matt.]

388 26:38 M That’s...fine.

389 26:44 A I'm thinking like, by Friday, I'm hoping on Friday I'll get to do this as much as we

390 can . I've been going ...you know, our schedule has been pretty tight in the next two days, so I

391 don't really even think we have the physical time in the day. But I'm thinking, on Friday I
392 wanted to have this conversation with them, that just sort of reviewing and where have you seen
393 this in the world? And what can we say so far? And then maybe from there we can look at this.
394 27:18 M That sounds good. [Pause.]
395 27:34 A And then, honestly, I was going to review with you the... follow in the sequence
396 of how TERC lays it out in the 3rd grade book, because there's a bunch of games, and there's the
397 pattern block wave, looking at equivalence, and.... I also wanted to look at the order of stuff,
398 from smalls to largest. Because we were talking about looking at the number line and placing
399 stuff in the number line, too. I thought that could easily get thrown in there. If you have a more
400 sensible way to sequence this ...[The camera pans down to Angela making notes in her calendar
401 and then pulls back to show both Angela and Matt.]
402 28:19 M No. I think for the most part the 3rd grade book ... it's a 3/4 book, and so it's
403 mostly fine. I think that there are a couple of things from the 4th grade book that would be good
404 to include. [The camera zooms in to show the notes Matt has written and as he continues to
405 write.]
406 28:38 A Which ones?
407 28:38 M Like, they go a little bit further into ...into comparing fractions. They do that
408 activity, where you sort them into equal to zero, between zero and a half,
409 29:01 A Well, like Beatrice was talking..
410 29:03 M like Beatrice was talking about. So that's in Marilyn Burns' book, it's also
411 in the 4th grade *Investigations*. They do a lot of work at the beginning on different shapes and
412 equal pieces ... that's the name of the book ... and so they divide Geoboards up into halves,
413 fourths. I don't think you need to spend a lot of time on that. [The camera pulls out to a close-up

414 of Matt. The camera pulls out a little to show a close-up of both Matt and Angela and then pans
415 down to show the papers on the table.]

416 29:26 A Honestly, too, I'm just thinking management-wise with the level of immaturity in
417 here, rubber bands and geo boards just doesn't seem ... [The camera zooms in on the notes on the
418 papers in front of Angela.]

419 29:34 M Well, they do it on dot paper. They don't have to do it on Geoboards. So they
420 could just do the drawings on dot paper. I mean, you might want to choose ...

421 29:44 A That might be nice, to sort of throw in there like ...

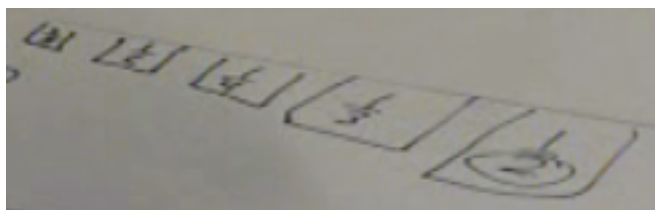
422 29:47 M But I wouldn't spend too many days on it. Like, maybe you could do halves and
423 fourths in one day. But so ... and then they go a little bit further into comparing fractions, and
424 then they get into decimals a bit more. The connection to decimals and percents a bit more at the
425 end of the 4th grade book than they do in the 3rd grade. So I would definitely think that a goal is
426 to get a little bit into the connections between decimals and percents. So, coming back for a
427 minute, you guys have made this set of fraction cards. I know that Brenda and Susan [the other
428 grade level teachers] had chosen to do more of the fraction strips. I think each have their merits,
429 and we could talk about that, but I don't think it's the best use of our few minutes left. So, the
430 things that they say in the TERC book, to do with those ,... one is...one is ordering them on a
431 number line, right? [Angela makes some notes. The camera pulls back to show both Angela and
432 Matt .]

433 31:11 A Then there's this really nice discussion where there's a piece that's like this ... sort
434 of figure out what ... [A makes a diagram. See Figure below.]



Figure

435
 436 31:23 M I think you're figuring out what the whole is based on the missing part, right?
 437 And that goes along with the ordering. And so, one of the big things that comes out of the
 438 ordering work, is that [M starts making a diagram.] ...



