

I N S I D E T H E PINELANDS

APRIL/MAY 2008

A Report by the Pinelands Preservation Alliance

VOLUME 15, NUMBER 4

KNOWING FRANKLIN J. PARKER, III

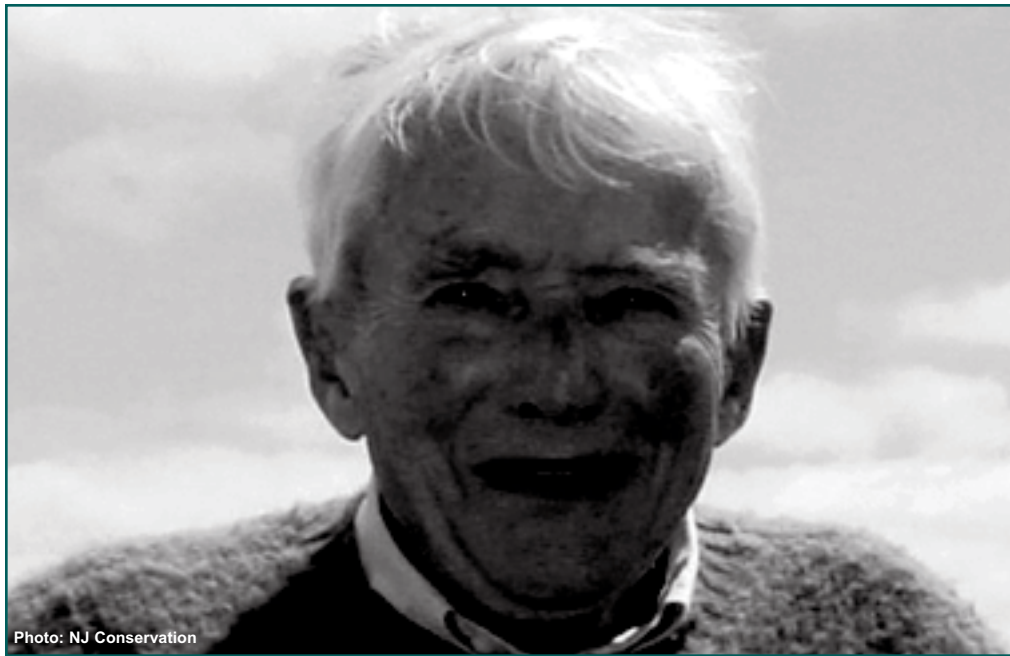


Photo: NJ Conservation

Franklin J. Parker, III

*by Terrence D. Moore
Former Executive Director of the
New Jersey Pinelands Commission*

Frank Parker was the first chair of the Pinelands Commission and a great environmentalist. He died February 1, 2008 at the age of 82.

When Carleton Montgomery asked that I write down a few remembrances of Frank Parker, I wasn't quite sure I was truly up to it. Knowing Frank for almost 30 years has been a journey with some very public, but also private moments between us. He is a very special per-

son to me, not just as my first Pinelands Commission chairman from 1979 to 1988, but as someone I regard as a friend then and thereafter. You see, I am not sure I am ready to "remember" Frank Parker. I still experience his strength of purpose, the surge of energy to get things done and the never ending kindness he brought to our relationship and to those he had with so many others. People who know him better than I have testified to his leadership in the environmental movement and his many conservation achievements. They have also described the way he guided a sometimes divided

Pinelands Commission through its most important period developing and implementing a plan that still stands as one of the most important land use initiatives in the nation. I do know a bit about his role in that endeavor.

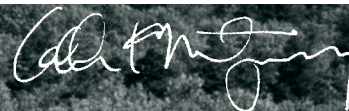
Frank was appointed chairman of the then Pinelands Planning Commission in early 1979 by Governor Brendan Byrne upon the recommendation his Chief Counsel Stewart Pollock and the nationally prominent conservationist Laurance Rockefeller. On June 28, 1979, the Governor signed the Pinelands Protection Act and during the ceremony, announced my appointment as the Pinelands Commission's new executive director. It was a slightly awkward time for me because I knew that the Commission had recommended a different name to the

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UPCOMING PPA EVENTS

**Sunday, April 20
Native Plant Sale**

**Sunday, May 4
"Pinelands: A Visual Journey"
Photography Exhibit**




The passing of Frank Parker, one of New Jersey's great environmental leaders over more than three decades, reminds us of the role that individuals have played in protecting the Pinelands. The tragic death of Jim Rutherford, a young man preparing himself for a career in conservation, reminds us that we always need committed individuals in every new generation to take up the cause and carry the torch. Both Frank and Jim died on February 1.