439
 440 if you have $1/8$, then $1/6$, $1/4$, $1/3$ and $1/2$, that they, then the idea is, "What patterns are we
 441 seeing here? Oh, the smallest piece has the biggest number on the bottom. The biggest piece has
 442 the smallest number on the bottom. Why do you think that is?" So you start with the unit
 443 fractions, and so that's really nice ... a really important conversation to have, because it gets into
 444 the idea of, what does the numerator mean, what does the denominator mean? "Why do you
 445 think ..."
 446 First, they have to notice the pattern, but then the "why" is the really important thing, because
 447 when the number on the bottom is bigger, we're cutting it into more pieces.

448 32:41 A Right.

449 32:42 M I think that's a really important aspect of that. And then I don't know if they say

450 to do this in the ... Teacher's Guide, but maybe ... They've got all unit fractions as it is now. So,
451 it's all unit fractions, like $\frac{1}{4}$, $\frac{1}{8}$. And what you've got there is like what's missing from a unit
452 fraction. So, it could be interesting to have some cards that are like $\frac{2}{4}$, $\frac{2}{3}$... [The camera pans
453 down to Angela pointing to her papers and drawing diagrams. The camera zooms in on Angela's
454 hand and the diagrams on the paper. The camera shifts to a close-up of Matt writing on paper
455 and pointing to notes he's written. The camera pulls up and back to show a view of Angela and
456 Matt from the side and then back to Angela writing notes on paper. The camera pulls back to
457 show Matt from behind Angela.]

458 33:26 A Right. And where do those fit?

459 33:29 M Yeah. And where do those fit? And so, moving those around. But I don't know
460 how you'd make those. And I don't know that you want to spend the time to make them right
461 now.

462 33:38 A There are some games, too, where you have to make number sentences, and you
463 have to come up with some equivalence too, based on the fraction cards that you made. [The
464 camera pans to show the table and zooms in on the notes and Angela and Matt's hands.]

465

466 33:49 M That's, I'd say that that's different from this [It is unclear what M refers to by that
467 and this] , but that's another really good thing to do.

468 33:53 A Well, I was thinking too, as you were talking that, I haven't plugged in any parts
469 of the group stuff, you know like how many red tiles out of all of the tiles are there? So, I feel
470 like that needs to happen...for maybe a day or two

471 34:08 M Right. I wouldn't mix it in right now while you're doing this though, right?

472 34:11 A No. But it got to something that's completely, in my mind ... maybe I'm wrong ...

473 it's completely separate from looking at fractions this way.

474 34:18 M I think so. I think there's looking at fractions as area of one contiguous shape, and
475 looking at fractions as part of a group. So, the other thing to do with the fraction cards is to do a
476 page of ... so, just what are some number sentences you could make using your fraction cards?
477 And so, they'll say things like, "Oh, $\frac{1}{4}$ plus $\frac{1}{4}$ equals $\frac{2}{4}$. $\frac{1}{4}$ plus $\frac{1}{4}$ equals $\frac{1}{2}$." [M writes
478 as he speaks. The camera focuses on the notes on the paper and then pulls back to show their
479 hands as they write notes.]

480 34:57 A That's one of the exercise...one of the investigations they have to do that. They
481 have to come up with the whole.

482 35:03 M So they come up with as many number sentences as they can. You may want to
483 constrain it, like, "Okay, find all the number sentences you can come up with for making $\frac{1}{2}$.
484 Find all the number sentences you can come up with for making one whole." You know what I
485 mean? So like, at first constraining it so that when you come together, you can have a more
486 focused conversation about some of the things that they noticed. [The camera pulls back to show
487 part of Angela and Matt hands over the papers. The camera shifts to show both Angela and
488 Matt.]

489 35:37 A Right.

490 35:38 M And with the half, I think if you start with $\frac{1}{2}$, that could be nice because one
491 thing to notice ... there are some really important things to notice about when something is
492 equivalent to $\frac{1}{2}$. So I would start with that first. Like, "Oh, $\frac{3}{6}$... $\frac{1}{6}$ plus $\frac{1}{6}$ plus $\frac{1}{6}$ makes
493 $\frac{1}{2}$." "Okay." "Is there another way to say that?" "Oh yeah, $\frac{3}{6}$ equals $\frac{1}{2}$." So, if they just
494 said the first part, you would need to ask that question, because an important thing to notice is,
495 "Oh when the denominator is sixths, I know half of 6 is 3, so $\frac{3}{6}$ is going to be $\frac{1}{2}$." "Yeah,

496 does that make sense? Why does that make sense?" "Oh, because you need six of them to make
497 the whole, so half of them is ... just ..."