It takes more than a village to save an ecosystem. It takes a great variety of people with a great variety of passions, skills and commitments, working in many places and professions or only "working" for love of the cause. Today as in the past, protecting the Pinelands requires a collaboration of politicians, scientists, citizen activists, bureaucrats, educators, and professional environmentalists. One of PPA's main jobs is to sustain and expand this ongoing, often unconscious collaboration.

Politicians: Brendan Byrne as Governor and Jim Florio as Congressman made the Pinelands legislation happen. Of course, many politicians contributed, but Governor Byrne and then-Representative Florio were the key political leaders at the founding of the Pinelands. The politicians still matter to the Pinelands, and we still need to put people like Brendan Byrne and Jim Florio in office if the Pinelands project is going to succeed.

Scientists: The Pinelands laws came about in large part because policymakers came to understand the unique, global value of the Pine Barrens and its plant and animal communities. For that understanding, we have to thank scientists who devote themselves to the Pinelands and continue to refine our understanding of the ecosystem's processes and conservation needs. An outstanding representative of the role scientists have played was Jack McCormick, then with the Academy of Natural Sciences in Philadelphia, whose pioneering ecological studies in the 1970s still shape the way we go about protecting the Pinelands.

Citizen Activists: Just as essential, to both the original passage and the continuing survival of Pinelands protection laws, are citizen activists. Some work on specific issues in their neighborhoods; some found and maintain organizations like PPA to lead the charge; others make environmental activism their life's passion; some strive to be good stewards of their land and to run businesses compatibly with the Pinelands environment; and still others serve as volunteer Pinelands Commissioners. Thousands of people from all walks of life have contributed to the effort over the past three decades. Candace Ashmun, for example, has served as a voice for conservation on the Pinelands Commission since its creation in 1979! At its 2007 Pine Barrens Hall of Fame induction, PPA recognized three activists who have been at it for more than thirty years: Elmer Rowley, Nan Hunter-Walnut and Janet Jackson-Gould.

Bureaucrats: All the laws in the world would not save the Pine Barrens without government agency staff members to implement these laws. The institutions themselves are not enough: it takes good people in those institutions to make the agencies work for good rather than ill. We don't always agree with their decisions. But the public has been very lucky to have so many professionals with a personal commitment to the Pinelands environment working at the Pinelands Commission, the Department of Environmental Protection, and various federal agencies.

Educators: It's not just about the rules and regulations. It's also about teaching the public, and especially children, about the Pinelands and its wonders. There are thousands of educators in schools and at nature centers whose work has helped build understanding, appreciation and love of the Pinelands. Every year now, PPA honors educators as part of the Pine Barrens Hall of Fame (there are already too many to name them all here.)

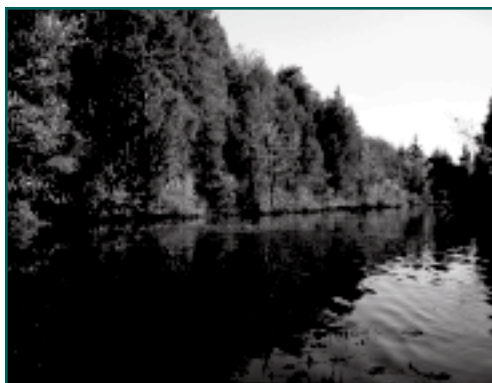
Professional Environmentalists: We also need to recognize the staff of PPA and the other nonprofit organizations whose employees have made working in the Pinelands their career and vocation. In the real world today, it is absolutely essential to have full-time advocates who can devote the time and develop the expertise in regulations, science and organizing that is needed to counter the massive resources of those who seek to eliminate, weaken, or just get around the rules.

Governor. As the ceremony concluded, however, Frank immediately came forward with an outstretched hand offering his congratulations.

While Commission members went off to lunch, Frank and I met with Department of Environmental Protection officials to discuss the transition of the development review process that was being run by the DEP under the Governor's previously issued "Pinelands development moratorium." Department representatives argued that DEP should continue to administer the process, but Frank and I suggested otherwise; both stating that it was important for the Commission to take control of this function. A few others at the meeting agreed and the process was passed to the Commission. My new chairman and his new executive director began our relationship on common ground, both somewhat pleasantly surprised with the other, I think. We generally walked the same path for the rest of his tenure as chairman.

Frank often said that he came to the Pinelands Commission with the intention of completing the plan in less than two years and, shortly thereafter, resigning the chairmanship to spend more time at the New York City law firm in which he was a partner. He announced his intention to resign to me and one or two others on four separate occasions

after the plan's adoption and federal approval in January 1981. Immediately following three of these, Commissioner Candace Ashmun and I, along with another Commission member or two, would invite Frank to lunch and explain all of the pending issues that required his attention and support, recall for him the closeness of recent Commission votes and why it was critical that he not resign the chairmanship at that moment. He would reluctantly agree to stay "just a little while longer" and we who successfully entrapped him congratulated ourselves afterwards.



Cedar Swamp in the 9,400-acre Franklin Parker Preserve in Chatsworth

On the fourth occasion, Frank appeared in my office and in the booming voice that came forth when he became emotionally aroused said, "Terry, I have an appointment with Tom Kean to submit my resignation and you and I need to discuss who I believe my successor should be. And, I am not going to lunch with you and Candy Ashmun or anyone

else, so don't even suggest it!" Frank recommended to Governor Kean that former DEP Commissioner Richard J. Sullivan be appointed in his place.

An important era ended and an important new one began. It is enough to say that the lunches some of us conspired to make into victorious reenlistment sessions were not as effective as we thought. Frank wasn't really planning to leave until he felt sure that the future of the Commission was in good hands.

The staff of the Pinelands Commission in the early years was young, very talented, closely knit, and not always up to their best behavior in the pressurized political and time sensitive atmosphere in which they worked. Frank enjoyed them, and they him. He walked comfortably in their company, treated each with respect and always offered kind words of encouragement and praise. Mention Frank Parker's name to those at all levels of the organization who were there during his tenure as chairman and you will immediately get a smile followed by some heartfelt words of respect and, yes, affection.

Frank was markedly different than what one would expect to encounter as the chair of a New Jersey State Commission. He would arrive in our midst in an always rumpled and

continued on page four

well-worn suit, most often the gray, charcoal gray or blue one, not at all looking like the rather well off, Yale educated, Eastern establishment New York City lawyer we knew him to actually be. He was not a politically sophisticated or loyal party appointee often depicted in other similar venues by New Jersey's media or, too often it seems, pursued by those with prosecutorial intentions. Nor did he arrive in the latest model, mirror finish, black-toned automobile. Frank, you see, always drove a dilapidated, near junk heap excuse of a car that was not even accessible from the passenger side. None of us ever thought to check the sticker to confirm a valid date of inspection.



Canoes on the Wading River, Franklin Parker Preserve, Chatsworth

As chairman, he was easy for some to misread or underestimate, except when one went up against him or, perhaps, suggested that something he wanted to occur was unachievable. A determined look would suddenly appear. Leaning forward in his

seat, the volume of his voice would increase and we all knew that any chance of pointing him in a different direction had rapidly disappeared.

The day Frank presided over his last Commission meeting in Southampton's municipal building he received accolades from many in attendance. One that I suspect he quietly enjoyed was the tribute given by a regular attendee who would consistently wear us down during the public comment periods with his lengthy rendition of complaints given many times before. He stated that he and Frank certainly didn't agree on Pinelands protection measures, but he found over the years that Frank was a good and fair man who as chairman not only permitted the public to fully speak their minds, but actually listened.