498 36:22 A Right.

499 36:24 M And someone else might say, "Oh, the numerator is half the denominator." So
500 there's a lot of discussion that could come out of that. And you could, on the back of that sheet,
501 have a different one or a more challenging one, but maybe everybody talks about the front side,
502 and for your kids that are moving through it more quickly, they can do a more challenging one
503 on the back, or maybe more open.

504 36:47 A What would be a more challenging one?

505 36:49 M I think ... well, you could ... one possibility would be ... I'm playing with either
506 making a mixed number, a number greater than 1, or it could just be more open, like, "Find any
507 combinations that you want to find ... write any number sentences you want." And then see
508 where their kind of preferences lead them. But what do you think? Do you have a thought about
509 that?

510 37:39 A I think if they had to do ... what do you call ...do you call them mixed fractions ...
511 what do you call those, where it's $1\frac{3}{5}$ or something? What do you call that? [The camera pans
512 to Angela and zooms in a bit.]

513 37:52 M I think they're called mixed numbers, and it's still okay to call them. You can also
514 call them "amounts greater than 1." Like, it's not so cool to call them "improper fractions," for
515 example, like $\frac{12}{3}$, because there's nothing improper about it. Fractions greater than 1 ... that
516 gets a little bit tongue-twistery. But, I think it's more accurate. [The camera shifts a bit to
517 include Matt .]

518 38:22 A We used to call them "improper fractions."

519 38:24 M Everybody called it "improper fractions," right? But you can see how that's a
520 little bit problematic for a kid just starting to make sense of it. Because then they miss the idea
521 that there are equivalencies, because "Oh, it's improper, so I can't [inaudible -- two voices] to
522 anything."

523 38:46 M So, kind of like you guys did with all the measurement stuff, I definitely like the
524 idea of making number sentences out of what you've got. Like every time you have a new model
525 for fractions, using that to help you make number sentences, and to find equivalences. So this
526 starts the conversation of operations. This starts the conversation of equivalence. This starts the
527 conversation of adding unlike denominators, because they're going to find some equivalence
528 with unlike denominators, too. Like $1/3$ and $1/6$ makes $1/2$. But it's just the beginning. One
529 thing you might want to put up is an equivalency chart, like every time we find ... it's really ...
530 [The camera pans down to the papers and zooms in on Matt pointing to the notes. Then the
531 camera slowly pans to Angela's hand on the paper with notes.]

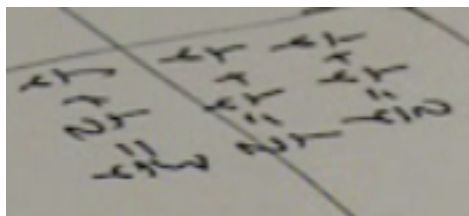


Figure 19

532
533 39:38 A You can't do it until after the [inaudible].

534 39:40 M It's really done in the 5th grade units, but I think it's good throughout where it's
535 just a chart that says, " $1/2 = \dots$ " and any time you find something that's equivalent to $1/2$... " $1/3 =$
536 ..." and anytime you find something, and so on. " $1/4 \dots$ " [Matt makes a diagram.]

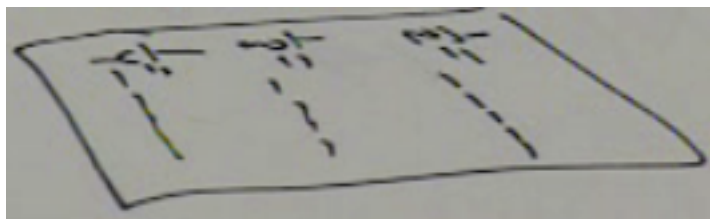


Figure 20

537
538 Just so that they have it kind of as a reference. And it's also, every time something new comes
539 up in your work, it's a reason to come back to that chart, so it just keeps it on their mind, the idea
540 of equivalence. And then you were thinking about the fraction cookie stuff, and so that gets into
541 thirds, halves and sixths.

542 40:24 A And then, that also addresses like operations of unlike denominators, because
543 you're using like $\frac{1}{3}$ and $\frac{1}{2}$. You're using pattern blocks. [The camera pulls back to show both
544 Matt and Angela.]

545 40:40 M So it's another area model, and it gives you another opportunity to come back to
546 this writing number sentences. So it doesn't all have to come out of these fraction cards, is one
547 important aspect of it. And then for ordering and reasoning ... Well, in between that, I know
548 there's something where they have like... 5 brownies and 4 kids, or something. [M draws a
549 diagram. See Figure 21 below.]

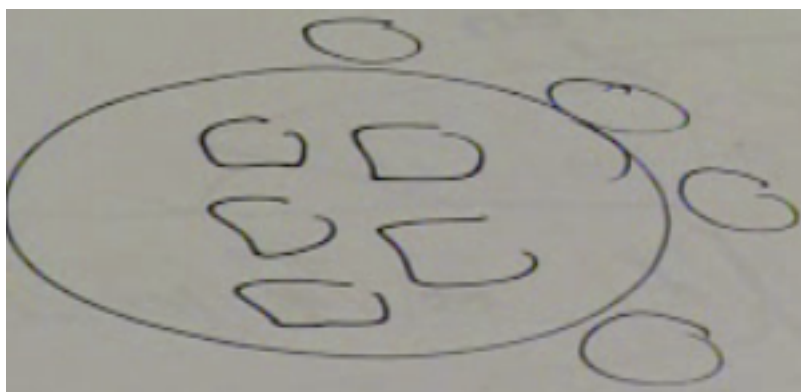
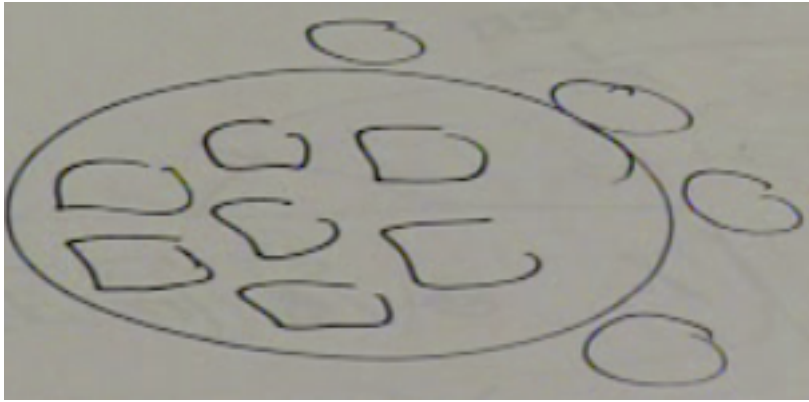


Figure 21

550
551 So, what do they each get? Or 7 brownies, 4 kids? [The camera pans to table with Angela
552 taking notes and Matt adds 2 square "brownies" to his previous diagram. The camera then

553 focuses on the diagrams on the paper. The camera pulls back to focus on Matt and then includes
554 Angela. The camera pans down and zooms in on the diagrams on the paper and Matt writing.
555 See Figure below.]



Figure

556
557 41:32 A So they each get ...
558 41:35 M What does each person get, right? And they word the problems always on
559 purpose to be, kids ... brownies ... but really, ultimately, it becomes "Oh, you're dividing 7
560 brownies among 4 kids," which is $7/4$, which ends up being your answer. I don't know that... I
561 don't think I would want to rush, no, I don't want to rush 3rd graders into seeing this pattern. I
562 wouldn't necessarily want to rush 4th graders, either, into seeing that. But what I ... [The camera
563 pulls back to show Angela and Matt.]
564 42:16 A But what's an equivalent to $7/4$? Like, how many whole brownies can you make
565 from $7/4$? I think that's worthwhile.
566 42:29 M Well, that can come ... so I wouldn't rush them to the shortcut of saying, "Oh, just
567 flip it around and turn it into a fraction," or, "Flip it around and divide." But at first, kids do very
568 concrete representations of it, and so, one thing becomes ... well, I'm thinking particularly for the
569 3rd graders, but it's good for the 4th graders, too, I think ... the argument of, "Someone got this as
570 their answer, got a whole for each person plus $1/2$ for each person, plus $1/4$." So, someone got a

571 whole plus $\frac{1}{2}$ plus $\frac{1}{4}$. [M adds to prior diagram.] And someone else got $\frac{7}{4}$... $\frac{1}{4}$ plus $\frac{1}{4}$ plus
572 $\frac{1}{4}$ plus $\frac{1}{4}$ plus $\frac{1}{4}$ plus $\frac{1}{4}$ plus $\frac{1}{4}$. [M draws 7 small squares. See Figure 22 below.]