After Frank left the Commission, he would call frequently, always first asking how my wife and our children were doing and then going on to forcefully press his point of view on this issue or that, or to offer to meet to discuss what he could do to help the cause. After I "left" the Commission in September 1999, Frank would call me from time to time, first inquiring about my wife and the children, then continuing on to press his point of view and to ask that I do all that I could to help the cause. He never let go of the quest for Pinelands protection. It wasn't in

his genetic makeup to simply sit back and reflect on what he had already contributed.



Old cranberry bogs, Franklin Parker Preserve, Chatsworth

I was honored in 2006 to be inducted into PPA's Pine Barrens Hall of Fame on the same evening as my chairman and friend. I saw that night that Frank was increasingly bent of body and appeared somewhat frail as he climbed the few steps to the

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INSIDE THE PINELANDS

*Published six times a year by the
PINELANDS PRESERVATION ALLIANCE*

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Distributed to:
PPA members and volunteers,
state legislators, Pinelands municipalities, elected
officials, planning boards, and selected officials.

Our newsletter is available online at:
www.pinelandsalliance.org

*Printed on 100% recycled paper (made from 100% post-
consumer pulp produced in a chlorine-free pulping and
bleaching process)*

Circulation: 5500



lectern. When he spoke, however, the fire inside was still in evidence and his voice rang clear with the challenge for all to continue the worthy struggle.

There was a service for Frank Parker on a recent February day in the hills of northern New Jersey, the place he lived and also loved. His beloved wife, Margaret, their six children and fifteen grandchildren, comprised his other more personal and overwhelming passion. As three sons, all closely resembling their father, and two of the granddaughters spoke of Frank, everyone who knew him could relate to their remembrances of his tenacity, passion for life, love of the sea, more than occasional deviltry, his twinkling eyes, and his endless welcoming and caring ways. There was always one Frank Parker to behold no matter where and under what circumstances he might be encountered.

When I returned to my desk the next day in Philadelphia, I looked at my phone thinking of how it and others I have looked at over my career would ring or beep with that forceful, energetic voice on the other end saying, "Terry, Frank Parker. How is everyone in the family doing? Listen, I have looked at this recent Pinelands issue closely, and you and me and the others all have to get to work to.....!"

I am already missing it.

**MIDDLE SCHOOL & HIGH SCHOOL
SCIENCE AND SOCIAL STUDIES**

TEACHERS ARE INVITED...

**9th Annual Pinelands
Summer Teacher Institute
July 14 - 18**

**A week of field trips and lectures
from expert speakers.**

**Topics: plants, water, geology,
history, archeology, folklore,
land use, conservation
and curriculum development.**

Call (609) 859-8860 x24 or email
mikeh@pinelandsalliance.org for
more information or see
www.pinelandsalliance.org and click
"Education"

**"PINELANDS:
A VISUAL JOURNEY"**

**Sunday, May 4
1 - 5 pm**

at the Bishop Farmstead

Art exhibit featuring fine art
landscape photography by
Albert D. Horner. All art will
be for sale, with a portion of
the proceeds to benefit PPA.

Light refreshments will be served

**Check out:
www.pinelandsimagery.com
for more on Mr. Horner's work.**

FAIRS & FESTIVALS

**APRIL 20, 12 - 4 PM
EARTH DAY CELEBRATION
WHARTON STATE FOREST
BATSTO VILLAGE**

**APRIL 27, 10 AM - 4 PM
ATLANTIC COUNTY UTILITIES
AUTHORITY EARTH DAY 2008
HANNEMAN ENVIRONMENTAL PARK
EGG HARBOR TOWNSHIP**

**MAY 14, 12 - 4 PM
BURLINGTON COUNTY COLLEGE
FUN FEST
PEMBERTON CAMPUS, PEMBERTON**

**MAY 18, 10 AM - 5 PM
OUTDOOR ADVENTURE EXPO
TURKEY SWAMP PARK, FREEHOLD**

**JUNE 14 & 15, 10AM - 5 PM
DELAWARE BAY DAYS
HIGH STREET, BIVALVE (PORT
NORRIS)**

**JUNE 28, 10AM - 4 PM
BURLINGTON COUNTY EARTH FAIR
SMITHVILLE PARK, EASTAMPTON**

**Stop by the PPA exhibit and check out
our broad selection of Pinelands
resources and information!**

PINELANDS WATCH

Get involved in our activist network and help make a difference!
To receive the Pinelands Watch or
alert us to an issue of concern in
your community,

**call (609) 859-8860 x22 or e-mail
theresa@pinelandsalliance.org**

**PINELANDS COMMISSION
MEETINGS**

Friday, April 11, 9:30am
Friday, May 9, 9:30am

**OPEN TO THE PUBLIC
CALL (609) 894-7300 FOR DETAILS**



The environmental community lost an important young voice when James C. Rutherford, Jr., age 27, of Medford, NJ died suddenly on February 1, 2008. Jim was a graduate of Richard Stockton College of New Jersey and was working towards a Masters in Biology at East Stroudsburg University.

It was the privilege and great pleasure of some of PPA's staff to spend time with Jim studying botany in the Pinelands - both in the classroom and in the field. We will miss his companionship. It is evident from Jim's passion for the Pinelands and all its creatures that we lost an important voice for the protection of this unique ecosystem.

Jim made a huge impression on those around him. His family requested that in lieu of flowers, contributions in Jim's memory be made to the Pinelands Preservation Alliance. Over 100 of Jim's friends and family have sent contributions to PPA in memory of this incredible young man. Many of the cards and letters tell us what a fine man he was and that he will be sorely missed.

In recognition of Jim's dedication to the plants and animals of the Pinelands, the Pinelands Preservation Alliance has established the James C. Rutherford Jr. Scholarship Fund to our Pinelands Rare Plants Course. PPA developed this course to foster better understanding and conservation of the rare flora of the region. We feel that plants can be protected only if govern-

ment officials, private industry consultants and conservationists have the expertise to recognize rare species and understand their conservation needs. This scholarship fund will allow students and other interested participants with limited means to attend this intensive course.

This year's Pinelands Rare Plants Course will take place this spring and summer. If you are interested in learning more about this course or applying for the James C. Rutherford Jr. Scholarship, please contact Russell Juelg, Director for Outreach, at russell@pinelandsalliance.org or by phone at (609) 859-8860, ext. 23.

2nd Annual Life Science Field Training Institute

June 23 - 27

Offering educators a multi-day field science experience in order to strengthen **field-based investigations** in their teaching and improve student performance. The program will introduce participants to a **variety of terrestrial and aquatic habitats** as various topics in the biological and environmental sciences are explored, including general ecology, population dynamics, community interactions, field sampling techniques, endangered species conservation, water pollution, and biostatistics.

Graduate credits available through Rutgers University

Call (609) 859-8860 x24 or email mikeh@pinelandsalliance.org for more information or see www.pinelandsalliance.org and click "Education"

EARTH DAY NATIVE PLANT SALE

Sunday, April 20
11:00 am - 4:00 pm

*****Special Member's Only
Preview Sale*****

Friday, April 18, 3 - 6:00 pm

***Must be a current member (or
become a member that day) to
attend!***

Trees, shrubs and wildflowers native to the Pinelands will be for sale.

Species include:

Trees like shortleaf and pitch pine; shrubs like swamp azalea, beach plum and high-bush blueberry; wildflowers like false sunflower and spotted horsemint, and grasses like Little Bluestem and Indian Grass, you can create a wonderfully native Pinelands habitat in your own backyard!

Pricing: Prices will range from \$2.00 for 2-inch seedlings to \$14.00 for size #2 containers (9" deep x 8" diameter)

On Sunday:

**Gardening Lecture, Compost Bin Raffle
and Tours of the Historic House and
Barn**

Pinelands Visitor Center Open!

Proceeds of the native plant sale go towards furthering PPA's mission to protect and preserve the Pinelands.

Our plants are supplied by Pinelands Nursery, a wholesale nursery that specializes in plants native to the Pinelands, and RareFind Nursery, a specialty plant nursery in Jackson.

Plant list available on PPA website

**Questions? Contact Becky at
(609) 859-8860 x21 or
becky@pinelandsalliance.org**

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Carleton K. Montgomery
Executive Director, Pinelands Preservation Alliance

PINELANDS CALENDAR OF EVENTS

April & May 2008

NOTE: Names, addresses, and phone numbers are provided here for frequently mentioned event sponsors. Please contact the sponsor of the event for full information and details of the event.