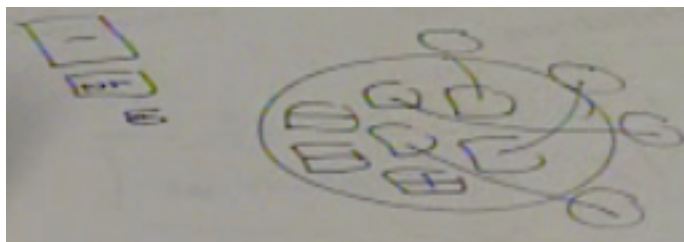


Figure 22

574 Because they divided all of these into fourths. You know what I mean? Who's better off?
575 Which is the better deal? Which one would you rather have? Now, it's possible that they think,
576 "I don't want all those little pieces to get lost," but, so then the question could be, "Who's fuller?
577 Who gets to eat more brownie?" And you might be, I don't know, you might be surprised that
578 some kids could end up thinking, "Oh, one of those is more than the other." So coming back and
579 arguing or discussing about why are these equivalent? [The camera pans to notes on table and
580 Matt writing diagrams. The camera zooms in on the diagram. See Figure 23 below.]

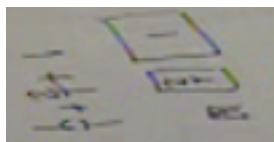
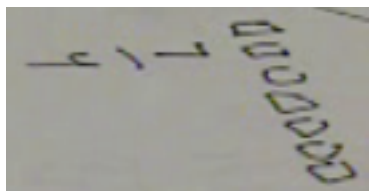


Figure 23

582 [The camera pulls back to a close-up of Matt's hands and then pulls back to show both Angela
583 and Matt. Matt makes a diagram. See Figure below.]



Figure

585 44:07 M Now, the tricky thing is, I think that's really wonderful problem-solving. The
586 question is, is that an efficient way to get kids to be able to think about equivalence? It's not the

587 typical way that you use equivalence. Is it a good way to get kids thinking of ... One thing that it
588 definitely does is, it generates a reason to have to add unlike denominators for some kids. And
589 so, one question could be like...let's say most...

590 44:42 A I see it as like, when they're forced to look at this, then they're forced to realize,
591 "Well, I have to break a half into quarters and I have to break the whole into quarters," and it
592 forces them to try to figure out a way to resolve the differences that are here, to make it
593 something that they can work with, which is, $\frac{1}{4}$ plus $\frac{1}{4}$... So, I feel like this is a really good
594 exercise. [The camera zooms in on diagrams on paper.]

595 45:09 M Right.

596 45:09 A How do we get this to look like that? Maybe that's the other way to [inaudible].

597 45:13 M And actually, neither of them are completely ... Like, you could do this, you could
598 say, "Here's one, and I know that two of these make a half, and this makes a quarter." [Using his
599 previous drawing, M draws a circle around 4 of the $\frac{1}{4}$ s, another circle around 2 of them, and
600 points to the other $\frac{1}{4}$.] Or you could say, "This is 1 and this is $\frac{3}{4}$. So I have $1\frac{3}{4}$." So you
601 could just as easily turn this into this, or find some kind of middle ground that they both meet at.
602 Or you could break this up. So, that all three of those ways would be great. So, it does generate
603 that. So, I don't know how much time you feel like you have, but I like these. I think it's a great
604 investigation. It's a great opportunity to have to do some sense-making around fractions. [Matt
605 pointing to and writing diagrams on paper. The camera pulls back to include both Matt and
606 Angela.]

607 46:06 A These problems also like make ... how they start solving these makes me think
608 exactly about the milk carton problems that they did earlier in the year.

609 M Yeah, yeah.

610 A ... That experience of having to take something and share it.

611 46:25 M And that's one of the beautiful things about it, is that there's context, which

612 supports sense-making. And then from that you attach symbols to it. And the symbols are really

613 representing what you're manipulating, what you're making, and it's just kind of a shorthand

614 notation. So rather than starting from manipulating symbols, you're starting from, "How do I

615 find a shorthand way for communicating my amounts?" Yeah, that would be really cool. And I

616 think for 4th graders that find this kind of easy, to say, "Well, on the front I'm going to give you

617 three with pictures, and on the back I'm going to give you just the numbers. You can draw a

618 picture if you need to, but if you can find some ways of thinking about this without having to

619 draw a picture, then try doing that to challenge yourself." And that could be cool. And then

620 they'll probably end up seeing this pattern. [The camera zooms in on diagrams on paper and then

621 pulls back to include both Matt and Angela.]

622 47:32 A Right.

623 47:35 M So, if you were to do it for two days, that would be ... And then you could revisit

624 this after you do some comparing fractions, after you get into comparing and ordering, and they

625 have this either in the 3rd or 4th grade book. I think it's in the 3rd grade book. After they've

626 done some comparing, there's ... "At one table there are four kids and seven brownies, and at

627 another table there's three kids and five brownies. Which table gets the better deal? Which table

628 would you rather be a part of?" And one nice thing about this is that it gets into comparing

629 fractions ... and this can be the last thing we talk about ... One of the nice things that this does is,

630 it promotes the idea of ... this idea of like same ... when the numerator ... So, this is a bad

631 example. Four kids and seven brownies, four kids and five brownies. So, the idea is, of course,

632 if it's four kids sharing, you want to be at the table with more stuff. If it's the same number of

633 kids at both tables, you want to be at the table with the most stuff. And if it were the other way
634 around, if it were seven kids, four brownies, and five kids, four brownies, then if the number of
635 brownies is the same, you want to be at the table with the fewer ...[The camera zooms in on Matt
636 making notes on the paper.]

637 49:18 A Fill their stomach.

638 49:19 M Exactly. That connects really nicely to the reasoning behind comparing $\frac{7}{4}$ to $\frac{7}{5}$
639 to $\frac{5}{4}$, and $\frac{4}{7}$ to $\frac{5}{7}$, that if you're comparing these you're saying, "Oh, it's the same size pieces,
640 but I have more of them." They're very related, but it's not as clear...

641 49:51 A If they order these they can see that these pieces are bigger and these pieces are
642 smaller, and what does that do to the number of pieces that are smaller and the number of pieces
643 that are ... You know what I'm saying? They've already hopefully realized that on the number
644 line of fractions, that $\frac{1}{7}$ is going to be a lot smaller piece than $\frac{1}{4}$.

645 50:15 M And that's when it gets tricky, when you're comparing, let's say $\frac{3}{4}$ to $\frac{4}{7}$. How
646 do you compare those? "Okay, these are smaller ..." Make it $\frac{2}{4}$ and $\frac{4}{7}$. These are smaller
647 pieces, [pointing to the 4 of $\frac{2}{4}$] and these are bigger pieces [pointing to the 7 of the $\frac{4}{7}$]. But I
648 have a lot of the small pieces [pointing to the 2 of $\frac{2}{4}$] and a few of the big pieces [pointing to
649 the 4 of $\frac{4}{7}$]. It's close, it's very close.

650 50:47 A Right.

651 50:48 M So, another strategy ... the same denominator, there's the same ... Oops, I messed
652 something up. Well, anyway, there's the same denominator strategy, there's having the same
653 numerator. So, this should have been $\frac{4}{7}$ and $\frac{4}{5}$. There's having the same denominator, there's
654 having the same numerator, but when they're not the same denominator or the same numerator,
655 that's when something like, "Oh, this equals $\frac{1}{2}$ and this is ... for 7 I would need $3\frac{1}{2}$ of them ...

656 It's more than half." I don't know that's enough, it's greater than a half ...[The camera pulls out
657 to show both Matt and Angela. The camera zooms back into Matt making notes on the paper.]
658 51:41 A So that probably is more like that, closer to 1, which one is closer to 1 ...
659 51:47 M Yeah, yeah, exactly.
660 51:51 A Alrighty.
661 51:52 M You have some ideas of where you're going to go?
662 51:55 A I have enough data. [The camera pulls out to show Matt and Angela.]
663 52:03 M I'll see you on that Monday, in 2 weeks, on the 17th.
664 52:07 A Right before we go to camp, so they should be nice and crazed. Want to come to
665 camp with us?
666 52:15 M I wish I could. I'm going to have to be grading the 4th grade math tests.
667 52:20 [End of File]

Appendix H

Interview Questions

(Questions taken largely from Landis, 1990)

Pre-Lesson Teacher Interview

A. School Background

I want to ask you some questions about your background as a student.