NJ Audubon Society Rancocas Nature Center (NJA), 794 Rancocas Road, Mount Holly, NJ, 609-261-2495, www.njaudubon.org (NJA)

Outdoor Club of South Jersey (OCSJ). Call leaders to confirm trip. www.ocsj.org

Pinelands Preservation Alliance (PPA). 17 Pemberton Rd., Southampton. (609) 859-8860. www.pinelandsalliance.org. 10% discount on Pinelands Adventures programs to PPA members. Pre-registration required for all PPA programs.

Tuckerton Seaport (TS). 120 West Main Street, Tuckerton, www.tuckertonseaport.org, (609) 296-8868.

Wells Mills County Park (WMCP), Waretown, (609) 971-3085.

Whitesbog (W). All events meet at the Whitesbog General Store. Historic Whitesbog, mile marker 13, Rt. 530, Pemberton Township. (609) 893-4646, www.whitesbog.org.

Friday, April 11 Jersey Devil Hunt

We start with an old-fashioned campfire (bring your hot dogs & marshmallows!) We calm our nerves with some good, old-time music. Then, with a little ghostly light from the moon, we search the woods, cautiously, for that most infamous denizen of the Pine Barrens. Reservations required. 7 - 10pm. \$15. Call 609 859-8860. **PPA.**

Saturday, April 19

Moonlight Walk 7pm (Fish Moon)

1-2 or 3-5 mile walk around the village and bogs, a great opportunity to learn about Whitesbog and discover the seasonal changes of the Pinelands. Led by experienced guides. \$5 per person. **W.**

Social Moonlight Hike, Campfire and Campout

6-7 miles. Moderate pace. Hike over roads and trails lit by the Pink moon with a campfire at end. Bring picnic type food to share at tailgate social after hike. Overnight camping is available Fri. & Sat., call leader to reserve space. NP/NC. Meet at 7:30 p.m. parking area opposite Group campsite area, Bryne State Forest, enter forest off Rt. 72, 1 mile E. of jct. Rts 70&72. Leader, Paul Serdiuk, 609-462-3593, eve., or pis1@cccnj.net. **OCSJ.**

Sunday, April 20

Canoe/Kayak Cedar Creek

Earth Day is April 22! We'll pickup trash as we paddle 7 miles from Ore

Pond to Dudley Park. Meet at 9am. We'll provide the trash bags. Contact leaders to confirm trip and meeting logistics. Leaders: George & Leona F, 609-259-3734 or leona@pineypaddlers.com. **OCSJ.**

Friday, April 25

Jersey Devil Hunt - see April 11.

Saturday, April 26

Birding the Deep South

8:00 a.m. to early afternoon
Enjoy birding in the deep South – South Jersey, that is. The trip will meet at Bridgeton City Park, a site featured in the Delaware Bayshore Birding and Wildlife Trails guide. This park encompasses 1,100 acres and includes lakes and mature woodlands as well as the Cohanzyck Zoo. We should find lots of warblers and other arriving passerines as well as resident birds. \$10 members, \$15 non-members. Pre-registration required **NJA.**

Sunday, April 27

Navigating the Pinelands

Practicing both orienteering and dead reckoning, we will traipse through some distinctive Pine Barrens habitats: upland pine/oak forests, intriguing lowlands, mysterious bogs, and magnificent old cedar swamps. After completing this course, you'll be capable of navigating cross-country anywhere in the Pine Barrens. Nature lore along the way makes the event memorable. 8:00am - 3:00 p.m. \$45. **PPA.**

Sunday, May 4

Big Swamp Cougar Hunt

Be prepared for some rugged trekking, as we'll be going into places few others go. Dress wisely, and pack a lunch and drinks. We'll examine our surroundings for cougar sign as we pass through some of the most remote locations in the Pinelands. \$45. **PPA.**

Wednesday, May 7

Bamber Lake Eco-Extravaganza Float

Canoe throughout the lake to observe some of the unique features that make Bamber Lake a special body of water in the Pine Barrens. Early blooming wildflowers are found and an abundance of Atlantic White Cedar around the edges gives the water the color of tea. Meet at Parking Lot, Wells Mills County Park, Waretown 9:00 a.m. - 1:00 p.m. \$6.00 per person. **WMCP.**

Friday, May 9

Jersey Devil Hunt - see April 11.

Saturday, May 10

Secrets of Pinelands Plants: Historical Uses of Plants.

Speaker: Millicent Moore. Part of the Whitesbog Quarterly Lecture Series. \$5/members; \$7/non-members. RSVP by May 9th. **W.**

Sunday, May 18

Canoeing Piney Rivers.

A day-long naturalist tour of one of the beautiful and historic Pinelands rivers. Foliage and wildlife make this an exhilarating and memorable experience. A great introduction to the history and ecology of the Pine Barrens. \$15 pre-registration, plus \$35 per canoe. Call 609 894-8000. **PPA.**

Monday, May 19

A Search for Hudsonia

6 miles, easy to moderate pace. This low plant with golden flowers is rare except in the sandy "Wastes" of the pinelands. Considered a relic of the ice age. We will follow trails in the open pinelands south of the Mullica River and will lunch at a pretty spot. Meet 10:00 a.m. at Atsion next to the Ranger office. Heavy rain cancels. Manny Robbins 856 428 4841 and Peppy Bath 609 -587-4849, pep157@optonline.net. **OCSJ.**

Friday, May 23

Jersey Devil Hunt - see April 11.

March 29 - April 26

Tuckerton Seaport ArtFest

10am to 5pm. A celebration of creative expression to include art, theater, music and photography along with classes and demonstrations of South Jersey folk arts for both children and adults. Special Art Fest Admission: \$3 Members free. **TS.**

May 1 - July 31

Transportation to the Jersey Shore

10am to 5pm. Visit two traveling exhibits combined with Tuckerton Seaport's research and artifacts - see Ocean County Historical Society's exhibit on the Trains of Ocean County which tells the story of how transportation changed tourism and the local economy. The Middlesex County Cultural and Heritage Commission's "Down the Shore" exhibit highlights fun in the sun and the communities that grew around the shore vacation spots. \$8, Children 5 and under: Free. **TS.**

If your organization is having an activity you would like to see listed, contact *Inside the Pinelands*, 17 Pemberton Road, Southampton, NJ 08088; ph: (609) 859-8860; e-mail mikeh@pinelandsalliance.org. Next deadline: May 4, 2008.

THE PINELANDS NEEDS YOUR HELP...AND SO DO WE!
PLEASE SUPPORT OUR MISSION & BECOME A MEMBER

Name: _____

Address: _____

City: _____ County: _____ State: _____ Zip: _____

Phone (Day): _____ (Evening): _____

E-Mail: _____ Referred by: _____

☐ Check enclosed payable to PPA

☐ Mastercard

☐ Visa

☐ Discover

Card Number: _____ Exp. Date: _____

Signature of Card Holder: _____

Membership Categories

Basic ☐ \$35
Family ☐ \$60
Sponsor ☐ \$100
Patron ☐ \$250
Benefactor ☐ \$500
Chairman's Circle ☐ \$1,000
Other ☐ _____

All members receive:

A PPA membership card
A year's subscription to *Inside the Pinelands*
A Free *Pinelands Adventure* (new members)
A PPA window sticker
Discounts on PPA merchandise and events

SEE THE SPRING PINELANDS

ADVENTURES SCHEDULE AT

WWW.PINELANDSALLIANCE.ORG

A Sponsor will receive an *Exploring the Pine Barrens of New Jersey* map
A Patron will receive a copy of *Exploring the Pine Barrens of New Jersey* book
A Benefactor will receive a Pinelands Botanical Print by Robin Jess
A member of the Chairman's Circle will receive a personalized tour of the Pinelands



PINELANDS PRESERVATION ALLIANCE
BISHOP FARMSTEAD
17 PEMBERTON ROAD
SOUTHAMPTON, NJ 08088

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PLEASE RECYCLE THIS NEWSLETTER! WHEN FINISHED GIVE IT TO A FRIEND OR
NEIGHBOR AND ENCOURAGE THEM TO LEARN ABOUT PPA'S MISSION AND PROGRAMS.