1. If you had to pick one subject as your favorite subject in school, what would it be? Why?
2. (If answer to #1 was not math:) How did you feel about math?
3. Do you remember a particularly good math teacher? What made him or her good?
4. How about a particularly poor math teacher? What made him or her poor?
5. Did you major or minor in math? What mathematics courses did you take in college or after college?

B. Teaching Experience

Now I'm going to ask about your experience as a teacher.

6. How did you come to choose teaching as a career?
7. Describe the teaching positions you have had. How many years have you taught? What grade levels have you taught?
8. Describe the students you have taught.
9. What do you think is important in teaching math? Please explain.
10. Do you meet with other teachers to discuss math issues? Please explain.

C. Coaching Process

Now I'm going to ask you about your experience with the coaching process.

11. How many coaching cycles --- preconference-observation-postconference --- have you had?
12. How have they gone?
13. Does anything stand out as particularly helpful or unhelpful?
14. Have you learned anything in particular about math, math teaching, or about yourself as a math teacher?
15. Have you reinforced, modified or changed any of your beliefs about math or math teaching as a result of coaching? Please explain.
16. With regard to the coaching cycle that is about to happen, is there anything in particular you are working on?
17. How do you think coaching compares with other forms of professional development? Please explain.

Post-Lesson Teacher Interview

D. Observed Lesson

I want to ask you some questions about the math lesson you just taught.

18. How did the lesson go? Please explain.
19. Would you do it basically the same way again? Please explain.
20. Have you taught a lesson like this in the past?
21. (If yes to #20) Did you do anything differently this time?
22. (If yes to #21) Can you describe what was different? Why did you do things differently?
23. Was there something the coach said or did that influenced you? What?

Coach Interviews

E. Background of Coach

I want to ask you some questions about your background.

24. How did you come to be interested in math? What did you like (or dislike) about math?
25. Do you remember how you felt about yourself as a math student? Please explain.
26. What mathematics courses did you take in college or after college?
27. Have you taught math? What grades? How many years?
28. Aside from teaching, what math jobs, if any, have you had?
29. Have you had any other math experiences that prepared you to be a coach?
30. In general, what are your hopes and expectations for the coaching process?
31. How many teachers are you coaching now?
32. How is that going?
33. Do you meet with other coaches or lead coaches? Please explain.
34. Have you been having workshops or other professional development experiences? How have they been?

F. Coaching Process and Observed Lesson

Now I want to ask you some questions about the coaching process (with this teacher).

35. How many coaching cycles --- preconference-observation-postconference --- have you had?
36. Are there any particular issues or problems that you have been working on? Please explain.
37. How has that gone?
38. Did you see or hear anything in this lesson that particularly caught your attention? What?
39. Do you think you had any impact on the teacher's practice? Please explain.

APPENDIX I

Page from TERC workbook

HOW TO MAKE FRACTION CARDS

Materials: 5 sheets of paper (all the same color), a pen or crayon, scissors

What to Do

Fold and label sheets as shown. Write each fraction on one side only. Mark the fold lines. Cut on the lines.

Halves Fold the sheet in the middle.

Thirds Fold the sheet in 3 equal pieces.

Fourths Fold the sheet in half one way, then in half the other way, to make 4 equal pieces.

Sixths Fold the sheet the way you did to make thirds. Cut apart the thirds. Fold two of the thirds in half and cut to make long, skinny sixths. Cut the other third in half the other way to make chunky sixths.

Eighths Fold the sheet into fourths. Open the paper to see the folds. Fold each fourth in half.

Store your Fraction Cards in a plastic bag or envelope. Save these directions with them. You may want to make another set for playing games.

Ideas to Try at Home

Turn over the cards to hide the labels. Order the cards from smallest to largest. Then turn them over. Look at the number pattern. What do you see?

Find different combinations to make one whole. Put the Fraction Cards on top of a whole piece of paper to keep track. Keep a list of your combinations. For example:

$$\frac{1}{2} + \frac{1}{3} + \frac{1}{6} = 1$$

$$\frac{1}{3} + \frac{1}{3} + \frac{1}{3} = 1$$

